

# **Performance Partnership Agreement**

Between the Rhode Island

Department of Environmental Management

and the

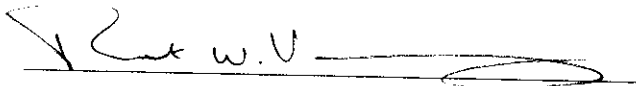
US Environmental Protection Agency  
Region 1

Fiscal Years 2008 and 2010

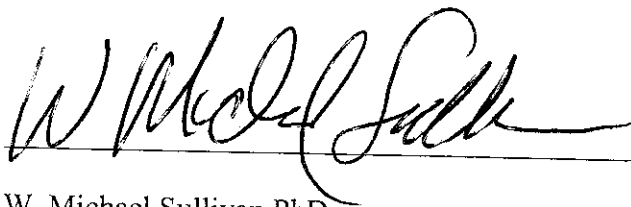
October 1, 2007 through September 30, 2010

## Execution of Agreement

This agreement is hereby entered into this \_\_\_\_th day of December, 2007 and remains in effect until the 30<sup>th</sup> day of September 2010, and may be amended by mutual consent.



Robert W. Varney      2-6-08  
Regional Administrator  
U. S. Environmental Protection Agency – Region I



W. Michael Sullivan PhD.  
Director  
Rhode Island Department of  
Environment Management

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## **Index of RI 2008-2010 PPA Objectives by Goal**

### **Goal: I. Clean Air**

- Objective 1 Attain the National Ambient Air Quality Standards for Ozone
- Objective 2 Reduce emissions of toxic air pollutants and ensure that no source of toxic air pollutants poses an unreasonable risk to public health
- Objective 3 Maintain healthful air quality for priority air pollutants
- Objective 4 Reduce Greenhouse Gas Emissions

### **Goal: II. Clean and Plentiful Water**

- Objective 1 Prevent surface water quality impairments
- Objective 2 Prevent groundwater quality impairments
- Objective 3 Protect freshwater wetlands
- Objective 4 Restore water quality in impaired coastal waters, lakes and rivers
- Objective 5 Monitor and assess the state's watersheds/waterbodies consistent with the RI Water Monitoring Strategy
- Objective 6 Assist with the proper development and management of water withdrawals

### **Goal: III. Healthy Communities and Ecosystems**

- Objective 1 Investigate and clean up contaminated sites
- Objective 2 Ensure proper management of wastes by encouraging elimination of waste and reducing their toxic constituents, facilitating appropriate and safe recycling and reuse and ensuring proper handling and disposal
- Objective 3 Ensure proper operation of underground storage tanks
- Objective 4 Prepare and maintain statewide response plans and effectively respond to emergencies
- Objective 5 Protect public health and the environment from animal and insect-borne diseases and improper use of pesticides
- Objective 6 Protect the citizens, structures and land resources of the state from forest fires
- Objective 7 Protect the RI ecosystem from terrestrial and water-based invasive species in the RI ecosystem

### **Goal: IV. Compliance Assistance and Enforcement**

- Objective 1 Provide for fair, timely and effective enforcement
- Objective 2 Monitor compliance of natural resources and environmental regulations through inspections
- Objective 3 Respond to citizen complaints
- Objective 4 Provide effective compliance assistance
- Objective 5 Ensure public safety and resource protection at DEM facilities and compliance with facility management requirements

### **Goal: V. Open and Effective Government**

- Objective 1 Provide Effective Customer Service
- Objective 2 Improve Public Information, Education and Participation
- Objective 3 Improve Business Processes of the Agency

## **Introduction**

This is the eighth Rhode Island Performance Partnership Agreement (PPA) between the Rhode Island Department of Environmental Management (DEM) and United States Environmental Protection Agency – Region 1 (EPA) within the National Environmental Performance Partnership System (NEPPS). This PPA builds on previous PPA efforts to allocate resources to environmental priorities and to focus on producing environmental results. The PPA covers the FY 2008-2010 performance period.

## **Scope of the Agreement**

This agreement provides an overview of the work to be undertaken by the parties as set forth in the attached documents: work plans for the DEM Bureau of Environmental Protection, as well as the DEM Agriculture Division pesticides work; and the EPA New England “2008 Rhode Island PPA Priorities & Commitments List.”

The DEM work plans are available at [www: DEM.ri.gov](http://www.DEM.ri.gov) under Publications. The work of the agency is directed to protect, restore, and sustain Rhode Island’s natural resources and ecosystems. To emphasize tangible environmental results, DEM and EPA have aligned many of their efforts under five goals: Clean Air; Clean and Plentiful Water; Healthy Communities and Ecosystems, Compliance Assistance and Enforcement and Open and Effective Government.

The DEM work plan is in a new format that will facilitate electronic tracking and reporting. DEM’s work plan and the EPA New England “2008 Rhode Island PPA Priorities & Commitments List” are organized around broad goals for clean air and water, healthy communities and ecosystems, compliance assistance and enforcement and cross goal strategies/open and effective government.

## **Performance Evaluation and Progress Reporting**

Federal regulations require that the Performance Partnership Agreement include a description of a process for jointly evaluating and reporting progress and accomplishments under the work plan which addresses the following four elements:

1. A discussion of accomplishments as measured against work plan commitments
2. A discussion of the cumulative effectiveness of the work performed under all work plan components
3. A discussion of existing and potential problem areas and
4. Suggestions for improvement, including where feasible, schedules for making improvements.

To fulfill the requirements for joint evaluation, RIDEM and EPA will hold annual program meeting(s) within 90 days of the close of the federal fiscal year. During the annual meetings, RIDEM and EPA will discuss progress and issues related to fulfilling the environmental goals and objectives stated in the PPA. The outcome of the meeting will be to discuss the performance of the environmental programs, suggestions for improvement, and if needed, schedules for making improvements. The recorded notes from these meeting(s) will serve as the joint evaluation and will be used to help inform changes in the agreement.

RI DEM and EPA may agree to changes in the work plan based on new priorities or challenges that were not evident when the PPA was signed. The deliverables and target dates in the work plan are

based on current staffing levels and budgets. They may be revised if circumstances change. Agreed upon updates to the work plans will be completed by the end of September in each year covered by the Performance Partnership Agreement.

Federal Regulations also require that RIDEM submit an annual performance report within 90 days of the close of the federal fiscal year. The performance report will contain brief information on the following: a comparison of actual accomplishments to the objectives established for the period and reasons for slippage if established objectives were not met.

RIDEM intends to satisfy this requirement with a report that will be generated by the RIDEM electronic reporting system. This system will provide EPA a status update of each deliverable in the PPA. EPA will provide review comments to RIDEM within 45 days of the submittal. RIDEM will respond to EPA's comments either through a meeting or in writing, within 30 days.

**Tab A - Workplan by Goal**



Strategy	Project/Activity	Office	Deliverable	Deliverable Target Date	Primary Staff	Delegate Staff
Goal: 1. Clean Air			Objective: 1. Attain the National Ambient Air Quality Standards for Ozone			
A. Keep ozone precursor regulatory programs up to date	a. Promulgate regulations to implement new Control Technology Guidelines	OAR	1. File final regulation with Secretary of State	09/30/2008	MORIN	MCCAUGHEY
A. Keep ozone precursor regulatory programs up to date	a. Promulgate regulations to implement new Control Technology Guidelines	OAR	2. Public notice	08/17/2008	MORIN	MCCAUGHEY
A. Keep ozone precursor regulatory programs up to date	a. Promulgate regulations to implement new Control Technology Guidelines	OAR	3. Submit draft regulation for internal review	05/15/2008	MORIN	MCCAUGHEY
A. Keep ozone precursor regulatory programs up to date	b. Update NOx budget trading rule, or develop an alternative mechanism, to ensure that NOx SIP call requirements continue after 2008.	OAR	1. Submit draft regulation for internal review	04/30/2008	MCVAY	
A. Keep ozone precursor regulatory programs up to date	b. Update NOx budget trading rule, or develop an alternative mechanism, to ensure that NOx SIP call requirements continue after 2008.	OAR	2. File final regulation with Secretary of State	09/30/2008	MCVAY	
A. Keep ozone precursor regulatory programs up to date	b. Update NOx budget trading rule, or develop an alternative mechanism, to ensure that NOx SIP call requirements continue after 2008.	OAR	3. Public Notice	06/30/2008	MCVAY	
A. Keep ozone precursor regulatory programs up to date	c. Update Regulation 36 to be consistent with OTC solvent cleaning model rule.	OAR	1. Final amended regulation filed with Secretary of State	04/15/2008	FRIEDMAN	MORIN





Strategy	Project/Activity	Office	Deliverable	Deliverable Target Date	Primary Staff	Delegate Staff
A. Keep ozone precursor regulatory programs up to date	c. Update Regulation 36 to be consistent with OTC solvent cleaning model rule.	OAR	2. Public Notice	02/14/2008	FRIEDMAN	MORIN
A. Keep ozone precursor regulatory programs up to date	c. Update Regulation 36 to be consistent with OTC solvent cleaning model rule.	OAR	3. Submit draft amended regulation for internal review	12/16/2007	FRIEDMAN	MORIN
B. Keep ozone precursor regulatory programs up to date - RACT for VOC and NOx sources	a. Review RACT agreements and regulations	OAR	1. Submit a SIP revision to EPA	12/15/2007	BURNS	
C. Monitor ozone and ozone precursor air quality	a. Operate Ozone Network April-September	OAR	1. Submit ozone and QA data to AIRS, >75% data capture	09/30/2008	MORIN	GIULIANO
C. Monitor ozone and ozone precursor air quality	b. Summarize and interpret ozone and other criteria pollutants, PAMs, air toxics data	OAR	1. 2005 Air Quality Data Summary	10/15/2007	MORIN	GIULIANO
C. Monitor ozone and ozone precursor air quality	b. Summarize and interpret ozone and other criteria pollutants, PAMs, air toxics data	OAR	2. 2006 Air Quality Data Summary	12/15/2007	MORIN	GIULIANO
C. Monitor ozone and ozone precursor air quality	b. Summarize and interpret ozone and other criteria pollutants, PAMs, air toxics data	OAR	3. 2007 Air Quality Data Summary	04/01/2008	MORIN	GIULIANO
C. Monitor ozone and ozone precursor air quality	c. Review monitoring network	OAR	1. Submit Network Review report to EPA	07/01/2008	MAJUT	MORIN



Strategy	Project/Activity	Office	Deliverable	Deliverable Target Date	Primary Staff	Delegate Staff
C. Monitor ozone and ozone precursor air quality	d. Operate PAMS Network to monitor ozone precursors.	OAR	1. Submit air quality and QA/QC data to AIRS, >75% capture	09/30/2008	MORIN	GIULIANO
D. Prepare inventory of criteria pollutant, ozone precursor and air toxics emissions	a. Send out annual survey forms	OAR	1. Aprox. 750 forms mailed	03/01/2008	SLATTERY	
D. Prepare inventory of criteria pollutant, ozone precursor and air toxics emissions	b. Provide technical assistance	OAR	1. Answer telephone and email questions	09/30/2008	SLATTERY	
D. Prepare inventory of criteria pollutant, ozone precursor and air toxics emissions	c. Identify & follow-up with nonresponders	OAR	1. issue Letters of Noncompliance	09/15/2008	SLATTERY	
D. Prepare inventory of criteria pollutant, ozone precursor and air toxics emissions	c. Identify & follow-up with nonresponders	OAR	2. Referrals of nonresponders to OC&I	09/30/2008	SLATTERY	
D. Prepare inventory of criteria pollutant, ozone precursor and air toxics emissions	d. Process Inventory Forms	OAR	1. Emissions calculated for small sources, reviewed for large sources, emissions and hazard factors entered in database	09/30/2008	SLATTERY	
E. Develop attainment plan for 8-hour ozone standard	a. Prepare RI SIP, including modeled control strategies, RACT/RACM RFP analysis and a demonstration that RI does not significantly contribute to nonattainment or maintenance problems for the 8-hour ozone and PM2.5 NAAQS in downwind states	OAR	1. Submit draft SIP to EPA	12/01/2007	MORIN	



Strategy	Project/Activity	Office	Deliverable	Deliverable Target Date	Primary Staff	Delegate Staff
E. Develop attainment plan for 8-hour ozone standard	a. Prepare RI SIP, including modeled control strategies, RACT/RACM RFP analysis and a demonstration that RI does not significantly contribute to nonattainment or maintenance problems for the 8-hour ozone and PM2.5 NAAQS in downwind states	OAR	2. Public notice for proposed SIP	02/01/2008	MORIN	
E. Develop attainment plan for 8-hour ozone standard	a. Prepare RI SIP, including modeled control strategies, RACT/RACM RFP analysis and a demonstration that RI does not significantly contribute to nonattainment or maintenance problems for the 8-hour ozone and PM2.5 NAAQS in downwind states	OAR	3. Submit final SIP to EPA.	04/01/2008	MORIN	
F. Oversee the Light-Duty Motor Vehicle Inspection Program	a. Follow the implementation of the registration denial system at DMV	OAR	1. routine issuance of registration denials by DMV	09/30/2008	STEVENSON	FIORE
F. Oversee the Light-Duty Motor Vehicle Inspection Program	b. Track the number of registration denials	OAR	1. Annual Report	09/30/2008	STEVENSON	FIORE
F. Oversee the Light-Duty Motor Vehicle Inspection Program	c. Evaluate the number of suspensions resulting from roadside checks by DMV and Police	OAR	1. Annual Report	09/30/2008	STEVENSON	FIORE
F. Oversee the Light-Duty Motor Vehicle Inspection Program	d. Track the inspection compliance rate	OAR	1. Annual Report	09/30/2008	STEVENSON	FIORE



Strategy	Project/Activity	Office	Deliverable	Deliverable Target Date	Primary Staff	Delegate Staff
F. Oversee the Light-Duty Motor Vehicle Inspection Program	e. Issue Annual Report to EPA on I/M operating parameters	OAR	1. Annual Report	07/31/2008	STEVENSON	FIORE
F. Oversee the Light-Duty Motor Vehicle Inspection Program	f. Revise regulations No. 34 and DMV No. 1 to address EPA concerns with the I/M program	OAR	1. File	01/31/2008	STEVENSON	FIORE
F. Oversee the Light-Duty Motor Vehicle Inspection Program	g. Submit regulations 34 and DMV No. 1 to the EPA as a SIP amendment.	OAR	1. SIP amendment to EPA	01/31/2008	STEVENSON	FIORE
G. Promote Transportation Policies that reduce air emissions	a. Review submitted transportation projects to assure the ozone precursor emissions is acceptable and/or the CO impact from the project is below the air quality standard.	OAR	1. Response to DOT	09/30/2008	STEVENSON	MARCACCIO
G. Promote Transportation Policies that reduce air emissions	b. Chair the Air Quality/Transportation Subcommittee to the State Planning Council	OAR	1. Recommended CMAQ funding program	09/30/2008	MAJKUT	
H. Implement the LEV II Program	a. Conduct 10 inspections at new car dealers	OAR	1. Compliance determinations	09/30/2008	STEVENSON	
H. Implement the LEV II Program	b. Review reports from manufacturers	OAR	1. Compliance determinations	09/30/2008	STEVENSON	
I. Develop alternative fuel, vehicle and infrastructure programs	a. Provide technical assistance to the State Energy Office, RIPTA and the Clean Cities Coalition	OAR	1. none specified	09/30/2008	STEVENSON	MARCACCIO



Strategy	Project/Activity	Office	Deliverable	Deliverable Target Date	Primary Staff	Delegate Staff
I. Develop alternative fuel, vehicle and infrastructure programs	b. Work with the Airport Corp. and the Clean Cities Coalition to identify opportunities for emission reductions at Rhode Island Airports	OAR	1. none specified	09/30/2008	STEVENSON	MARCACCIO
I. Develop alternative fuel, vehicle and infrastructure programs	c. Promote cleaner transportation fuels, including low sulfur diesel fuel in marine and locomotive applications, and biodiesel.	OAR	1. Letter report to EPA	09/30/2008	STEVENSON	MARCACCIO
J. Reduce transport of ozone and ozone precursors	a. Participate in the Ozone Transport Commission	OAR	1. reduced emissions from upwind power plants	09/30/2008	MAJKUT	
J. Reduce transport of ozone and ozone precursors	a. Participate in the Ozone Transport Commission	OAR	2. Work with other northeast states to reduce ozone transport	09/30/2008	MAJKUT	
J. Reduce transport of ozone and ozone precursors	b. Work with the OTC to update the regional multi-pollutant position	OAR	1. Updated regional multi-pollutant position	09/30/2008	MAJKUT	



