

TEXTRON

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February 20, 2008

Mr. Joseph Martella
Rhode Island Department of Environmental Management
Office of Waste Management
235 Promenade Street
Providence, RI 02808-5025

RE: Phase I Park Parcel Closure
Former Gorham Manufacturing Site

Dear Mr. Martella:

As we have discussed in the past and consistent with our commitment to cleanup the Former Gorham Manufacturing site, Textron is ready to move forward to implement the Phase I Park Parcel cap. It is our hope to be able to undertake this work during the summer recess this year in order to minimize any disruption of activities on the adjacent school parcel. In order to meet this time table, however, it is imperative that the Rhode Island Department of Environmental Management (RIDEM) soon issue its Program Letter such that necessary design activities and a subsequent public meeting can occur. We feel the community, which we believe has shown their support of this project, would like to see progress be made on the Park Parcel.

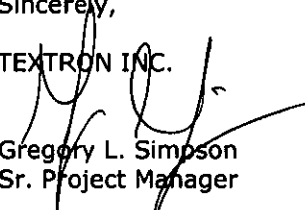
Based on our earlier discussions, it appears that the primary issue holding up the Program Letter is our proposed use of RIDEM's approved method to evaluate background conditions on a small portion of the western Park Parcel. We have offered to meet to discuss this issue but it appears that RIDEM has not been in a position to do so. Therefore, in order to move the process along, Textron proposes leaving that area outside of the Phase I cap project. This will allow RIDEM to consider Textron's approach with respect to that area at a later date while not further delaying implementation of Phase I of the Park Parcel project. We understand that this removes the primary obstacle to the determination that the investigation of the Phase I park parcel is complete. As you know, Textron has had its response to comments from the August 2007 public hearing into RIDEM since October 2007 and that, coupled with its earlier submissions, we believe addresses all other issues.

We trust that RIDEM now should be in a position to issue the Program Letter so that we can move this project forward. If this is not the case we would ask that RIDEM advise us as soon as it can so that we can address any remaining issues.

As always, we would be pleased to meet with RIDEM to help move this project forward.

Sincerely,

TEXTRON INC.


Gregory L. Simpson
Sr. Project Manager

Cc: Terry Gray (RIDEM)
Thomas Deller (Providence Redevelopment Agency)