Strategy	Project/Activity	Office	Deliverable	Deliverable Target Date	Primary Staff	Delegate Staff
Goal: 1. Clean Air			Objective: 2. Reduce emissions of toxic air pollutants and ensure that no source of toxic air pollutants poses an unreasonable risk to public health			
A. Monitor for air toxics in ambient air	a. Monitor black carbon, VOCs, carbonyls, metals and hexavalent chromium and, beginning 7/1/08, for SVOC at Urban League NATTS site	OAR	1. Submit air quality and QA/QC data to AIRS, >75% data capture, 85% for SVOCs	09/30/2008	MORIN	GIULIANO
A. Monitor for air toxics in ambient air	b. Monitor VOCs at Vernon St., Pawtucket and Alton Jones, W. Greenwich sites and for VOCs, carbonyls and black carbon at the Francis School, E. Providence site.	OAR	1. Submit air quality and QA/QC data to AIRS, >75% data capture	09/30/2008	MORIN	GIULIANO
A. Monitor for air toxics in ambient air	c. Review monitoring network	OAR	1. Submit Network Review report to EPA	07/01/2008	MORIN	
B. Complete Airport monitoring study	a. Report data to EPA	OAR	1. Submit air quality and QA/QC data to AIRS, >75% data capture	04/01/2008	GIULIANO	
B. Complete Airport monitoring study	b. Report to EPA and the public and do a public presentation at end of study	OAR	1. Final written report reviewed and submitted to EPA	10/31/2007	MORIN	
C. Air Toxics Operating Permit evaluations	a. Track expiration dates of existing ATOPs	OAR	1. Mail renewal applications to facilities 120 days before expiration	09/30/2008	FRIEDMAN	MCCAUGHEY
C. Air Toxics Operating Permit evaluations	b. Mail ATOP application to new sources in HazFac priority order	OAR	1. 4-6 per year	09/30/2008	FRIEDMAN	MCCAUGHEY



Strategy	Project/Activity	Office	Deliverable	Deliverable Target Date	Primary Staff	Delegate Staff
C. Air Toxics Operating Permit evaluations	c. Issue new and renewal ATOPs	OAR	1. 4-6 new permits and/or complex renewals (requiring modeling); and 4-6 standard renewals (with no additional modeling necessary).	09/30/2008	FRIEDMAN	MCCAUGHEY
D. Implement Federal NESHAPS	a. Determine whether each new NESHAPS is applicable to RI sources	OAR	1. Applicability determination	09/30/2008	FRIEDMAN	MCCAUGHEY
D. Implement Federal NESHAPS	b. If no covered RI sources, submit negative declaration to EPA	OAR	1. Negative declaration	09/30/2008	FRIEDMAN	
D. Implement Federal NESHAPS	c. If NESHAPS applicable, accept delegation	OAR	1. Delegation checklist	09/30/2008	FRIEDMAN	MCCAUGHEY
D. Implement Federal NESHAPS	d. For source categories regulated in RI regulations, revise RI regulation to be at least as stringent as NESHAPS and submit 112 (I) substitution application	OAR	1. Submit draft regulation for internal review	09/30/2008	FRIEDMAN	MCCAUGHEY
D. Implement Federal NESHAPS	d. For source categories regulated in RI regulations, revise RI regulation to be at least as stringent as NESHAPS and submit 112 (I) substitution application	OAR	2. 12(I) submittal to EPA	09/30/2008	FRIEDMAN	MCCAUGHEY
D. Implement Federal NESHAPS	d. For source categories regulated in RI regulations, revise RI regulation to be at least as stringent as NESHAPS and submit 112 (I) substitution application	OAR	3. Final regulation filed with Secretary of State	09/30/2008	FRIEDMAN	



Strategy	Project/Activity	Office	Deliverable	Deliverable Target Date	Primary Staff	Delegate Staff
D. Implement Federal NESHAPS	d. For source categories regulated in RI regulations, revise RI regulation to be at least as stringent as NESHAPS and submit 112 (I) substitution application	OAR	4. Public notice.	09/30/2008	FRIEDMAN	
E. Reduce emissions from on-road heavy-duty diesel vehicles	a. Work with the State Police, DMV and stakeholders to support roadside check program	OAR	1.State Police are conducting periodic roadside checks.	09/30/2008	STEVENSON	MARCACCIO
E. Reduce emissions from on-road heavy-duty diesel vehicles	b. Participate in the Northeast Diesel Collaborative	OAR	1. none specified	09/30/2008	STEVENSON	MARCACCIO
E. Reduce emissions from on-road heavy-duty diesel vehicles	c. Encourage local communities and other partners to take seek retrofit money from EPA/NEDC RFP opportunities.	OAR	1. Notices to communities on funding availability.	09/30/2008	STEVENSON	MARCACCIO
E. Reduce emissions from on-road heavy-duty diesel vehicles	d. Establish system for incentive payments for school bus retrofit project.	OAR	1. Internal program plan.	03/31/2008	STEVENSON	MARCACCIO
E. Reduce emissions from on-road heavy-duty diesel vehicles	e. Identify "Priority Communities" criteria as part of the school bus retrofit project.	OAR	1. Internal program plan.	12/31/2007	STEVENSON	MARCACCIO
E. Reduce emissions from on-road heavy-duty diesel vehicles	f. Submit anti-idling regulations for diesel engines to EPA as a SIP amendment.	OAR	1. SIP amendment to EPA.	01/31/2008	STEVENSON	MARCACCIO





Strategy	Project/Activity	Office	Deliverable	Deliverable Target Date	Primary Staff	Delegate Staff
E. Reduce emissions from on-road heavy-duty diesel vehicles	g. Work with RI DOT to establish clean diesel requirements for one upcoming road construction project.	OAR	1. Letter report to EPA.	09/30/2008	STEVENSON	MARCACCIO
E. Reduce emissions from on-road heavy-duty diesel vehicles	h. Work with RI DOT to maximize the use of future CMAQ or other funding sources for the diesel retrofit program.	OAR	1. Internal program plan.	09/30/2008	STEVENSON	MARCACCIO
E. Reduce emissions from on-road heavy-duty diesel vehicles	i. Work with stakeholders to develop a report to the General Assembly on emission reduction opportunities in the state fleet, vehicles used in state contracted services and the refuse collection vehicle fleet.	OAR	1. Report on diesel priority fleets to General Assembly.	12/31/2007	STEVENSON	MARCACCIO
F. Review air toxics modeling and air toxics modeling protocols associated with preconstruction permit applications.	a. When requested by preconstruction permitting program, review air toxics modeling and modeling protocols submitted by applicants	OAR	1. Modeling evaluation submitted to preconstruction permitting program	09/30/2008	FRIEDMAN	
G. Continuing air toxics monitoring at TF Green Airport	a. Decide on action concerning EPA grant for Phase II DEM air monitoring at TF Green.	OAR	1. Notify EPA about decision on grant	11/30/2007	MORIN	
G. Continuing air toxics monitoring at TF Green Airport	b. Review air monitoring related documents and data produced by RIAC.	OAR	1. Summarize the review of RIAC's air quality monitoring data	09/30/2008	MORIN	



Strategy	Project/Activity	Office	Deliverable	Deliverable Target Date	Primary Staff	Delegate Staff
Goal: 1. Clean Air			Objective: 3. Maintain healthful air quality for priority air pollutants			
A. Preconstruction Permitting - Assure new sources of air pollutant emissions do not cause unhealthful air quality and conduct timely review of permit applications.	a. Complete the review/issuance process for each minor source permit application	OAR	1. Update Plover database for each minor source permit application. Expected number of applications: 30 per year	09/30/2008	MCVAY	
A. Preconstruction Permitting - Assure new sources of air pollutant emissions do not cause unhealthful air quality and conduct timely review of permit applications.	b. Complete other preconstruction permit related work including: air pollution control equipment registrations, name/ownership changes, notifications of physical or operational changes, request for determinations as to whether a permit is needed and othe	OAR	1. Maintain a report to document progress with goal.	09/30/2008	MCVAY	
A. Preconstruction Permitting - Assure new sources of air pollutant emissions do not cause unhealthful air quality and conduct timely review of permit applications.	c. Complete the review/issue process for 75% of major source permit applications within 12 months of receiving a complete application.	OAR	1. Provide necessary data to EPA to document the goal every six months. Expected number of applications: 1 per year	01/31/2008	MCVAY	
A. Preconstruction Permitting - Assure new sources of air pollutant emissions do not cause unhealthful air quality and conduct timely review of permit applications.	c. Complete the review/issue process for 75% of major source permit applications within 12 months of receiving a complete application.	OAR	2. Provide necessary data to EPA to document the goal every six months. Expected number of applications: 1 per year	07/31/2008	MCVAY	



Strategy	Project/Activity	Office	Deliverable	Deliverable Target Date	Primary Staff	Delegate Staff
A. Preconstruction Permitting - Assure new sources of air pollutant emissions do not cause unhealthful air quality and conduct timely review of permit applications.	d. Cooperate with EPA in its NSR permit program evaluation	OAR	1. Respond and implement EPA's recommendations as warranted, within 90 days	09/30/2008	MCVAY	
A. Preconstruction Permitting - Assure new sources of air pollutant emissions do not cause unhealthful air quality and conduct timely review of permit applications.	e. Update the Preconstruction Permits page on the DEM website	OAR	1. Add recently issued new or modified preconstruction permits on a monthly basis	09/30/2008	MCVAY	
A. Preconstruction Permitting - Assure new sources of air pollutant emissions do not cause unhealthful air quality and conduct timely review of permit applications.	f. Respond to EPA's comments on the state's NSR equivalency demonstration, if necessary	OAR	1. Response to comment letter.	09/30/2008	MCVAY	
A. Preconstruction Permitting - Assure new sources of air pollutant emissions do not cause unhealthful air quality and conduct timely review of permit applications.	g. Make timely submittals to EPA's RACT/BACT/LAER Clearinghouse for any RACT or BACT or LAER determination for a major source.	OAR	1. Submission to RACT/BACT/ LAER Clearinghouse	09/30/2008	MCVAY	



Strategy	Project/Activity	Office	Deliverable	Deliverable Target Date	Primary Staff	Delegate Staff
<p>B. Operating Permits improve the regulated community's ability to comply with APC regulations; DEM's ability to enforce regulations and provide an opportunity for public input to the permit review process by implementing the Operating Permit Program.</p>	<p>a. Complete the review/issuance process for each emissions cap application received.</p>	<p>OAR</p>	<p>1. Maintain report to document progress with goal. Expected number of applications: 1 per year</p>	<p>09/30/2008</p>	<p>CESARO</p>	<p>MCVAY</p>
<p>B. Operating Permits improve the regulated community's ability to comply with APC regulations; DEM's ability to enforce regulations and provide an opportunity for public input to the permit review process by implementing the Operating Permit Program.</p>	<p>b. Issue emission cap renewals for each facility whose emission cap expires.</p>	<p>OAR</p>	<p>1. Maintain report to document progress with goal. Expected number of renewals: 10 per year</p>	<p>09/30/2008</p>	<p>CESARO</p>	<p>MCVAY</p>



Strategy	Project/Activity	Office	Deliverable	Deliverable Target Date	Primary Staff	Delegate Staff
<p>B. Operating Permits improve the regulated community's ability to comply with APC regulations; DEM's ability to enforce regulations and provide an opportunity for public input to the permit review process by implementing the Operating Permit Program.</p>	<p>c. Conduct a completeness review of any new applications received.</p>	<p>OAR</p>	<p>1. Maintain monthly report for the Operating Permit Program to document progress with goal. Expected number of applications: 1 per year</p>	<p>09/30/2008</p>	<p>CESARO</p>	<p>MCVAY</p>
<p>B. Operating Permits improve the regulated community's ability to comply with APC regulations; DEM's ability to enforce regulations and provide an opportunity for public input to the permit review process by implementing the Operating Permit Program.</p>	<p>d. Complete the review/issuance process for 87% of any new operating permit applications within 18 months of receiving a complete application.</p>	<p>OAR</p>	<p>1. Provide necessary data to EPA to document the goal every six months. Expected number of new applications: 1 per year</p>	<p>01/31/2008</p>	<p>MCVAY</p>	<p>CESARO</p>



Strategy	Project/Activity	Office	Deliverable	Deliverable Target Date	Primary Staff	Delegate Staff
B. Operating Permits improve the regulated community's ability to comply with APC regulations; DEM's ability to enforce regulations and provide an opportunity for public input to the permit review process by implementing the Operating Permit Program.	d. Complete the review/issuance process for 87% of any new operating permit applications within 18 months of receiving a complete application.	OAR	2. Provide necessary data to EPA to document the goal every six months. Expected number of new applications: 1 per year	07/31/2008	MCVAY	CESARO
B. Operating Permits improve the regulated community's ability to comply with APC regulations; DEM's ability to enforce regulations and provide an opportunity for public input to the permit review process by implementing the Operating Permit Program.	e. Prepare draft operating permits and complete the review/issuance process for all initial operating permit applications.	OAR	1. Initial Operating Permits for Providence Metalizing, RI Resource Recovery Corporation and Quality Spray & Stenciling	09/30/2008	MCVAY	



Strategy	Project/Activity	Office	Deliverable	Deliverable Target Date	Primary Staff	Delegate Staff
B. Operating Permits improve the regulated community's ability to comply with APC regulations; DEM's ability to enforce regulations and provide an opportunity for public input to the permit review process by implementing the Operating Permit Program.	f. Complete the review/issuance process for each request for a minor modification or administrative amendment received.	OAR	1. Maintain monthly report for the Operating Permit Program to document progress with goal. Expected number of minor modifications/administrative amendments: 8 per year	09/30/2008	CESARO	MCVAY
B. Operating Permits improve the regulated community's ability to comply with APC regulations; DEM's ability to enforce regulations and provide an opportunity for public input to the permit review process by implementing the Operating Permit Program.	g. Ensure that the Operating Permit program budget is sustained by adequate permit fee collections.	OAR	1. Determine the final fees and send out fee bills	10/31/2007	CESARO	MCVAY



Strategy	Project/Activity	Office	Deliverable	Deliverable Target Date	Primary Staff	Delegate Staff
B. Operating Permits improve the regulated community's ability to comply with APC regulations; DEM's ability to enforce regulations and provide an opportunity for public input to the permit review process by implementing the Operating Permit Program.	g. Ensure that the Operating Permit program budget is sustained by adequate permit fee collections.	OAR	2. Determine the preliminary fixed fee and dollar per ton fee for the subsequent year and publish public notice.	01/31/2008	CESARO	MCVAY
B. Operating Permits improve the regulated community's ability to comply with APC regulations; DEM's ability to enforce regulations and provide an opportunity for public input to the permit review process by implementing the Operating Permit Program.	g. Ensure that the Operating Permit program budget is sustained by adequate permit fee collections.	OAR	3. Track fee payments received. Expected payments: \$933,648	06/30/2008	CESARO	MCVAY





Strategy	Project/Activity	Office	Deliverable	Deliverable Target Date	Primary Staff	Delegate Staff
<p>B. Operating Permits improve the regulated community's ability to comply with APC regulations; DEM's ability to enforce regulations and provide an opportunity for public input to the permit review process by implementing the Operating Permit Program.</p>	<p>h. Ensure timely submittal of operating permit renewal applications and timely issuance of permit renewals.</p>	<p>OAR</p>	<p>1. Maintain monthly report for the Operating Permit Program to document progress with goal. Expected number of renewals: 7 per year</p>	<p>09/30/2008</p>	<p>CESARO</p>	<p>MCVAY</p>
<p>B. Operating Permits improve the regulated community's ability to comply with APC regulations; DEM's ability to enforce regulations and provide an opportunity for public input to the permit review process by implementing the Operating Permit Program.</p>	<p>i. Complete the review/issuance process for 94% of the requests for a significant modification within 18 months of receiving a complete application</p>	<p>OAR</p>	<p>1. Provide necessary data to EPA to document the goal every six months. Expected number of significant modifications: 3 per year</p>	<p>01/31/2008</p>	<p>CESARO</p>	<p>MCVAY</p>



Strategy	Project/Activity	Office	Deliverable	Deliverable Target Date	Primary Staff	Delegate Staff
B. Operating Permits improve the regulated community's ability to comply with APC regulations; DEM's ability to enforce regulations and provide an opportunity for public input to the permit review process by implementing the Operating Permit Program.	i. Complete the review/issuance process for 94% of the requests for a significant modification within 18 months of receiving a complete application	OAR	2. Provide necessary data to EPA to document the goal every six months. Expected number of significant modifications: 3 per year	07/31/2008	CESARO	MCVAY
B. Operating Permits improve the regulated community's ability to comply with APC regulations; DEM's ability to enforce regulations and provide an opportunity for public input to the permit review process by implementing the Operating Permit Program.	j. Review new NSPS and notify EPA of the State's delegation intentions.	OAR	1. Return completed checklist to EPA	09/30/2008	MCVAY	



Strategy	Project/Activity	Office	Deliverable	Deliverable Target Date	Primary Staff	Delegate Staff
B. Operating Permits improve the regulated community's ability to comply with APC regulations; DEM's ability to enforce regulations and provide an opportunity for public input to the permit review process by implementing the Operating Permit Program.	k. Update the Operating Permits page on the DEM website	OAR	1. Add recently issued new or modified operating permits on a monthly basis	09/30/2008	MCVAY	
B. Operating Permits improve the regulated community's ability to comply with APC regulations; DEM's ability to enforce regulations and provide an opportunity for public input to the permit review process by implementing the Operating Permit Program.	l. Cooperate with EPA in its second Operating Permit Program evaluation	OAR	1. Respond and implement EPA's recommendations, as warranted	09/30/2008	MCVAY	CESARO
C. Regional Haze evaluation & planning	a. Participate in Mane-Vu	OAR	1. Fulfill the EPA requirement to consult with states that have Class I areas on their plans to bring regional haze to background conditions	09/30/2008	MAJKUT	
C. Regional Haze evaluation & planning	b. Develop Regional Haze SIP, with BART provisions	OAR	1. Submit final SIP to EPA	12/31/2007	MORIN	



Strategy	Project/Activity	Office	Deliverable	Deliverable Target Date	Primary Staff	Delegate Staff
D. Monitor ambient air quality	a. Operate network of continuous monitors for carbon monoxide, nitrogen dioxide and sulfur dioxide.	OAR	1. Submit air quality and QA/QC data to AIRS, >75% data capture	09/30/2008	MORIN	GIULIANO
D. Monitor ambient air quality	b. Operate a particulate matter monitoring network consisting of PM-10 and PM2.5 filter-based samplers, PM2.5 continuous monitors and, at one site, PM2.5 speciation samplers	OAR	1. Submit air quality and QA/QC data to AIRS, >75% data capture	09/30/2008	MORIN	GIULIANO
D. Monitor ambient air quality	b. Operate a particulate matter monitoring network consisting of PM-10 and PM2.5 filter-based samplers, PM2.5 continuous monitors and, at one site, PM2.5 speciation samplers	OAR	2. Speciation filters mailed to contract lab for analysis	09/30/2008	MORIN	
E. On request, assess air quality in specific neighborhoods	a. Identify sources and review available emissions and monitoring data	OAR	1. Summarize available data and missing data	09/30/2008	MORIN	
E. On request, assess air quality in specific neighborhoods	b. Collect additional emissions data and monitoring data if necessary	OAR	1. Report findings to interested parties, recommend appropriate follow-up steps	09/30/2008	MORIN	
F. Communicate real time air quality information and air quality predictions to the public	a. Hourly RI ozone and PM 2.5 data displayed on EPA AIRNOW map with link from DEM website	OAR	1. Transmit ozone & PM 2.5 data to AIRNOW	09/30/2008	GIULIANO	



Strategy	Project/Activity	Office	Deliverable	Deliverable Target Date	Primary Staff	Delegate Staff
F. Communicate real time air quality information and air quality predictions to the public	b. Predict Air Quality Index (AQI) for next day and communicate the prediction of the public	OAR	1. Predicted AQI sent to AccuWeather for publication in ProJo	09/30/2008	GIULIANO	
F. Communicate real time air quality information and air quality predictions to the public	b. Predict Air Quality Index (AQI) for next day and communicate the prediction of the public	OAR	2. Issue health alert press releases for ozone and PM-2.5 when unhealthy levels are predicted - approximately 15/year	09/30/2008	GIULIANO	MORIN
F. Communicate real time air quality information and air quality predictions to the public	b. Predict Air Quality Index (AQI) for next day and communicate the prediction of the public	OAR	3. Post on RI DEM website predicted AQI for ozone and PM-2.5 daily from April - September and predicted AQI for PM-2.5 at least twice a week October - March.	09/30/2008	GIULIANO	MORIN
F. Communicate real time air quality information and air quality predictions to the public	c. Work with RIPTA to prepare for the Ozone Alert Days program	OAR	1. Update joint communication plan	04/30/2008	GIULIANO	
F. Communicate real time air quality information and air quality predictions to the public	d. Reevaluate DEM ozone and PM-2.5 forecast web page	OAR	1. Update page	04/30/2008	GIULIANO	
F. Communicate real time air quality information and air quality predictions to the public	e. Work with television stations	OAR	1. Stations use ozone/PM-2.5 maps	09/30/2008	GIULIANO	
G. Assure water reuse by air pollution sources does not pose health risk on surrounding neighborhoods	a. Technical support	OAR	1. Recommend for permit conditions and review periodic sampling results	09/30/2008	FRIEDMAN	



Strategy	Project/Activity	Office	Deliverable	Deliverable Target Date	Primary Staff	Delegate Staff
H. Attainment with updated National Ambient Air Quality Standard for PM2.5.	a. Recommend attainment status for RI with updated PM2.5 NAAQS.	OAR	1. Submit governor's recommendation to EPA	12/17/2007	MORIN	
I. Maintain attainment of National Ambient Air Quality Standard for Carbon Monoxide	a. Develop maintenance plan for the CO NAAQS as a substitute for monitoring for CO in downtown Providence.	OAR	1. Submit maintenance plan to EPA	03/31/2008	MORIN	



Strategy	Project/Activity	Office	Deliverable	Deliverable Target Date	Primary Staff	Delegate Staff
Goal: I. Clean Air			Objective: 4. Reduce Greenhouse Gas Emissions			
A. Reduce Greenhouse Gas emissions from motor vehicles	a. Support legal activities in lawsuit against adoption of California G&G Vehicle Standards	OAR	1. Provide Support	09/30/2008	STEVENSON	
B. Work to reduce Greenhouse Gas emissions in the northeast and eastern Canada	a. Participate in the NEG/ECP Climate Change Steering Committee	OAR	1. Implementation of the Climate Change Action Plan	09/30/2008	MAJKUT	



Strategy	Project/Activity	Office	Deliverable	Deliverable Target Date	Primary Staff	Delegate Staff
Goal: II. Clean and Plentiful Water			Objective: 1. Prevent surface water quality impairments			
A. Issue point source discharges permit with appropriate discharge limits to meet water quality standards.	a. Reissue 11 major RIPDES permits	OWR	1. Reissue major RIPDES permit: Bucklin Pt.	06/30/2008	HABEREK	BECK
A. Issue point source discharges permit with appropriate discharge limits to meet water quality standards.	a. Reissue 11 major RIPDES permits	OWR	2. Reissue major RIPDES permit: Fields Pt.	06/30/2008	HABEREK	BECK
A. Issue point source discharges permit with appropriate discharge limits to meet water quality standards.	a. Reissue 11 major RIPDES permits	OWR	3. Reissue major RIPDES permit: Blount	03/31/2008	HABEREK	BECK
A. Issue point source discharges permit with appropriate discharge limits to meet water quality standards.	a. Reissue 11 major RIPDES permits	OWR	4. Reissue major RIPDES permit: Bradford	03/31/2008	HABEREK	BECK
A. Issue point source discharges permit with appropriate discharge limits to meet water quality standards.	a. Reissue 11 major RIPDES permits	OWR	5. Reissue major RIPDES permit: Kenyon	03/31/2008	HABEREK	BECK





Strategy	Project/Activity	Office	Deliverable	Deliverable Target Date	Primary Staff	Delegate Staff
A. Issue point source discharges permit with appropriate discharge limits to meet water quality standards.	a. Reissue 11 major RIPDES permits	OWR	6. Reissue major RIPDES permit: New Shoreham	12/31/2007	HABEREK	BECK
A. Issue point source discharges permit with appropriate discharge limits to meet water quality standards.	a. Reissue 11 major RIPDES permits	OWR	7. Reissue major RIPDES permit: Warren	03/31/2008	HABEREK	BECK
A. Issue point source discharges permit with appropriate discharge limits to meet water quality standards.	a. Reissue 11 major RIPDES permits	OWR	8. Reissue major RIPDES permit: Woonsocket	12/31/2007	HABEREK	BECK
A. Issue point source discharges permit with appropriate discharge limits to meet water quality standards.	a. Reissue 11 major RIPDES permits	OWR	9. Reissue RIPDES major permits: Cranston, Warwick, West Warwick	12/31/2007	HABEREK	BECK
A. Issue point source discharges permit with appropriate discharge limits to meet water quality standards.	b. Reissue 35 minor RIPDES permits.	OWR	1. Reissue minor RIPDES permit: RIANG	03/31/2008	HABEREK	BECK



Strategy	Project/Activity	Office	Deliverable	Deliverable Target Date	Primary Staff	Delegate Staff
A. Issue point source discharges permit with appropriate discharge limits to meet water quality standards.	b. Reissue 35 minor RIPDES permits.	OWR	2. Reissue minor RIPDES permits: Exxon Mobil, Dave Handrigan, Town Dock, Slavin, Clariant, Mobil Service Station #12260.	12/31/2007	HABEREK	BECK
A. Issue point source discharges permit with appropriate discharge limits to meet water quality standards.	b. Reissue 35 minor RIPDES permits.	OWR	3. Reissue minor RIPDES permits: Metals Recycling, Dunes Club, Strawberry Fields, American Mussel Harvesters, 42 Ladd Street.	12/31/2008	HABEREK	BECK
A. Issue point source discharges permit with appropriate discharge limits to meet water quality standards.	b. Reissue 35 minor RIPDES permits.	OWR	4. Reissue minor RIPDES permits: Raytheon, Centre of New England, DFSP, Chevron	09/30/2008	HABEREK	BECK
A. Issue point source discharges permit with appropriate discharge limits to meet water quality standards.	b. Reissue 35 minor RIPDES permits.	OWR	5. Reissue minor RIPDES permits: Sakonnet Point Club, Carolina Hatchery, Perryville Hatchery, Lafayette Hatchery	06/30/2008	HABEREK	BECK
A. Issue point source discharges permit with appropriate discharge limits to meet water quality standards.	b. Reissue 35 minor RIPDES permits.	OWR	6. Reissue minor RIPDES permits: URI Aquaculture, Zambarano, Deblois oil.	03/31/2009	HABEREK	BECK



Strategy	Project/Activity	Office	Deliverable	Deliverable Target Date	Primary Staff	Delegate Staff
A. Issue point source discharges permit with appropriate discharge limits to meet water quality standards.	c. Issue or modify 22 RIPDES consent agreements with compliance deadlines	OWR	1. Issue or revise consent agreement: Lawton Valley, Smithfield WWTF	03/31/2008	BECK	LIBERTI
A. Issue point source discharges permit with appropriate discharge limits to meet water quality standards.	c. Issue or modify 22 RIPDES consent agreements with compliance deadlines	OWR	2. Issue or revise consent agreements: Blount, Warren, Bradford, Kenyon	12/31/2008	BECK	LIBERTI
A. Issue point source discharges permit with appropriate discharge limits to meet water quality standards.	c. Issue or modify 22 RIPDES consent agreements with compliance deadlines	OWR	3. Issue or revise consent agreements: Bucklin Pt, Fields Pt., Carolina Hatchery, Perryville Hatchery, Lafayette Hatchery.	03/31/2009	BECK	LIBERTI
A. Issue point source discharges permit with appropriate discharge limits to meet water quality standards.	c. Issue or modify 22 RIPDES consent agreements with compliance deadlines	OWR	4. Issue or revise consent agreements: Cranston, Warwick, West Warwick, Clariant, New Shoreham	09/30/2008	BECK	LIBERTI
A. Issue point source discharges permit with appropriate discharge limits to meet water quality standards.	c. Issue or modify 22 RIPDES consent agreements with compliance deadlines	OWR	5. Issue or revise consent agreements: Zambarano, Briar Cliff Manor	09/30/2009	BECK	LIBERTI



Strategy	Project/Activity	Office	Deliverable	Deliverable Target Date	Primary Staff	Delegate Staff
A. Issue point source discharges permit with appropriate discharge limits to meet water quality standards.	c. Issue or modify 22 RIPDES consent agreements with compliance deadlines	OWR	6. Issue or revise consent agreements: RIAC, RIRRC, Newport WWTF	06/30/2008	BECK	LIBERTI
A. Issue point source discharges permit with appropriate discharge limits to meet water quality standards.	c. Issue or modify 22 RIPDES consent agreements with compliance deadlines	OWR	7. Issued or revised consent agreements: Pawtucket Water, Woonsocket Water, Osram, Woonsocket	12/31/2007	BECK	LIBERTI
A. Issue point source discharges permit with appropriate discharge limits to meet water quality standards.	d. Re-issue Gasoline Contaminated Groundwater General Permit	OWR	Re-issue General Permit	05/30/2008	LAFAILLE	BECK
A. Issue point source discharges permit with appropriate discharge limits to meet water quality standards.	e. Re-issue #2 Fuel Oil General Permit	OWR	Re-issue General Permit	05/30/2009	LAFAILLE	BECK
A. Issue point source discharges permit with appropriate discharge limits to meet water quality standards.	f. Re-issue Non-contact Cooling Water General Permit	OWR	Re-issue General Permit	06/08/2008	HABEREK	BECK



Strategy	Project/Activity	Office	Deliverable	Deliverable Target Date	Primary Staff	Delegate Staff
B. Provide timely permit review and reduce permitting backlogs.	a. Reduce combined RIPDES backlog to 10% Achieve and maintain a 90% overall permit issuance ratio for individual and non-stormwater general permits.	OWR	1. Permits status report	09/30/2008	BECK	LIBERTI
B. Provide timely permit review and reduce permitting backlogs.	b. Issue and maintain current 95% of priority permits.	OWR	1. 2007 Permits status report	09/30/2008	BECK	LIBERTI
C. Implement Phase II Stormwater Program	a. Close-out 20 grants to communities to develop local stormwater plans. Complete SWMPP review of DOT and Providence.	OWR	1. final payments	12/31/2008	DAKE	
C. Implement Phase II Stormwater Program	b. Evaluate MS4 compliance with Y3 Measurable Goals	OWR	1. 15 evaluations	12/31/2007	STOUT	
C. Implement Phase II Stormwater Program	c. Evaluate MS4 compliance with Y4 Measurable Goals	OWR	1. 15 Evaluations	12/31/2008	STOUT	
C. Implement Phase II Stormwater Program	d. Reissue Construction General Permit	OWR	1. Re-issue General Permit	09/30/2008	CHATTERTON	BECK
C. Implement Phase II Stormwater Program	e. Re-issue small MS4 General Permit	OWR	1. Re-issue General Permit	11/30/2008	CHATTERTON	BECK
C. Implement Phase II Stormwater Program	f. Oversee URI-RIDOT Phase II Public Education Grant	OWR	1. Review reimbursement requests and project deliverables	09/30/2008	STOUT	BECK



Strategy	Project/Activity	Office	Deliverable	Deliverable Target Date	Primary Staff	Delegate Staff
D. Ensure WWTF's are designed, constructed and operated to protect the quality of the State's waters.	a. Review wastewater treatment facility designs, plans & specs.	OWR	1. Order of Approvals	09/30/2008	ZEMAN	PATENAUE
D. Ensure WWTF's are designed, constructed and operated to protect the quality of the State's waters.	b. Oversee construction of WWTF upgrades at 5 facilities.	OWR	1. Inspection reports	09/28/2008	ZEMAN	PATENAUE
D. Ensure WWTF's are designed, constructed and operated to protect the quality of the State's waters.	c. Investigate WWTF/collection system bypass/over flow events and WWTF operational problems. Take appropriate follow up actions >2 months after investigation is completed.	OWR	1. Inspection reports and recommendations within 2 months of investigation	09/28/2008	PATENAUE	LIBERTI
D. Ensure WWTF's are designed, constructed and operated to protect the quality of the State's waters.	d. Review and approve I/I and SSES reports and project designs to reduce system overflows (6 expected).	OWR	1. Approvals	09/28/2008	ZEMAN	PATENAUE
D. Ensure WWTF's are designed, constructed and operated to protect the quality of the State's waters.	e. Coordinate with EPA on the priority SSO initiative	OWR	1. Communications as needed	09/28/2008	LIBERTI	GOOD
D. Ensure WWTF's are designed, constructed and operated to protect the quality of the State's waters.	f. Conduct 25 sludge handling inspections annually.	OWR	1. Inspection reports	09/30/2008	PINTO	PATENAUE



Strategy	Project/Activity	Office	Deliverable	Deliverable Target Date	Primary Staff	Delegate Staff
D. Ensure WWTF's are designed, constructed and operated to protect the quality of the State's waters.	g. Revise the sludge regulations to allow for more beneficial reuse of biosolids.	OWR	1. Stakeholder input (workshops, etc)	11/30/2007	PINTO	PATENAUE
D. Ensure WWTF's are designed, constructed and operated to protect the quality of the State's waters.	g. Revise the sludge regulations to allow for more beneficial reuse of biosolids.	OWR	2. Preliminary draft of regulations completed (internal)	11/30/2007	PINTO	BECK
D. Ensure WWTF's are designed, constructed and operated to protect the quality of the State's waters.	g. Revise the sludge regulations to allow for more beneficial reuse of biosolids.	OWR	3. Internal comment/feedback period completed	12/31/2007	PINTO	BECK
D. Ensure WWTF's are designed, constructed and operated to protect the quality of the State's waters.	g. Revise the sludge regulations to allow for more beneficial reuse of biosolids.	OWR	4. Review by DEM Legal	12/31/2007	PINTO	PATENAUE
D. Ensure WWTF's are designed, constructed and operated to protect the quality of the State's waters.	g. Revise the sludge regulations to allow for more beneficial reuse of biosolids.	OWR	5. Draft regulations ready for public distribution	01/30/2008	PINTO	PATENAUE
D. Ensure WWTF's are designed, constructed and operated to protect the quality of the State's waters.	g. Revise the sludge regulations to allow for more beneficial reuse of biosolids.	OWR	*"Di V]Wbch]W f]bW XYg`bch]Z]Wh]cb`hc`987` UbX`; cj Yfbcf]CZ]W`dYf`FY[ :`YI` fYei ]fYa Ybht`	01/30/2008	PINTO	PATENAUE



Strategy	Project/Activity	Office	Deliverable	Deliverable Target Date	Primary Staff	Delegate Staff
D. Ensure WWTF's are designed, constructed and operated to protect the quality of the State's waters.	g. Revise the sludge regulations to allow for more beneficial reuse of biosolids.	OWR	7. Public hearing	02/13/2008	PINTO	PATENAUE
D. Ensure WWTF's are designed, constructed and operated to protect the quality of the State's waters.	g. Revise the sludge regulations to allow for more beneficial reuse of biosolids.	OWR	, " : ]bU`fYj ]g]cbg`hc`fY[ i`Uh]cbg`E`VUgYX`cb` di V`JW]bdi h	04/01/2008	PINTO	PATENAUE
D. Ensure WWTF's are designed, constructed and operated to protect the quality of the State's waters.	g. Revise the sludge regulations to allow for more beneficial reuse of biosolids.	OWR	- " `iFYgdcbgY`hc`Wta a Ybhtj`XcW a Ybh` Wta d`YhYX	04/01/2008	PINTO	PATENAUE
D. Ensure WWTF's are designed, constructed and operated to protect the quality of the State's waters.	g. Revise the sludge regulations to allow for more beneficial reuse of biosolids.	OWR	- U" : ]Y`Z]bU`fY[ i`Uh]cbg`k ]h`GYWYHJfmcZ GhUH`g`CZZ]W	04/01/2008	PINTO	PATENAUE
D. Ensure WWTF's are designed, constructed and operated to protect the quality of the State's waters.	g. Revise the sludge regulations to allow for more beneficial reuse of biosolids.	OWR	9b. Revised Regulations	04/01/2008	PINTO	PATENAUE
D. Ensure WWTF's are designed, constructed and operated to protect the quality of the State's waters.	h. Revise O&M Regulations	OWR	%`iFYgdcbgY`hc`Wta a Ybhtj`XcW a Ybh` Wta d`YhYX	10/15/2007	PATENAUE	LIBERTI





Strategy	Project/Activity	Office	Deliverable	Deliverable Target Date	Primary Staff	Delegate Staff
D. Ensure WWTF's are designed, constructed and operated to protect the quality of the State's waters.	h. Revise O&M Regulations	OWR	&"": ]Y`Z]bU`fY[ i `Uh]cbg`k ]h`GYWYhJfmcZ GhUhY@j`C`ZZ]W	02/28/2008	PATENAUE	LIBERTI
D. Ensure WWTF's are designed, constructed and operated to protect the quality of the State's waters.	h. Revise O&M Regulations	OWR	' "": ]bU`fYj ]g]cbg`hc`fY[ i `Uh]cbg`E`VUgYX`cb` di V`J]W]bdi h	02/15/2008	PATENAUE	LIBERTI
D. Ensure WWTF's are designed, constructed and operated to protect the quality of the State's waters.	i. Administer DMR QA Study 28	OWR	1. Review DMR QA study results	12/31/2008	PINTO	PATENAUE
E. Ensure local pretreatment programs are properly administered to prevent wastewater treatment impacts.	a. Promulgate final amendments to the State pretreatment regulations	OWR	1. Final revised regs.	06/30/2008	DISAIA	LIBERTI
E. Ensure local pretreatment programs are properly administered to prevent wastewater treatment impacts.	b. Review annual pretreatment reports	OWR	1. 15 Annual Report review letters	09/30/2008	DISAIA	LIBERTI



Strategy	Project/Activity	Office	Deliverable	Deliverable Target Date	Primary Staff	Delegate Staff
F. Ensure projects that may cause or contribute pollution to waters of the state are done in accordance with state water quality standards. (Water Quality Certifications)	a. Implement WQC regulatory program: Review and determine if projects comply with state water quality standards (~ 125 WQC applications expected each year.	OWR	1. WQC	09/28/2008	RICHARDSON	
F. Ensure projects that may cause or contribute pollution to waters of the state are done in accordance with state water quality standards. (Water Quality Certifications)	b. Review Dredge Permit applications and coordinate final decision with DEM dredge coordinator	OWR	1. Dredge permits	09/28/2008	RICHARDSON	WALSH
F. Ensure projects that may cause or contribute pollution to waters of the state are done in accordance with state water quality standards. (Water Quality Certifications)	c. Participate, attend meetings and conduct follow-up on Regional Dredging Team Technical Workgroup.	OTCA	1. Q1 Meeting notes and planning documents	12/30/2007	GAGNON	CHATEAUNEUF
F. Ensure projects that may cause or contribute pollution to waters of the state are done in accordance with state water quality standards. (Water Quality Certifications)	c. Participate, attend meetings and conduct follow-up on Regional Dredging Team Technical Workgroup.	OTCA	2. Q2 Meeting notes and planning documents	03/30/2008	GAGNON	CHATEAUNEUF



Strategy	Project/Activity	Office	Deliverable	Deliverable Target Date	Primary Staff	Delegate Staff
F. Ensure projects that may cause or contribute pollution to waters of the state are done in accordance with state water quality standards. (Water Quality Certifications)	c. Participate, attend meetings and conduct follow-up on Regional Dredging Team Technical Workgroup.	OTCA	3. Q3 Meeting notes and planning documents	06/30/2008	GAGNON	CHATEAUNEUF
F. Ensure projects that may cause or contribute pollution to waters of the state are done in accordance with state water quality standards. (Water Quality Certifications)	c. Participate, attend meetings and conduct follow-up on Regional Dredging Team Technical Workgroup.	OTCA	4. Q4 Meeting notes and planning documents	09/30/2008	GAGNON	CHATEAUNEUF
G. Prevent and abate non-point source pollution	a. Revise NPS Management Plan	OWR	1. Revised NPS Plan	06/30/2008	PANCIERA	KIERNAN
G. Prevent and abate non-point source pollution	b. Submit Grant Closure Report 2000	OWR	1. Reports	12/31/2007	PANCIERA	KIERNAN
G. Prevent and abate non-point source pollution	c. Continue to ensure that all 319 projects will comply with EPA quality assurance requirements through individual project QAPPs or a generic NPS program QAPP.	OWR	1. QAPPs	09/28/2008	PANCIERA	
G. Prevent and abate non-point source pollution	d. Submit Project Reports	OWR	1. Reports	12/31/2007	PANCIERA	KIERNAN



Strategy	Project/Activity	Office	Deliverable	Deliverable Target Date	Primary Staff	Delegate Staff
G. Prevent and abate non-point source pollution	e. Enter data into GRTS: annual update grant awards, update funding	OWR	1. Annual update	02/15/2008	PANCIERA	DAKE
G. Prevent and abate non-point source pollution	f. Submit Combined Annual Report	OWR	1. Reports	01/12/2008	PANCIERA	KIERNAN
G. Prevent and abate non-point source pollution	g. Institute monitoring of BMP performance	OWR	1. Evaluation reports of 2-5 BMPs annually/data	12/31/2008	PANCIERA	KIERNAN
G. Prevent and abate non-point source pollution	h. Submit Interim Grant Progress Report (2001-2006)	OWR	1. Reports	12/31/2007	PANCIERA	KIERNAN
G. Prevent and abate non-point source pollution	i. Submit Annual Report	OWR	1. Reports	09/30/2008	PANCIERA	KIERNAN
G. Prevent and abate non-point source pollution	j. Initiate a process to develop or update watershed-based plans, consistent with EPA guidance, building on TMDLs and other watershed planning projects. (Workplan strategy description)	OWR	1. Develop a Plan Template and Initiate Compilation of Data	09/30/2008	PANCIERA	KIERNAN
G. Prevent and abate non-point source pollution	k. Continue education and oversight efforts in support of No Discharge Designation	OWR	Ongoing efforts	09/30/2008	MIGLIORE	



Strategy	Project/Activity	Office	Deliverable	Deliverable Target Date	Primary Staff	Delegate Staff
H. Provide financial assistance for water pollution control and water quality improvement project.	a. Administer Clean Water State Revolving Loan Fund (CWSRF)	OWR	1. Certificates of Approval	09/28/2008	MANNING	
H. Provide financial assistance for water pollution control and water quality improvement project.	b. Administer State Bond Fund programs.	OWR	1. Granta Agreements	09/28/2008	MANNING	
H. Provide financial assistance for water pollution control and water quality improvement project.	c. Pursue new Clean Water 08 Bond Fund	OWR	1. Capitol Budget Request	12/31/2007	GOOD	MANNING
H. Provide financial assistance for water pollution control and water quality improvement project.	d. Administer RFP and manage distribution of NPS funds for implementation project. Give priority to restoration of impaired waters.	OWR	1. Completed implementation project., New grant awards	09/28/2008	PANCIERA	DAKE
H. Provide financial assistance for water pollution control and water quality improvement project.	e. Administer Clean Vessel Act grant funding.	OWR	1. Grant awards	09/28/2008	MIGLIORE	
I. Protecting Water resources from Pesticides/Nitrates Contamination	a. Update the Assessment & Identification of Watershed Areas by Pesticide Contamination	AGR	1. Monitoring Data	09/30/2008	PEPPER	



Strategy	Project/Activity	Office	Deliverable	Deliverable Target Date	Primary Staff	Delegate Staff
I. Protecting Water resources from Pesticides/Nitrates Contamination	b. Continue to monitor targeted sample sites for specific pesticide	AGR	1. Monitoring data	09/30/2008	PEPPER	
I. Protecting Water resources from Pesticides/Nitrates Contamination	c. Coordinate with other state agencies on monitoring programs ( e.g. Health Dept, WRB)	AGR	1. Outreach Activities Management Plan	09/30/2008	PEPPER	
K. Improve protection of aquatic ecosystems through conservation development practices	a. Assist Westerly, Coventry, Scituate, Foster and Glocester to prepare and implement conservation development ordinances	OWR	1. draft ordinances	12/31/2008	MILLAR	
K. Improve protection of aquatic ecosystems through conservation development practices	b. Scituate Reservoir Green space Project - identify and map the entire small unmapped streams and wetlands - determine % impervious cover.	OWR	1. reports and maps	06/30/2008	MILLAR	
K. Improve protection of aquatic ecosystems through conservation development practices	c. Training course for local officials and the development community to help guide growth away from surface waters and wetlands. Assit and deliver training to interested communities	OWR	1. 6 conservation development training courses	09/30/2008	MILLAR	
K. Improve protection of aquatic ecosystems through conservation development practices	d. Train communities and developers regarding DEM Urban Design Manual	OWR	1. 2 training sessions	12/31/2008	MILLAR	



Strategy	Project/Activity	Office	Deliverable	Deliverable Target Date	Primary Staff	Delegate Staff
K. Improve protection of aquatic ecosystems through conservation development practices	e. Coordinate the development of a conservation easement guidance document and training course	OWR	1. Guidance document and Training Course	12/31/2008	MILLAR	
K. Improve protection of aquatic ecosystems through conservation development practices	f. Identify and map all potential constraints for future development in 3 communities. Train communities how to use maps to avoid impacts to water quality and wetlands from future growth	OWR	1. Community constraints map and training	12/31/2009	MILLAR	
K. Improve protection of aquatic ecosystems through conservation development practices	g. Develop training course on land use techniques communities can adopt to protect water quality and wetlands	OWR	1. Training course and training conducted	06/30/2008	MILLAR	
K. Improve protection of aquatic ecosystems through conservation development practices	h. Develop an impervious cover watershed based zoning for Scituate Reservoir Watershed	OWR	1. basis for watershed zoning	12/31/2008	MILLAR	
K. Improve protection of aquatic ecosystems through conservation development practices	i. Incorporate conservation development design process into site design procedures for low impact development.	OWR	1. LID site design process	07/01/2008	MILLAR	
L. Develop Policy and Guidance	a. Coordinate with CRMC on Clean Marina program and permitting of marinas under the MSGP.	OTCA	1. produce 4 Quarterly Reports, anticipate 4 Clean Marina inspections with CRMC per year	09/30/2008	GAGNON	



Strategy	Project/Activity	Office	Deliverable	Deliverable Target Date	Primary Staff	Delegate Staff
L. Develop Policy and Guidance	b. Draft guidelines for new marinas and marina expansion.	OWR	1. Guidance	06/30/2008	RICHARDSON	
L. Develop Policy and Guidance	c. Finalize a policy for reuse of treated wastewater	OWR	1. Wastewater reuse policy	03/31/2008	PATENAUDE	
L. Develop Policy and Guidance	d. Finalize update to the RI Stormwater Manual.	OWR	1. Manual	09/30/2008	PANCIERA	BECK





Strategy	Project/Activity	Office	Deliverable	Deliverable Target Date	Primary Staff	Delegate Staff
Goal: II. Clean and Plentiful Water			Objective: 2. Prevent groundwater quality impairments			
A. Coordinate with the Department of Health Source Water Assessment Program.	a. Review municipal comprehensive plans and water supplier management plans. Provide technical assistance where possible.	OWR	1. Comments to DOA and WRB	09/30/2008	PANCIERA	MANNING
B. Ensure new ISDS systems meet standards established to protect public health and the environment.	a. Implement ISDS regulatory program: Review and process permits - anticipate 3,000 per year. New construction - anticipate 1,400 per year. Variance reports-anticipate 300 per year	OWR	1. ISDS permits	09/30/2008	MOORE	
B. Ensure new ISDS systems meet standards established to protect public health and the environment.	b. Revise ISDS regulations	OWR	% " í F Y g d c b g Y ' h c ' W t a a Y b h j ' X c W a Y b h ' W t a d ' Y h Y X	10/21/2007	CHATEAUNEUF	PANCIERA
B. Ensure new ISDS systems meet standards established to protect public health and the environment.	b. Revise ISDS regulations	OWR	& " : ] Y : Z ] b U ' f Y [ i ' U h ] c b g : k ] h ' G Y W Y h U f m c Z G h U h Y t b ' C Z Z ] W	10/21/2007	CHATEAUNEUF	PANCIERA
B. Ensure new ISDS systems meet standards established to protect public health and the environment.	b. Revise ISDS regulations	OWR	' " : ] b U ' f Y j ] g ] c b g : h c ' f Y [ i ' U h ] c b g : E ' V U g Y X ' c b ' d i V ' ] W ] b d i h	10/21/2007	CHATEAUNEUF	PANCIERA



Strategy	Project/Activity	Office	Deliverable	Deliverable Target Date	Primary Staff	Delegate Staff
B. Ensure new ISDS systems meet standards established to protect public health and the environment.	b. Revise ISDS regulations	OWR	4. Public hearing	09/21/2007	CHATEAUNEUF	PANCIERA
C. Ensure subsurface discharges are protective of public health and the environment.	a. Implement UIC regulatory program: review and process UIC applications- 100 per year expected.	OWR	1. UIC permits	09/30/2008	SIMPSON	ROY
C. Ensure subsurface discharges are protective of public health and the environment.	b. Review and process UIC closures - 25 closures per year expected.	OWR	1. Closures completed	09/30/2008	SIMPSON	ROY
C. Ensure subsurface discharges are protective of public health and the environment.	c. Revise Underground Injection Control (UIC) Regulations	OWR	% " í FYgdcbgY'hc'Wta a Ybhgí 'XcW a Ybh' Wta d'YhYX	06/30/2008	SIMPSON	
C. Ensure subsurface discharges are protective of public health and the environment.	c. Revise Underground Injection Control (UIC) Regulations	OWR	&" : ]Y'Z]bU'fY[ i 'Uh]cbg'k ]h' GYWYhUfmcZ GhUh]g' CZZ]W	06/30/2008	SIMPSON	
C. Ensure subsurface discharges are protective of public health and the environment.	c. Revise Underground Injection Control (UIC) Regulations	OWR	' " : ]bU'fYj ]g]cbg'hc'fY[ i 'Uh]cbg'É'VUgYX'cb' di V'j]W]bdi h	06/30/2008	SIMPSON	
C. Ensure subsurface discharges are protective of public health and the environment.	c. Revise Underground Injection Control (UIC) Regulations	OWR	4. Internal comment/feedback period completed	03/31/2008	SIMPSON	



Strategy	Project/Activity	Office	Deliverable	Deliverable Target Date	Primary Staff	Delegate Staff
C. Ensure subsurface discharges are protective of public health and the environment.	c. Revise Underground Injection Control (UIC) Regulations	OWR	5. Notification to EDC and Governor's Office per "Reg Flex" requirements)	05/01/2008	SIMPSON	
C. Ensure subsurface discharges are protective of public health and the environment.	c. Revise Underground Injection Control (UIC) Regulations	OWR	6. Preliminary draft of regulations completed (internal)	03/31/2008	SIMPSON	
C. Ensure subsurface discharges are protective of public health and the environment.	c. Revise Underground Injection Control (UIC) Regulations	OWR	7. Public hearing	06/15/2008	SIMPSON	
C. Ensure subsurface discharges are protective of public health and the environment.	c. Revise Underground Injection Control (UIC) Regulations	OWR	8. Public notice	05/15/2008	SIMPSON	
C. Ensure subsurface discharges are protective of public health and the environment.	c. Revise Underground Injection Control (UIC) Regulations	OWR	9. Review by DEM Legal	04/15/2008	SIMPSON	
C. Ensure subsurface discharges are protective of public health and the environment.	c. Revise Underground Injection Control (UIC) Regulations	OWR	9a. Revised Regulations - Primacy Package	06/30/2008	SIMPSON	
C. Ensure subsurface discharges are protective of public health and the environment.	c. Revise Underground Injection Control (UIC) Regulations	OWR	9b. Stakeholder input (workshops, etc)	03/31/2008	SIMPSON	



Strategy	Project/Activity	Office	Deliverable	Deliverable Target Date	Primary Staff	Delegate Staff
C. Ensure subsurface discharges are protective of public health and the environment.	d. Track compliance at 65 approved sites	OWR	1. Data review	09/30/2008	SIMPSON	ROY
C. Ensure subsurface discharges are protective of public health and the environment.	e. Submit reports on UIC activities to EPA per 7520 form.	OWR	1. Semi-annual report	03/31/2008	SIMPSON	ROY
C. Ensure subsurface discharges are protective of public health and the environment.	f. Submit reports on UIC activities to EPA per 7520 form.	OWR	1. Semi-annual report	09/30/2008	SIMPSON	ROY
C. Ensure subsurface discharges are protective of public health and the environment.	g. Revise On-site Regulations - Incorporate Cesspool Phase-out Requirements	OWR	1. Cesspool Phase Out Rules in effect	06/02/2008	PANCIERA	CHATEAUNEUF
C. Ensure subsurface discharges are protective of public health and the environment.	g. Revise On-site Regulations - Incorporate Cesspool Phase-out Requirements	OWR	2. Finalize internal draft	02/22/2008	PANCIERA	CHATEAUNEUF
C. Ensure subsurface discharges are protective of public health and the environment.	g. Revise On-site Regulations - Incorporate Cesspool Phase-out Requirements	OWR	3. Public Hearing for Cesspool Phase Out Rules	04/25/2008	PANCIERA	CHATEAUNEUF
C. Ensure subsurface discharges are protective of public health and the environment.	g. Revise On-site Regulations - Incorporate Cesspool Phase-out Requirements	OWR	4. Public Notice for Cesspool Phase Out Rules	03/26/2008	PANCIERA	CHATEAUNEUF



Strategy	Project/Activity	Office	Deliverable	Deliverable Target Date	Primary Staff	Delegate Staff
D. Oversee well drilling program	a. Issue annual registration and collect well completion reports.	OWR	1. Annual registration	09/30/2008	WASHINGTON	SORENSEN
D. Oversee well drilling program	b. Process Variance Requests (50-100 per year)	OWR	1. Variance Decisions	09/30/2008	PANCIERA	
E. Continue to identify areas of high risk for contamination of groundwater & surface water from pesticides	a. Using GIS , determine areas where pesticides are applied	AGR	1. SW permits	09/30/2008	PEPPER	
E. Continue to identify areas of high risk for contamination of groundwater & surface water from pesticides	b. Coordinate with DOH Drinking Water Program in assessing public wells sampling results and analyses	AGR	1. DOH public wells sample results	09/30/2008	PEPPER	
E. Continue to identify areas of high risk for contamination of groundwater & surface water from pesticides	c. Target monitoring only to those Pesticides which pose a Potential threat to groundwater and surface water	AGR	1. Monitoring Program	09/30/2008	PEPPER	
E. Continue to identify areas of high risk for contamination of groundwater & surface water from pesticides	d. Conduct spatial and Chemical Characteristic Analysis to determine new monitoring sites	AGR	1. Monitoring Program	09/30/2008	PEPPER	



Strategy	Project/Activity	Office	Deliverable	Deliverable Target Date	Primary Staff	Delegate Staff
E. Continue to identify areas of high risk for contamination of groundwater & surface water from pesticides	e. Sample selected monitoring wells on a monthly or quarterly basis	AGR	1. Monitoring Program	09/30/2008	PEPPER	
E. Continue to identify areas of high risk for contamination of groundwater & surface water from pesticides	f. Identify potential pollution sources and provide corrective action	AGR	1. Monitoring Program	09/30/2008	PEPPER	
E. Continue to identify areas of high risk for contamination of groundwater & surface water from pesticides	g. Continue to assess sampling data analysis and determine pesticide contamination trends, if any	AGR	1. Monitoring Program	09/30/2008	PEPPER	
E. Continue to identify areas of high risk for contamination of groundwater & surface water from pesticides	h. Coordinate with EPA on any issues relating to filed sampling, analytical methods or data interpretation	AGR	1. Monitoring Program	09/30/2008	PEPPER	



Strategy	Project/Activity	Office	Deliverable	Deliverable Target Date	Primary Staff	Delegate Staff
Goal: II. Clean and Plentiful Water			Objective: 3. Protect freshwater wetlands			
A. Ensure impacts to Freshwater Wetlands are avoided, minimized otherwise mitigated i.e., no net loss.	a. Review and process freshwater wetland applications 600-700 annually	OWR	1. FWW decisions and permits	09/30/2008	HORBERT	WENCEK
A. Ensure impacts to Freshwater Wetlands are avoided, minimized otherwise mitigated i.e., no net loss.	b. Review research to enhance science-based decision making per WPDG workplan.	OWR	1. Report	06/30/2008	KIERNAN	MURPHY
B. Improve Freshwater Wetland conservation and restoration	a. Research options for improving mitigation	OWR	1. Research summary/options analysis	06/30/2008	MURPHY	
B. Improve Freshwater Wetland conservation and restoration	b. Manage 3 local protection/restoration projects with Tiverton, Middletown and Woon. Council. (Refer to grant work plans)	OWR	1. Reports	12/31/2008	MURPHY	
B. Improve Freshwater Wetland conservation and restoration	c. Develop a model management plan for aquatic weed control in lakes.	OWR	1. Model plan	03/31/2008	KIERNAN	
B. Improve Freshwater Wetland conservation and restoration	d. Develop vernal pool action plan for Queen's watershed based on application of URI model per WPDG workplan.	OWR	1. Plan	09/30/2007	KIERNAN	MURPHY



Strategy	Project/Activity	Office	Deliverable	Deliverable Target Date	Primary Staff	Delegate Staff
B. Improve Freshwater Wetland conservation and restoration	e. map and verify vernal pools in the Wood-Pawcatuck Watershed	OWR	1. Updated Map of Vernal Pools	09/30/2008	MURPHY	KIERNAN
B. Improve Freshwater Wetland conservation and restoration	f. Survey and research local capacities to enhance wetland protection and compliance.	OWR	1. Report	12/31/2008	MCGREAVY	
C. Develop a wetlands bio-assessment plan (WMAP)	a. Continue implementation of the Wetland Monitoring Program consistent with WPDG workplan	OWR	1. Reports and Data	06/30/2008	KIERNAN	MURPHY
C. Develop a wetlands bio-assessment plan (WMAP)	b. Continue to participate in the NEBAWWG biomonitoring and assessment initiative	OWR	1. participate in meetings	09/30/2008	MURPHY	
C. Develop a wetlands bio-assessment plan (WMAP)	c. Report on Status and Trends	OWR	1. Report	04/01/2008	MURPHY	
D. Increase awareness of DEMs role in environmental protection and promote an understanding of how actions affect environmental quality.	a. Implement wetland outreach strategy already developed including development of local training.	OWR	1. Materials, 3 workshops and training	09/30/2008	MURPHY	





Strategy	Project/Activity	Office	Deliverable	Deliverable Target Date	Primary Staff	Delegate Staff
D. Increase awareness of DEMs role in environmental protection and promote an understanding of how actions affect environmental quality.	b. Publish Wetland BMP Manual and distribute.	OWR	1. Manual	03/31/2008	MURPHY	



Strategy	Project/Activity	Office	Deliverable	Deliverable Target Date	Primary Staff	Delegate Staff
Goal: II. Clean and Plentiful Water			Objective: 4. Restore water quality in impaired coastal waters, lakes and rivers.			
A. Identify potential pollution sources and corrective actions.	a. Complete 18 prior year TMDL commitments	OWR	1. Point Judith Pond (pathogens) (1)	09/30/2007	CRISTOFORI	
A. Identify potential pollution sources and corrective actions.	a. Complete 18 prior year TMDL commitments	OWR	2. Belleville Pond (phosphorus) (1)	09/30/2007	RIBAS	
A. Identify potential pollution sources and corrective actions.	a. Complete 18 prior year TMDL commitments	OWR	3. Buckeye Brook, Lockwood Brook, Warner Brook, Old Mill Creek (pathogens) (4)	09/30/2007	VIATOR	
A. Identify potential pollution sources and corrective actions.	a. Complete 18 prior year TMDL commitments	OWR	4. Indian Run (copper, lead, zinc) (3)	09/30/2007	CHANTRELL	SCOTT
A. Identify potential pollution sources and corrective actions.	a. Complete 18 prior year TMDL commitments	OWR	5. Mt. Hope Bay, Kickemuit River (estuarine portion) (pathogens) (2)	12/31/2007	ZALEWSKY	
A. Identify potential pollution sources and corrective actions.	a. Complete 18 prior year TMDL commitments	OWR	6. Sands Pond (Block Island) (phosphorus/excess algae/taste & odor/turbidity) (1)	09/03/2007	CHANTRELL	
A. Identify potential pollution sources and corrective actions.	b. Implement remote sensing project and identify illegal discharge to surface water.	OCI	1. Reports & maps	03/31/2008	CHOPY	
A. Identify potential pollution sources and corrective actions.	c. Complete an additional 19 TMDLs	OWR	1. Blackstone River (pathogens,lead,copper,biodiversity impacts) (6), Mill River (Pb)(1), Peters River (Pb,Cu,pathogens)(3), Valley Falls Pond (Pb, pathogens, excess algae/Low DO/ phosphorus, biodiversity impacts)(3), Scott Pond (phosphorus/excess algae (	09/30/2008	VIATOR	



Strategy	Project/Activity	Office	Deliverable	Deliverable Target Date	Primary Staff	Delegate Staff
A. Identify potential pollution sources and corrective actions.	c. Complete an additional 19 TMDLs	OWR	2. Pawcatuck estuary/Little Narragansett Bay (pathogens & D.O.) (5)	09/30/2008	TRAVERS	
B. Promote and oversee Pollution Abatement projects to implement WQRP/TMDL's	a. Encourage implementation of pollution abatement strategies for watersheds where TMDLs or WQRP have been completed.	OWR	1. Proposals by municipalities	09/28/2008	SCOTT	
B. Promote and oversee Pollution Abatement projects to implement WQRP/TMDL's	b. Encourage implementation of riparian buffer restoration projects via Riparian Bond Fund.	OWR	1. Completed restoration projects	09/28/2008	CASSIDY	
B. Promote and oversee Pollution Abatement projects to implement WQRP/TMDL's	c. Blackstone Watershed Integrated Water Resource Management Project - will fund upgrade of wastewater and stormwater treatment in Chepachet Village to help solve an existing water quality problem and prevent future impacts to natural resources by encoura	OWR	1. Design and construct integrated stormwater/wastewater solution	06/30/2009	MILLAR	
B. Promote and oversee Pollution Abatement projects to implement WQRP/TMDL's	d. Work with EPA contractor to determine approach to identify stressor(s) causing biodiversity impairments and pilot on the Blackstone River.	OWR	1. Reports	11/30/2007	SCOTT	ZALEWSKY
B. Promote and oversee Pollution Abatement projects to implement WQRP/TMDL's	e. Conduct assessment of Buckeye Brook to identify causes of biodiversity impairment.	OWR	1. Study report	09/30/2008	SCOTT	VIATOR



Strategy	Project/Activity	Office	Deliverable	Deliverable Target Date	Primary Staff	Delegate Staff
B. Promote and oversee Pollution Abatement projects to implement WQRP/TMDL's	f. Continue coordination with the RIDOT on design and construction of stormwater retrofit BMPs on state highways draining to Narragansett Bay and to implement TMDL recommendations - giving priority to outfalls discharging to the Woonasquatucket River,GB.	OWR	1. Construction plans	09/30/2008	SCOTT	
B. Promote and oversee Pollution Abatement projects to implement WQRP/TMDL's	g. In priority waterbodies (L,Y,W measure) leverage existing tools to concentrate implementation efforts	OWR	1. Completed implementation actions	09/30/2008	SCOTT	
C. Oversee follow-up monitoring to evaluate success of pollution abatement activities as TMDL implementation activities are completed	a. Evaluate improvements associated with TMDL implementation activities	OWR	1. Data	09/30/2008	SCOTT	
E. Assist with pollution abatement projects at licensed beaches.	a. Assist Health and other DEM programs in implementing pollution abatement projects at state licensed beaches as described in the Beach strategy. Beaches targeted for action include: Scarborough, Cominicut and First Beach	OWR	1. Implementation projects	09/28/2008	SCOTT	CHOPY



Strategy	Project/Activity	Office	Deliverable	Deliverable Target Date	Primary Staff	Delegate Staff
F. Implement Phase I CSO Control Program. Targeted reductions: annual biological oxygen demand (BOD) and Total Suspended Solids (TSS) loadings by 30%; fecal coliform by 40% to reduce the days Conditional Areas A and B are closed to shellfishing by 50%.	a. Oversee implementation activities: Monitor construction progress of 2 projects. Monitor start-	OWR	1. Semi-annual progress reports. Final inspection report.	04/30/2009	ZEMAN	



Strategy	Project/Activity	Office	Deliverable	Deliverable Target Date	Primary Staff	Delegate Staff
Goal: II. Clean and Plentiful Water			Objective: 5. Monitor and assess the state's watersheds/waterbodies consistent with the RI Water Monitoring Strategy			
A. Update surface and groundwater classifications, standards and criteria as necessary.	a. Update groundwater protection strategy	OWR	1. Updated strategy	12/31/2009	PANCIERA	PETERS
A. Update surface and groundwater classifications, standards and criteria as necessary.	b. Work toward developing nutrient criteria for lakes and rivers in accordance with the Nutrient Development & Adoption Plan.	OWR	1. Consultants Report for Rivers	12/31/2007	CAREY	KIERNAN
A. Update surface and groundwater classifications, standards and criteria as necessary.	b. Work toward developing nutrient criteria for lakes and rivers in accordance with the Nutrient Development & Adoption Plan.	OWR	2. New nutrient criteria	12/31/2011	CAREY	KIERNAN
A. Update surface and groundwater classifications, standards and criteria as necessary.	c. Update groundwater classification map and wellhead protection area map.	OWR	1. Updated map	03/31/2008	PANCIERA	PETERS
A. Update surface and groundwater classifications, standards and criteria as necessary.	d. Create cold water/warm water fisheries map.	OWR	1. Internal map	07/31/2008	CAREY	RICHARDSON
A. Update surface and groundwater classifications, standards and criteria as necessary.	e. Update standards to protect cold water/warm water fisheries.	OWR	1. Updated regs.	12/31/2008	CAREY	RICHARDSON



Strategy	Project/Activity	Office	Deliverable	Deliverable Target Date	Primary Staff	Delegate Staff
A. Update surface and groundwater classifications, standards and criteria as necessary.	f. Initiate evaluation of numerical biological criteria for streams and possibly lakes/ponds as resources allow. (see separate scope of work.)	OWR	1. Consultant's report with preliminary data analysis	06/30/2008	CAREY	KIERNAN
B. Monitor water quality conditions in rivers, lakes and coastal waters in accordance with comprehensive monitoring and assessment strategy as resources allow.	a. Conduct baseline monitoring activities in marine waters; fixed-site network, DO surveys.	OWR	1. Monitoring data	06/30/2008	KIERNAN	DEACUTIS
B. Monitor water quality conditions in rivers, lakes and coastal waters in accordance with comprehensive monitoring and assessment strategy as resources allow.	b. Sample 17 shellfish growing areas - 2000 samples from 300 stations per year.	OWR	1. Monitoring data, on-going	01/31/2008	MIGLIORE	SPEAKER
B. Monitor water quality conditions in rivers, lakes and coastal waters in accordance with comprehensive monitoring and assessment strategy as resources allow.	c. Conduct Shoreline Surveys	OWR	1. 9 annual surveys 6 triennial surveys 1 12yr survey	12/31/2008	MIGLIORE	HANNUS
B. Monitor water quality conditions in rivers, lakes and coastal waters in accordance with comprehensive monitoring and assessment strategy as resources allow.	d. Conduct fish tissue monitoring-pilot project in freshwaters.	OWR	1. Monitoring data	12/31/2008	KIERNAN	



Strategy	Project/Activity	Office	Deliverable	Deliverable Target Date	Primary Staff	Delegate Staff
B. Monitor water quality conditions in rivers, lakes and coastal waters in accordance with comprehensive monitoring and assessment strategy as resources allow.	e. Baseline monitoring of rivers and streams: complete Wood river demonstration project of rotating basin approach;	OWR	1. Monitoring data & report	12/31/2007	KIERNAN	CAREY
B. Monitor water quality conditions in rivers, lakes and coastal waters in accordance with comprehensive monitoring and assessment strategy as resources allow.	f. Sampling in Pawcatuck River basin.	OWR	1. Monitoring data & report	06/30/2008	KIERNAN	CAREY
B. Monitor water quality conditions in rivers, lakes and coastal waters in accordance with comprehensive monitoring and assessment strategy as resources allow.	g. Sampling in Big River and adjacent Basins	OWR	1. Monitoring data & report	06/30/2008	KIERNAN	
B. Monitor water quality conditions in rivers, lakes and coastal waters in accordance with comprehensive monitoring and assessment strategy as resources allow.	h. Sampling in Pawtuxet	OWR	1. Monitoring data & report	12/31/2008	KIERNAN	





Strategy	Project/Activity	Office	Deliverable	Deliverable Target Date	Primary Staff	Delegate Staff
B. Monitor water quality conditions in rivers, lakes and coastal waters in accordance with comprehensive monitoring and assessment strategy as resources allow.	i. Partner with URI watershed watch and support volunteer monitoring of lakes.	OWR	1. Monitoring data (Seasonal)	09/30/2008	KIERNAN	CAREY
B. Monitor water quality conditions in rivers, lakes and coastal waters in accordance with comprehensive monitoring and assessment strategy as resources allow.	j. Seek \$ to support enhancement of monitoring program. Coordinate future updates with the RIEMC, CT and EPA.	OWR	1. Additional funding	09/30/2008	KIERNAN	
B. Monitor water quality conditions in rivers, lakes and coastal waters in accordance with comprehensive monitoring and assessment strategy as resources allow.	k. Participate in Bay Window and NCA programs and regional initiative as resources allow.	OWR	1. Reports and Monitoring data	09/30/2008	KIERNAN	DEACUTIS
B. Monitor water quality conditions in rivers, lakes and coastal waters in accordance with comprehensive monitoring and assessment strategy as resources allow.	l. Report outcomes of monitoring activities related to 106 supplemental monitoring fund (FY 05/06)	OWR	1. Report	09/30/2008	KIERNAN	



Strategy	Project/Activity	Office	Deliverable	Deliverable Target Date	Primary Staff	Delegate Staff
B. Monitor water quality conditions in rivers, lakes and coastal waters in accordance with comprehensive monitoring and assessment strategy as resources allow.	m. Prepare workplan for 106 supplemental monitoring funds (2008) in response to EPA guidance	OWR	1. Workplan	06/01/2008	KIERNAN	
B. Monitor water quality conditions in rivers, lakes and coastal waters in accordance with comprehensive monitoring and assessment strategy as resources allow.	n. Promulgate regulations on septage fees.	OWR	1. New fee Rules	02/01/2008	KIERNAN	PATENAUDE
B. Monitor water quality conditions in rivers, lakes and coastal waters in accordance with comprehensive monitoring and assessment strategy as resources allow.	o. Update Monitoring Strategy for Current Program Status	OWR	1. Updated Strategy	06/30/2008	KIERNAN	
B. Monitor water quality conditions in rivers, lakes and coastal waters in accordance with comprehensive monitoring and assessment strategy as resources allow.	p. Revise the User Fee Program	OWR	1. revised regulations and monitoring process	07/01/2008	LIBERTI	KIERNAN
C. Assess Water Quality Conditions	a. Conduct Assessments of Water Quality Conditions	OWR	1. Assessment Worksheets	04/01/2008	CAREY	



Strategy	Project/Activity	Office	Deliverable	Deliverable Target Date	Primary Staff	Delegate Staff
C. Assess Water Quality Conditions	b. Complete Technical Assistance Project & Enhance Use of Biological Data (fish, macroinvertebrates) Consistent with 104b3 Work Plans	OWR	1. Reports and Data Analysis	06/30/2008	KIERNAN	
C. Assess Water Quality Conditions	c. Administer Bay Closures as Necessary	OWR	1. Publicized Closures	09/30/2008	MIGLIORE	SPEAKER
D. Report water quality status and trends	a. Continue implementation and maintenance of network node to support data sharing via NEIEN	OWR	1. Operating Node	09/30/2008	MERRILL	
D. Report water quality status and trends	b. Implement and maintain SWIMS water quality database and encourage electronic submittal of data.	OWR	1. Migration of Data Complete and Initiate Acceptance of New Data	09/30/2008	CAREY	
D. Report water quality status and trends	c. Prepare annual shellfish survey report	OWR	1. Report	05/30/2008	SPEAKER	HANNUS
D. Report water quality status and trends	d. Complete water quality assessment entry into ADB and develop integrated report	OWR	1. ADB & Integrated Report	04/01/2008	CAREY	
D. Report water quality status and trends	e. Report on the progress for watershed measures L+Y	OWR	1. Progress Report	09/29/2008	SCOTT	
D. Report water quality status and trends	f. Develop watershed improvement targets (measure W) for federal fiscal yr 09.	OWR	1. Watershed targets	02/29/2008	SCOTT	



Strategy	Project/Activity	Office	Deliverable	Deliverable Target Date	Primary Staff	Delegate Staff
D. Report water quality status and trends	g. Report on progress for watershed measure W	OWR	1. Progress Report	09/28/2008	SCOTT	
D. Report water quality status and trends	h. Exchange data with WQX periodically	OWR	1. Uploads of Data Accomplished	09/30/2008	CAREY	
D. Report water quality status and trends	i. Develop watershed restoration targets (measure L+Y) for federal fiscal year 09.	OWR	1. Watershed targets	02/29/2008	SCOTT	
E. Assess the use of pesticides on water quality	a. review DOH public well sampling data for pesticide detections	AGR	1. Report	09/30/2008	PEPPER	



Strategy	Project/Activity	Office	Deliverable	Deliverable Target Date	Primary Staff	Delegate Staff
Goal: II. Clean and Plentiful Water			Objective: 6. Assist with the proper development and management of water withdrawals			
A. Coordinate with the WRB and Stakeholders to better define streamflow needs.	a. Develop a framework for water withdrawal guidelines/standards.	OWR	1. Water Withdrawal Guidelines	09/28/2008	RICHARDSON	SCOTT
A. Coordinate with the WRB and Stakeholders to better define streamflow needs.	b. Participate in development/review of water withdrawal legislation.	OWR	1. Comments on proposed statutes Attend meetings	07/01/2008	SCOTT	RICHARDSON
B. Coordinate with other agencies & stakeholders water resources affecting Agricultural establishments in drought situations	a. When necessary work with other stakeholders on coordinating protocols & polices to address drought conditions.	AGR	1. Coordinating protocols & polices to address drought conditions.	09/28/2007	AYARS	



Strategy	Project/Activity	Office	Deliverable	Deliverable Target Date	Primary Staff	Delegate Staff
Goal: III. Healthy Communities and Ecosystems			Objective: 1. Investigate and clean up contaminated sites			
A. Assess and Clean Up Brownfields Sites	a. Conduct Targeted Brownfield Assessments	OWM	1. 25 Non-profit Organizations contacted for TBA work	09/30/2008	DESTEFANO	
A. Assess and Clean Up Brownfields Sites	a. Conduct Targeted Brownfield Assessments	OWM	2. 39 municipalities contacted for TBA work	09/30/2008	DESTEFANO	
A. Assess and Clean Up Brownfields Sites	a. Conduct Targeted Brownfield Assessments	OWM	3. 4 Phase I's	09/30/2008	DESTEFANO	GIANFRANCESCO
A. Assess and Clean Up Brownfields Sites	a. Conduct Targeted Brownfield Assessments	OWM	4. 4 QAPP's	09/30/2008	DESTEFANO	GIANFRANCESCO
A. Assess and Clean Up Brownfields Sites	a. Conduct Targeted Brownfield Assessments	OWM	5. 6 TBA Reports	09/30/2008	DESTEFANO	GIANFRANCESCO
A. Assess and Clean Up Brownfields Sites	b. Negotiate Settlement Agreements and Covenants Not to Sue (SACNTS)	OWM	1. 2 Remedial Agreements	09/30/2008	OWENS	
A. Assess and Clean Up Brownfields Sites	c. Review projects that are utilizing BCRLF for compliance with NCP requirements, as well as site remediation rules	OWM	1. 3-5 applications expected to be reviewed for projects utilizing the BCRLF	09/30/2008	DESTEFANO	WILKES
A. Assess and Clean Up Brownfields Sites	d. Review EPA Lead TBAs	OWM	1. 1 reviews completed of EPA TBAs	09/30/2008	DESTEFANO	OWENS



Strategy	Project/Activity	Office	Deliverable	Deliverable Target Date	Primary Staff	Delegate Staff
A. Assess and Clean Up Brownfields Sites	d. Review EPA Lead TBAs	OWM	2. 1TBAs received from EPA	09/30/2008	DESTEFANO	OWENS
A. Assess and Clean Up Brownfields Sites	e. Review Sirs submitted from EDC Assessment Program	OWM	1. 1 EDC SIRs Approved	09/30/2007	DESTEFANO	WILKES
A. Assess and Clean Up Brownfields Sites	e. Review Sirs submitted from EDC Assessment Program	OWM	2. 1 EDC SIRs Received	09/30/2007	DESTEFANO	WILKES
A. Assess and Clean Up Brownfields Sites	f. Letters of Support where other parties apply to EPA	OWM	1. 5 Letters of Support	01/15/2008	OWENS	
A. Assess and Clean Up Brownfields Sites	g. Track the economic and environmental benefits of Brownfield clean ups	BEP	1. Develop new mechanism to obtain econ. data (below) formerly obtained thru the SACNTS process  March 06 Economic Indicator Tracking report, to include Total assessed Value (\$\$), Taxes assessed \$\$, # of new or retained jobs, Estimated annual income tax	06/30/2008	STONE	
B. Investigate and Clean Up Sites Under State Remediation Program	a. Compel and oversee the implementation and completion of site investigations where necessary at contaminated sites in the State Clean up Program	OWM	1. 10% increase in active sites over 12 months (# of new notifications/previous 12 months/current active sites)	09/30/2008	OWENS	
B. Investigate and Clean Up Sites Under State Remediation Program	a. Compel and oversee the implementation and completion of site investigations where necessary at contaminated sites in the State Clean up Program	OWM	2. 40 SIR's approved (RDLs issued)	09/30/2008	OWENS	



Strategy	Project/Activity	Office	Deliverable	Deliverable Target Date	Primary Staff	Delegate Staff
B. Investigate and Clean Up Sites Under State Remediation Program	a. Compel and oversee the implementation and completion of site investigations where necessary at contaminated sites in the State Clean up Program	OWM	3. 40 SIR's deficient (comment letters issued)	09/30/2008	OWENS	
B. Investigate and Clean Up Sites Under State Remediation Program	a. Compel and oversee the implementation and completion of site investigations where necessary at contaminated sites in the State Clean up Program	OWM	4. 50 Sir's received	09/30/2008	OWENS	
B. Investigate and Clean Up Sites Under State Remediation Program	a. Compel and oversee the implementation and completion of site investigations where necessary at contaminated sites in the State Clean up Program	OWM	5. 65% of active sites in the investigation phase	09/30/2008	OWENS	
B. Investigate and Clean Up Sites Under State Remediation Program	a. Compel and oversee the implementation and completion of site investigations where necessary at contaminated sites in the State Clean up Program	OWM	6. 70 new notifications received- Tracking: # of LOR's issued, # of VPLs issued, # of NJL's issued	09/30/2008	OWENS	
B. Investigate and Clean Up Sites Under State Remediation Program	a. Compel and oversee the implementation and completion of site investigations where necessary at contaminated sites in the State Clean up Program	OWM	7. SIR Review time (initial comments). Goal to reply to SIR submittals within 75 days	09/30/2008	OWENS	





Strategy	Project/Activity	Office	Deliverable	Deliverable Target Date	Primary Staff	Delegate Staff
B. Investigate and Clean Up Sites Under State Remediation Program	b. Compel and oversee the implementation and completion of site investigations where necessary at contaminated sites	OWM	1. 15 NFA's issued	09/30/2008	OWENS	
B. Investigate and Clean Up Sites Under State Remediation Program	b. Compel and oversee the implementation and completion of site investigations where necessary at contaminated sites	OWM	2. 175 sites w/ELUR's	09/30/2008	OWENS	
B. Investigate and Clean Up Sites Under State Remediation Program	b. Compel and oversee the implementation and completion of site investigations where necessary at contaminated sites	OWM	3. 2 sites in long term monitoring	09/30/2008	OWENS	
B. Investigate and Clean Up Sites Under State Remediation Program	b. Compel and oversee the implementation and completion of site investigations where necessary at contaminated sites	OWM	4. 20 LOC's Issued	09/30/2008	OWENS	
B. Investigate and Clean Up Sites Under State Remediation Program	b. Compel and oversee the implementation and completion of site investigations where necessary at contaminated sites	OWM	5. 3 ILOC's Issued	09/30/2008	OWENS	
B. Investigate and Clean Up Sites Under State Remediation Program	b. Compel and oversee the implementation and completion of site investigations where necessary at contaminated sites	OWM	6. 30 RAWP Comment letters issued	09/30/2008	OWENS	



Strategy	Project/Activity	Office	Deliverable	Deliverable Target Date	Primary Staff	Delegate Staff
B. Investigate and Clean Up Sites Under State Remediation Program	b. Compel and oversee the implementation and completion of site investigations where necessary at contaminated sites	OWM	7. 35 RAWP's approved	09/30/2008	OWENS	
B. Investigate and Clean Up Sites Under State Remediation Program	b. Compel and oversee the implementation and completion of site investigations where necessary at contaminated sites	OWM	8. 35% of active sites in remedial phase ( # active sites/RDLs/# of active sites)	09/30/2008	OWENS	
B. Investigate and Clean Up Sites Under State Remediation Program	b. Compel and oversee the implementation and completion of site investigations where necessary at contaminated sites	OWM	9. 40 RAWP's received	09/30/2008	OWENS	
B. Investigate and Clean Up Sites Under State Remediation Program	b. Compel and oversee the implementation and completion of site investigations where necessary at contaminated sites	OWM	9a. 45% of known ( State) sites that are in compliance w/applicable standards ( # of inactive/total #of sites )	09/30/2008	OWENS	
B. Investigate and Clean Up Sites Under State Remediation Program	b. Compel and oversee the implementation and completion of site investigations where necessary at contaminated sites	OWM	9b. RAWP review time ( to initial comments), goal to reply to RAWP within 75 days	09/30/2008	OWENS	
B. Investigate and Clean Up Sites Under State Remediation Program	c. Oversee and manage high profile site remediation sites	OWM	1. 2 high profile site remediation sites managed	09/30/2008	OWENS	



Strategy	Project/Activity	Office	Deliverable	Deliverable Target Date	Primary Staff	Delegate Staff
B. Investigate and Clean Up Sites Under State Remediation Program	d. Complete internal draft of regulation change for Arsenic and other potential changes, as needed.	OWM	1. Complete internal draft of Site Remediation Regulations	02/28/2008	OWENS	
B. Investigate and Clean Up Sites Under State Remediation Program	e. Promulgate ammended Site Remediation Regulations.	OWM	1. Promulgate amended Site Remediation Regulations.	07/01/2008	OWENS	
B. Investigate and Clean Up Sites Under State Remediation Program	f. Legal review of Site Remediation Regulation updates including, but not limited to Arsenic section changes.	OWM	1. OLS Review of revised Site Remediation Regulations	05/01/2008	FAIRWEATHER	
C. Investigate and Clean Up Releases from Leaking Tanks	a. Oversee the investigation of releases from UST's	OWM	1. 10 SIR's rec'd.	09/30/2008	GILLEN	
C. Investigate and Clean Up Releases from Leaking Tanks	a. Oversee the investigation of releases from UST's	OWM	2. 10 SIR's reviewed since 7/1/07	09/30/2008	GILLEN	
C. Investigate and Clean Up Releases from Leaking Tanks	a. Oversee the investigation of releases from UST's	OWM	3. 10 SIR's reviewed.	09/30/2008	GILLEN	
C. Investigate and Clean Up Releases from Leaking Tanks	a. Oversee the investigation of releases from UST's	OWM	4. 1332 Federal LUST sites	09/30/2008	GILLEN	
C. Investigate and Clean Up Releases from Leaking Tanks	a. Oversee the investigation of releases from UST's	OWM	5. 18% of non-federal active LUST sites	09/30/2008	GILLEN	
C. Investigate and Clean Up Releases from Leaking Tanks	a. Oversee the investigation of releases from UST's	OWM	6. 20 New Federal LUST sites	09/30/2008	GILLEN	



Strategy	Project/Activity	Office	Deliverable	Deliverable Target Date	Primary Staff	Delegate Staff
C. Investigate and Clean Up Releases from Leaking Tanks	a. Oversee the investigation of releases from UST's	OWM	7. 20% of Federal LUST sites active	09/30/2008	GILLEN	
C. Investigate and Clean Up Releases from Leaking Tanks	a. Oversee the investigation of releases from UST's	OWM	8. 25 Federal LUST sites closed	09/30/2008	GILLEN	
C. Investigate and Clean Up Releases from Leaking Tanks	a. Oversee the investigation of releases from UST's	OWM	9. 25 new non-federal LUST sites.	09/30/2008	GILLEN	
C. Investigate and Clean Up Releases from Leaking Tanks	a. Oversee the investigation of releases from UST's	OWM	9a. 275 active Federal LUST sites	09/30/2008	GILLEN	
C. Investigate and Clean Up Releases from Leaking Tanks	a. Oversee the investigation of releases from UST's	OWM	9b. 518 of non-federal LUST sites	09/30/2008	GILLEN	
C. Investigate and Clean Up Releases from Leaking Tanks	a. Oversee the investigation of releases from UST's	OWM	9c. 80 active non-federal LUST sites	09/30/2008	GILLEN	
C. Investigate and Clean Up Releases from Leaking Tanks	b. Pro-active field work conducted by FIRST Team	OWM	1. 2 Non-federal UST cases completed.	07/01/2008	GILLEN	
C. Investigate and Clean Up Releases from Leaking Tanks	b. Pro-active field work conducted by FIRST Team	OWM	2. 2 Non-federal UST cases started/investigated.	07/01/2008	GILLEN	
C. Investigate and Clean Up Releases from Leaking Tanks	b. Pro-active field work conducted by FIRST Team	OWM	3. 4 Federal UST cases completed.	07/01/2008	GILLEN	



Strategy	Project/Activity	Office	Deliverable	Deliverable Target Date	Primary Staff	Delegate Staff
C. Investigate and Clean Up Releases from Leaking Tanks	b. Pro-active field work conducted by FIRST Team	OWM	4. 4 Federal UST cases started/investigated.	07/01/2008	GILLEN	
C. Investigate and Clean Up Releases from Leaking Tanks	b. Pro-active field work conducted by FIRST Team	OWM	5. Evaluation Report for the work conducted by the team.	09/30/2008	GILLEN	
C. Investigate and Clean Up Releases from Leaking Tanks	c. Expand the Remediation System to Summer Street at the Pascoag site	OWM	1. Review Bid Proposal and choose a Consultant	01/01/2008	GILLEN	
C. Investigate and Clean Up Releases from Leaking Tanks	c. Expand the Remediation System to Summer Street at the Pascoag site	OWM	2. Review Consultant's Remediation Bids	01/01/2008	GILLEN	
C. Investigate and Clean Up Releases from Leaking Tanks	d. Oversee the clean-up of releases from leaking UST's	OWM	1. (6) CAP's approved since 7-1-07.	09/30/2008	GILLEN	
C. Investigate and Clean Up Releases from Leaking Tanks	d. Oversee the clean-up of releases from leaking UST's	OWM	2. (6) CAP's rec'd since 7/1/2007.	09/30/2008	GILLEN	
C. Investigate and Clean Up Releases from Leaking Tanks	d. Oversee the clean-up of releases from leaking UST's	OWM	3. 0 clean-ups initiated (State lead w/TF \$)	09/30/2008	GILLEN	
C. Investigate and Clean Up Releases from Leaking Tanks	d. Oversee the clean-up of releases from leaking UST's	OWM	4. 20 clean-ups initiated (RP lead and/or State lead w/State \$)	09/30/2008	GILLEN	
C. Investigate and Clean Up Releases from Leaking Tanks	d. Oversee the clean-up of releases from leaking UST's	OWM	5. 25 clean-ups completed (RP lead and/or State lead w/State \$\$)	09/30/2008	GILLEN	



Strategy	Project/Activity	Office	Deliverable	Deliverable Target Date	Primary Staff	Delegate Staff
C. Investigate and Clean Up Releases from Leaking Tanks	d. Oversee the clean-up of releases from leaking UST's	OWM	6. 6 CAP's approved.	09/30/2008	GILLEN	
C. Investigate and Clean Up Releases from Leaking Tanks	d. Oversee the clean-up of releases from leaking UST's	OWM	7. 6 CAP's rec'd.	09/30/2008	GILLEN	
C. Investigate and Clean Up Releases from Leaking Tanks	e. Oversee the completion and closure of LUST sites	OWM	1. 1080 Federal LUST sites closed	09/30/2008	GILLEN	
C. Investigate and Clean Up Releases from Leaking Tanks	e. Oversee the completion and closure of LUST sites	OWM	2. 22 Non-federal LUST sites closed.	09/30/2008	GILLEN	
C. Investigate and Clean Up Releases from Leaking Tanks	e. Oversee the completion and closure of LUST sites	OWM	3. 25 of Federal LUST sites closed.	09/30/2008	GILLEN	
C. Investigate and Clean Up Releases from Leaking Tanks	e. Oversee the completion and closure of LUST sites	OWM	4. 385 Non-federal LUST sites closed	09/30/2008	GILLEN	
C. Investigate and Clean Up Releases from Leaking Tanks	e. Oversee the completion and closure of LUST sites	OWM	5. 44 Non-federal LUST sites closed since 7-1-05	09/30/2008	GILLEN	
C. Investigate and Clean Up Releases from Leaking Tanks	e. Oversee the completion and closure of LUST sites	OWM	6. 50 Federal LUST sites closed since 7-1-05	09/30/2008	GILLEN	
D. Work to construction/compleet e or de-listing on NPL site operable units	a. 21 operable units	OWM	1. 1 remedial investigation	09/30/2008	DESTEFANO	



Strategy	Project/Activity	Office	Deliverable	Deliverable Target Date	Primary Staff	Delegate Staff
D. Work to construction/complete or de-listing on NPL site operable units	b. 13 complete and/or 2 in OWM	OWM	1. 1 5-year review	06/30/2007	DESTEFANO	
D. Work to construction/complete or de-listing on NPL site operable units	b. 13 complete and/or 2 in OWM	OWM	2. 1 ESD	09/30/2008	DESTEFANO	
D. Work to construction/complete or de-listing on NPL site operable units	b. 13 complete and/or 2 in OWM	OWM	3. 1 feasibility study and 1 focussed feasibility study	06/30/2008	DESTEFANO	
D. Work to construction/complete or de-listing on NPL site operable units	b. 13 complete and/or 2 in OWM	OWM	4. 1 ROD Amendment	09/30/2008	DESTEFANO	
E. Return DOD sites back to beneficial Re-use	a. 97 EBS sites	OWM	1. 2 construction complete	09/30/2008	DESTEFANO	
E. Return DOD sites back to beneficial Re-use	b. 34 NCBC/NETC	OWM	1. 1 remedial investigation	09/30/2008	DESTEFANO	
E. Return DOD sites back to beneficial Re-use	c. 85 Fuds - 3 Army 1 Air Force	OWM	1. 1 Army site	09/30/2008	DESTEFANO	
F. Move Pre-remedial sites to listing, low priority archives, or State-lead code	a. 174 active sites	OWM	1. 1 site re-assessments	06/30/2008	DESTEFANO	GIANFRANCESCO



Strategy	Project/Activity	Office	Deliverable	Deliverable Target Date	Primary Staff	Delegate Staff
F. Move Pre-remedial sites to listing, low priority archives, or State-lead code	b. 150 archived	OWM	1. 2 archived	09/30/2008	DESTEFANO	GIANFRANCESCO
G. Complete Remedial Action at Rose Hill Landfill Superfund site	a. Install multi-layer cap on landfill	OWM	1. 1 Construction complete	09/30/2008	DESTEFANO	
G. Complete Remedial Action at Rose Hill Landfill Superfund site	a. Install multi-layer cap on landfill	OWM	2. 1 RA Report	09/30/2008	DESTEFANO	
H. Complete remedial action at URI/WK Landfill	1. Negotiate consent agreement with impacted parties.	OWM	1. Complete negotiation on consent agreement and map out next steps of the project.	09/30/2008	DESTEFANO	
I. Evaluate and Remediate Closed Landfills	a. Assess and evaluate potential impacts of closed or abandoned landfills. The program encompasses approximately 100 landfills of which 49 are municipally owned sites	OWM	1. Number of landfills participating in landfill closure program ( Goal - 35 )	06/30/2008	DENNEN	GRANDCHAMP
I. Evaluate and Remediate Closed Landfills	b. Encourage owners of landfills to volunteer under the landfill closure program and work towards archiving the site from CERCLIS	OWM	1. Number of Landfills on CERCLIS participating in program ( Goal - 32)	06/30/2008	GRANDCHAMP	
I. Evaluate and Remediate Closed Landfills	c. Continue to conduct inspections of closed or abandoned landfills not participating in the LCP	OWM	1. Number of inspections ( Goal - 6 )	09/30/2008	DENNEN	GRANDCHAMP
I. Evaluate and Remediate Closed Landfills	d. Oversee the completion of Remedial Designs and the final closure of closed or abandoned landfills.	OWM	1. Number of landfills in the remedial action phase (i.e., participating landfills with SIR complete RDL. (Goal 5 RDL's)	09/30/2008	DENNEN	GRANDCHAMP





Strategy	Project/Activity	Office	Deliverable	Deliverable Target Date	Primary Staff	Delegate Staff
I. Evaluate and Remediate Closed Landfills	e. Oversee post-closure monitoring activities at closed landfills	OWM	1. Number of landfills with completed remedies in long-term monitoring (Goal - 5)	09/30/2008	DENNEN	GRANDCHAMP



Strategy	Project/Activity	Office	Deliverable	Deliverable Target Date	Primary Staff	Delegate Staff
Goal: III. Healthy Communities and Ecosystems			Objective: 2. Ensure proper management of wastes by encouraging elimination of waste and reducing their toxic constituents, facilitating appropriate and safe recycling and reuse and ensuring proper handling and disposal			
A. Encourage Pollution Prevention	a. Apply for grants and foundation support	OTCA	1. Apply for one federal grant with URI	09/30/2008	ENANDER	
A. Encourage Pollution Prevention	b. Recommend pollution prevention for complying with APC Reg. 22, "Air Toxics"	OAR	1. Pollution prevention emphasized in letters to sources	09/30/2008	FRIEDMAN	
A. Encourage Pollution Prevention	c. Allow additional time to implement pollution prevent measures	OAR	1. compliance dates in provisional ATOPs	09/30/2008	FRIEDMAN	
A. Encourage Pollution Prevention	d. Provide measurement tool for P2 projects	OTCA	1. 6 OTCA staff use NEWMOA P2 tracking software	09/30/2008	ENANDER	
A. Encourage Pollution Prevention	e. Refer facilities to OTCA	OAR				
A. Encourage Pollution Prevention	f. Speak at conferences and workshops	OTCA	1. Speak at 4 conferences/workshops	09/30/2008	ENANDER	
A. Encourage Pollution Prevention	g. Implement Green cleaning initiative	OTCA	1. Conduct one outreach activity per year.	09/30/2010	MIGLIORE	
A. Encourage Pollution Prevention	h. Participate in the EPA Performance Track Program	OTCA	1. 1 new company per year enters Performance Track	09/30/2008	MIGLIORE	



Strategy	Project/Activity	Office	Deliverable	Deliverable Target Date	Primary Staff	Delegate Staff
A. Encourage Pollution Prevention	i. Promote on-site visits and workshops	OTCA	1. 8 on-site technical assistance visits conducted by URI	09/30/2008	ENANDER	
B. Ensure wastes are managed in accordance with current standards	a. Analyze hazardous waste management through the biennial report system (BRS) and evaluate types and quantities of hazardous waste generated in RI	OWM	1. Change in hazardous waste generator per State reporting period 2005 vs 2007	03/31/2008	DENNEN	GRANDCHAMP
B. Ensure wastes are managed in accordance with current standards	a. Analyze hazardous waste management through the biennial report system (BRS) and evaluate types and quantities of hazardous waste generated in RI	OWM	2. Data summary and analysis compiled within 90 days of final report from EPA	03/31/2008	DENNEN	GRANDCHAMP
B. Ensure wastes are managed in accordance with current standards	b. Attend RCRA Training	OWM	1. RCRA Information National Conference (BRS)	12/31/2007	DENNEN	GRANDCHAMP
B. Ensure wastes are managed in accordance with current standards	c. Evaluate and process approximately 2500 permit applications per year for hazardous, medical and septage waste transporters	OWM	1. 13 transporter company permits issued	09/30/2008	DENNEN	GRANDCHAMP
B. Ensure wastes are managed in accordance with current standards	c. Evaluate and process approximately 2500 permit applications per year for hazardous, medical and septage waste transporters	OWM	2. 300 vehicle permits issued	09/30/2008	DENNEN	GRANDCHAMP
B. Ensure wastes are managed in accordance with current standards	d. Petroleum-Contaminated Soil Processing Facilities	OWM	1. Expect 0 facility renewal	09/30/2008	RUSSELL	GRANDCHAMP



Strategy	Project/Activity	Office	Deliverable	Deliverable Target Date	Primary Staff	Delegate Staff
B. Ensure wastes are managed in accordance with current standards	e. Receive medical waste facility applications	OWM	1. Applications received/under review (1 expected) Applicatons approved/denied (1 expected)	09/30/2008	LI	GRANDCHAMP
B. Ensure wastes are managed in accordance with current standards	f. Solid Waste License/Registrations Applications to be reviewed. ( New/Renewal)	OWM	1. Total number of Licensed/Register Facilities (by type)	09/30/2008	RUSSELL	GRANDCHAMP
B. Ensure wastes are managed in accordance with current standards	h. Northland TSDF Permit Renewal to be Reviewed	OWM	1. OWM will review and comment on application after it is filed with DEM.	09/30/2008	LI	DENNEN
B. Ensure wastes are managed in accordance with current standards	i. Solid Waste License/Registrations Applications to be reviewed. ( New/Renewal)	OWM	1. 1 Landfill New Under Review	09/30/2008	RUSSELL	GRANDCHAMP
B. Ensure wastes are managed in accordance with current standards	j. TSDF permit modifications as required	OWM	1. 3 TSDF permit modifications received	09/30/2008	LI	GRANDCHAMP
B. Ensure wastes are managed in accordance with current standards	k. Variances for Medical Waste transporters	OWM	1. Variances Received (2 Expected)	09/30/2008	DENNEN	GRANDCHAMP
B. Ensure wastes are managed in accordance with current standards	l. Evaluate 72-hour hazardous waste storage and/or transfer station applications. ( 4 expected annually)	OWM	1. 72-hour transfer station applications received and under review (4 expected) 72-hour transfer station applications approved/denied (4 expected)	09/30/2009	LI	GRANDCHAMP
B. Ensure wastes are managed in accordance with current standards	m. Review of alternative medical waste treatment technologies	OWM	1. Applications rec'd and under review (2 Expected)	09/30/2007	GRANDCHAMP	LI



Strategy	Project/Activity	Office	Deliverable	Deliverable Target Date	Primary Staff	Delegate Staff
B. Ensure wastes are managed in accordance with current standards	n. Solid Waste License/Registrations Applications to be reviewed. ( New/Renewal)	OWM	1. Expect 6 Transfer Station renewals and 1 new	09/30/2008	RUSSELL	GRANDCHAMP
B. Ensure wastes are managed in accordance with current standards	o. Evaluate emergency permit request	OWM	1. Emergency permit applications received/under review (6 expected) Emergency permit applications approved/denied (6 expected)	09/30/2008	LI	GRANDCHAMP
B. Ensure wastes are managed in accordance with current standards	p. Solid Waste License/Registrations Applications to be reviewed.	OWM	1. Expect 2 Construction and Demolition Debris Processing Facilities applications	09/30/2008	RUSSELL	GRANDCHAMP
B. Ensure wastes are managed in accordance with current standards	q. Evaluate variances for permitted hazardous waste operations	OWM	1. Variances received/reviewed (3 expected) Variances approved/denied (3 expected)	09/30/2008	LI	GRANDCHAMP
B. Ensure wastes are managed in accordance with current standards	r. Solid Waste License/Registrations Applications to be reviewed.	OWM	1. Expect 13 Composting Facilities renewals	09/30/2008	RUSSELL	GRANDCHAMP
B. Ensure wastes are managed in accordance with current standards	s. Track hazardous waste shipments through the manifest system to ensure proper disposal of hazardous waste	OWM	1. Percentage of manifests that are logged available for multi-office use within 30 days of receipt. (Goal: 100%)(Approximately 90,000 manifests received annually)	09/30/2008	DENNEN	GRANDCHAMP
B. Ensure wastes are managed in accordance with current standards	t. Track HW fee collections	OWM	1. \$890,000 fees collected	09/30/2007	GRANDCHAMP	DENNEN
B. Ensure wastes are managed in accordance with current standards	t. Track HW fee collections	OWM	2. Completion of annual HW Fee Report	09/30/2008	DENNEN	GRANDCHAMP



Strategy	Project/Activity	Office	Deliverable	Deliverable Target Date	Primary Staff	Delegate Staff
C. Identify and remove toxics from consumer products	a. Participate in IMERC	OTCA	1. Produce 4 quarterly reports on IMERC activities.	09/30/2008	MIGLIORE	
C. Identify and remove toxics from consumer products	b. Participate in technology transfer to promote chemically-safe schools	OTCA	1. Report to the Bureau the Status of the Technology Transfer effort	09/30/2008	MIGLIORE	
C. Identify and remove toxics from consumer products	c. Participate in Toxics in Packages Clearing House	OTCA	1. Produce 4 quarterly reports on TPCH activities	09/30/2008	MIGLIORE	
C. Identify and remove toxics from consumer products	d. Review and comment on developed rules in context of OWM responsibilities.	OWM	1. Review and comment on developed rules when forwarded to by OTCA.	09/30/2008	DENNEN	GRANDCHAMP
C. Identify and remove toxics from consumer products	e. Promote lamp recycling take back program with distributors	OTCA	1. 2006 Report	09/30/2006	MIGLIORE	
C. Identify and remove toxics from consumer products	e. Promote lamp recycling take back program with distributors	OTCA	2. 2007 Report	09/30/2008	MIGLIORE	
C. Identify and remove toxics from consumer products	f. Update legislation to renew exemptions	OTCA	1. Revised legislation proposed through DEM process	09/30/2008	MIGLIORE	
C. Identify and remove toxics from consumer products	g. Conduct final investigation of suspected non-notifiers after referral from OTCA and informal enforcement actions.	OWM	1. 8 Inspections	09/30/2008	GRANDCHAMP	DENNEN
C. Identify and remove toxics from consumer products	h. Increase Thermostat collection rate	OTCA	1. 2006 Report	09/30/2006	MIGLIORE	



Strategy	Project/Activity	Office	Deliverable	Deliverable Target Date	Primary Staff	Delegate Staff
C. Identify and remove toxics from consumer products	h. Increase Thermostat collection rate	OTCA	2. 2007 Report	09/30/2008	MIGLIORE	
C. Identify and remove toxics from consumer products	i. Conduct Final Investigation of suspected mercury containing novelty items after referral from OTCA and informal enforcement actions.	OWM	1. 4 Inspections	09/30/2008	GRANDCHAMP	DENNEN
C. Identify and remove toxics from consumer products	j. Conduct Final Investigation of suspected Healthcare non-notifiers, relative to mercury formulation, after referral from OTCA and informal enforcement actions.	OWM	1. 4 Inspections	09/30/2008	GRANDCHAMP	DENNEN
C. Identify and remove toxics from consumer products	k. Conduct Final Investigation of suspected labeling problems after referral from OTCA and informal enforcement actions	OWM	1. 4 Inspections	09/30/2008	GRANDCHAMP	DENNEN
C. Identify and remove toxics from consumer products	l. Participate in development of potential MOU between manufacturers and RIRRC on Collection Program	OWM	1. MOU	09/30/2008	GRANDCHAMP	DENNEN
C. Identify and remove toxics from consumer products	m. Consider defining mercury-added products as hazardous wastes	OWM	1. Complete Evaluation	09/30/2008	GRANDCHAMP	DENNEN
C. Identify and remove toxics from consumer products	n. Review Collection Plans	OWM	1. # of Collection Plans reviewed	09/30/2008	GRANDCHAMP	DENNEN



Strategy	Project/Activity	Office	Deliverable	Deliverable Target Date	Primary Staff	Delegate Staff
C. Identify and remove toxics from consumer products	o. Conduct Final Investigation of suspected companies that are required to have collection plans but do not and informal enforcement actions	OWM	1. # of investigations	09/30/2008	GRANDCHAMP	DENNEN
C. Identify and remove toxics from consumer products	p. Consider adding mercury added products to mandatory recyclable list in the recycling regulations	OWM	1. Complete Evaluation	09/30/2008	GRANDCHAMP	DENNEN
C. Identify and remove toxics from consumer products	q. Conduct final investigation of suspected mercury containing products above phase out limits still being offered in RI, after referral from OTCA and issue Informal Enforcement actions	OWM	1. # of investigations	09/30/2008	GRANDCHAMP	DENNEN
C. Identify and remove toxics from consumer products	r. Promote mercury collection programs with DOH	OTCA	1. Implement one collection program every 2 years	09/30/2010	MIGLIORE	
C. Identify and remove toxics from consumer products	s. Develop and implement education and outreach plan to industry on universal waste rules	OWM	1. Organize 1 workshop on Universal Waste	09/30/2008	GRANDCHAMP	DENNEN
C. Identify and remove toxics from consumer products	t. Review and oversee collection and consolidation system proposed by manufacturers for auto switches	OWM	1. Provide Status Report on Manufacturer's Collection and Consolidation System	09/30/2008	GRANDCHAMP	DENNEN
C. Identify and remove toxics from consumer products	u. Lead transition to bounty program if necessary	OWM	1. Provide recommendations to the Bureau on the need to transition to the Bounty program	09/30/2008	GRANDCHAMP	DENNEN





Strategy	Project/Activity	Office	Deliverable	Deliverable Target Date	Primary Staff	Delegate Staff
D. Improve Regulations Governing Management of Waste Materials	a. Maintain RCRA Program Authorization from EPA with Revised Regulations. Evaluate and revise HW Regulations to update TSDf requirements	OWM	1. Draft regulations ready for public distribution	07/31/2007	GRANDCHAMP	DENNEN
D. Improve Regulations Governing Management of Waste Materials	a. Maintain RCRA Program Authorization from EPA with Revised Regulations. Evaluate and revise HW Regulations to update TSDf requirements	OWM	2. Initial submittal of draft package for EPA review	10/31/2007	GRANDCHAMP	DENNEN
D. Improve Regulations Governing Management of Waste Materials	a. Maintain RCRA Program Authorization from EPA with Revised Regulations. Evaluate and revise HW Regulations to update TSDf requirements	OWM	3. Promulgation of HW Regulations including TSDf and manifest Requirements	03/31/2008	GRANDCHAMP	DENNEN
D. Improve Regulations Governing Management of Waste Materials	a. Maintain RCRA Program Authorization from EPA with Revised Regulations. Evaluate and revise HW Regulations to update TSDf requirements	OWM	( "Di V]Wbch]W` fl]bW XYg`bch]Z]W]h]cb`hc`987` UbX` ; cj Yfbcf]g CZ]W` dYf`fFY[ :`YI`f` fYei ]fYa Yb]gt`	02/28/2008	GRANDCHAMP	DENNEN
D. Improve Regulations Governing Management of Waste Materials	a. Maintain RCRA Program Authorization from EPA with Revised Regulations. Evaluate and revise HW Regulations to update TSDf requirements	OWM	5. Review by DEM Legal	10/31/2007	GRANDCHAMP	DENNEN
D. Improve Regulations Governing Management of Waste Materials	b. Revise Medical Regulations to address interstate commerce concerns of transporter issues	OWM	1. Draft regulations ready for public distribution	03/30/2007	GRANDCHAMP	DENNEN



Strategy	Project/Activity	Office	Deliverable	Deliverable Target Date	Primary Staff	Delegate Staff
D. Improve Regulations Governing Management of Waste Materials	b. Revise Medical Regulations to address interstate commerce concerns of transporter issues	OWM	2. Preliminary draft of regulations completed (internal)	12/31/2007	GRANDCHAMP	DENNEN
D. Improve Regulations Governing Management of Waste Materials	b. Revise Medical Regulations to address interstate commerce concerns of transporter issues	OWM	3. Promulgation of MW Regulations	07/31/2008	GRANDCHAMP	DENNEN
D. Improve Regulations Governing Management of Waste Materials	b. Revise Medical Regulations to address interstate commerce concerns of transporter issues	OWM	( " Di V ]Wbch]W f]bW XYg bch]Z]Wh]cb 'hc '987 ' UbX'; cj Yfbcf]y CZ]W 'dYf' [FY[ ' : 'YI I ' fYei ]fYa Ybht	04/30/2008	GRANDCHAMP	DENNEN
D. Improve Regulations Governing Management of Waste Materials	b. Revise Medical Regulations to address interstate commerce concerns of transporter issues	OWM	5. Review by DEM Legal	01/31/2008	GRANDCHAMP	DENNEN
E. Monitor the quantities and types of solid waste managed, disposed of and recycled in Rhode Island	a. Compile annual survey report for solid waste management facilities	OWM	1. Data compiled, analyzed and Solid Waste Report Posted on DEM Webpage	09/30/2008	RUSSELL	BOVA
F. Promote sustainable management of electronic wastes	a. Adopt regulations banning generators and commercial haulers from delivering for landfill disposal all electronics, waste tires; and all materials designated as recyclable.	OWM	1. Revise Regulations	09/30/2008	GRANDCHAMP	DENNEN



Strategy	Project/Activity	Office	Deliverable	Deliverable Target Date	Primary Staff	Delegate Staff
F. Promote sustainable management of electronic wastes	a. Adopt regulations banning generators and commercial haulers from delivering for landfill disposal all electronics, waste tires; and all materials designated as recyclable.	OWM	2. Review by DEM Legal	09/30/2008	GRANDCHAMP	DENNEN
F. Promote sustainable management of electronic wastes	a. Adopt regulations banning generators and commercial haulers from delivering for landfill disposal all electronics, waste tires; and all materials designated as recyclable.	OWM	' "Di V`Wbch]W`f]bWl XYg`bch]Z]Wh]cb`hc`987` UbX`; cj Yfbcf]CZZ]W`dYf`[FY[`: `YI`I` fYei ]fYa Ybht`	09/30/2008	GRANDCHAMP	DENNEN
F. Promote sustainable management of electronic wastes	a. Adopt regulations banning generators and commercial haulers from delivering for landfill disposal all electronics, waste tires; and all materials designated as recyclable.	OWM	4. Promulgation of Regulations	09/30/2008	GRANDCHAMP	DENNEN
F. Promote sustainable management of electronic wastes	b. Develop a regulatory model for the management of electronic wastes	BEP	1. Develop preliminary program model for management of e-waste	10/15/2007	STONE	
G. Promote the Recycling of Commercially Generated Waste	a. Initiate rule-making to eliminate the commercial recycling reporting and regulatory system that is set forth in the existing Rules & Regulations for Reduction & Recycling of Commercial & Non-Municipal Solid Waste, dated Sept. 1996	OWM	1. Revise Regulations	09/30/2008	GRANDCHAMP	DENNEN



Strategy	Project/Activity	Office	Deliverable	Deliverable Target Date	Primary Staff	Delegate Staff
G. Promote the Recycling of Commercially Generated Waste	a. Initiate rule-making to eliminate the commercial recycling reporting and regulatory system that is set forth in the existing Rules & Regulations for Reduction & Recycling of Commercial & Non-Municipal Solid Waste, dated Sept. 1996	OWM	2. Review by DEM Legal	09/30/2008	GRANDCHAMP	DENNEN
G. Promote the Recycling of Commercially Generated Waste	a. Initiate rule-making to eliminate the commercial recycling reporting and regulatory system that is set forth in the existing Rules & Regulations for Reduction & Recycling of Commercial & Non-Municipal Solid Waste, dated Sept. 1996	OWM	' "Di V]Wbch]W f]bW XYg' bch]Z]Wh]cb'hc' 987' UbX'; cj Yfbcf] CZZ]W' dYf' fY[ : 'YI I' fYei ]fYa Ybhg'	09/30/2008	GRANDCHAMP	DENNEN
G. Promote the Recycling of Commercially Generated Waste	a. Initiate rule-making to eliminate the commercial recycling reporting and regulatory system that is set forth in the existing Rules & Regulations for Reduction & Recycling of Commercial & Non-Municipal Solid Waste, dated Sept. 1996	OWM	4. Promulgation of Regulations	09/30/2008	GRANDCHAMP	DENNEN
G. Promote the Recycling of Commercially Generated Waste	b. Initiate rule-making to rescind the regulation prohibiting the landfilling of loads of CSW containing 20% or more recyclables	OWM	1. Revise Regulations	09/30/2008	GRANDCHAMP	DENNEN
G. Promote the Recycling of Commercially Generated Waste	b. Initiate rule-making to rescind the regulation prohibiting the landfilling of loads of CSW containing 20% or more recyclables	OWM	2. Review by DEM Legal	09/30/2008	GRANDCHAMP	DENNEN



Strategy	Project/Activity	Office	Deliverable	Deliverable Target Date	Primary Staff	Delegate Staff
G. Promote the Recycling of Commercially Generated Waste	b. Initiate rule-making to rescind the regulation prohibiting the landfilling of loads of CSW containing 20% or more recyclables	OWM	' "Di V]Wbch]W`f]bW XYg`bch]Z]Wh]cb`hc`987` UbX`; cj Yfbcf]CZ]W`dYf`fY[ `: `YI` fYei ]fYa Ybhgk`	09/30/2008	GRANDCHAMP	DENNEN
G. Promote the Recycling of Commercially Generated Waste	b. Initiate rule-making to rescind the regulation prohibiting the landfilling of loads of CSW containing 20% or more recyclables	OWM	4. Promulgation of Regulations	09/30/2008	GRANDCHAMP	DENNEN
G. Promote the Recycling of Commercially Generated Waste	c. Integrate the management of recyclables more aggressively into the approvals for the operation of transfer stations and recycling facilities	OWM	1. Stakeholder input (workshops, etc)	09/30/2008	GRANDCHAMP	DENNEN
G. Promote the Recycling of Commercially Generated Waste	c. Integrate the management of recyclables more aggressively into the approvals for the operation of transfer stations and recycling facilities	OWM	2. Internal comment/feedback period completed	09/30/2008	GRANDCHAMP	DENNEN
G. Promote the Recycling of Commercially Generated Waste	c. Integrate the management of recyclables more aggressively into the approvals for the operation of transfer stations and recycling facilities	OWM	3. Preliminary draft of regulations completed (internal)	09/30/2008	GRANDCHAMP	DENNEN
G. Promote the Recycling of Commercially Generated Waste	c. Integrate the management of recyclables more aggressively into the approvals for the operation of transfer stations and recycling facilities	OWM	4. Review by DEM Legal	09/30/2008	GRANDCHAMP	DENNEN



Strategy	Project/Activity	Office	Deliverable	Deliverable Target Date	Primary Staff	Delegate Staff
G. Promote the Recycling of Commercially Generated Waste	c. Integrate the management of recyclables more aggressively into the approvals for the operation of transfer stations and recycling facilities	OWM	5. Revise Regulations	09/30/2008	GRANDCHAMP	DENNEN
G. Promote the Recycling of Commercially Generated Waste	c. Integrate the management of recyclables more aggressively into the approvals for the operation of transfer stations and recycling facilities	OWM	6. Draft regulations ready for public distribution	09/30/2008	GRANDCHAMP	DENNEN
G. Promote the Recycling of Commercially Generated Waste	c. Integrate the management of recyclables more aggressively into the approvals for the operation of transfer stations and recycling facilities	OWM	+ "Di V`Wbch]W`f]bW XYg`bch]Z]Wh]cb`hc`987` UbX` ; cj Yfbcf]CZ]W`dYf`fY[ : `YI`f` fYei ]fYa Ybht`	09/30/2008	GRANDCHAMP	DENNEN
G. Promote the Recycling of Commercially Generated Waste	c. Integrate the management of recyclables more aggressively into the approvals for the operation of transfer stations and recycling facilities	OWM	8. Public hearing	09/30/2008	GRANDCHAMP	DENNEN
G. Promote the Recycling of Commercially Generated Waste	c. Integrate the management of recyclables more aggressively into the approvals for the operation of transfer stations and recycling facilities	OWM	- "fYgdcbgY`hc`Wta a Ybht]`XcW a Ybh` Wta d`Yh`X	09/30/2008	GRANDCHAMP	DENNEN
G. Promote the Recycling of Commercially Generated Waste	c. Integrate the management of recyclables more aggressively into the approvals for the operation of transfer stations and recycling facilities	OWM	- U": ]bU`fYj ]glcbg`hc`fY[ i`Uh]cbg`E`VUgYX`cb` di V`]W]bdi h	09/30/2008	GRANDCHAMP	DENNEN



Strategy	Project/Activity	Office	Deliverable	Deliverable Target Date	Primary Staff	Delegate Staff
G. Promote the Recycling of Commercially Generated Waste	c. Integrate the management of recyclables more aggressively into the approvals for the operation of transfer stations and recycling facilities	OWM	- V": ]Y Z]bU`fY[ i `Uh]cbg`k ]h` GYWYhUfmcZ GhUHy@] C Z]W	09/30/2008	GRANDCHAMP	DENNEN
G. Promote the Recycling of Commercially Generated Waste	f. Undertake a new approach to the Regulation of recycling by commercial, industrial and institutional generators	OWM	1. Develop a Commercial Recycling Self Audit Survey to be completed by 100 largest companies in RI	06/30/2008	GRANDCHAMP	DENNEN
G. Promote the Recycling of Commercially Generated Waste	j. Develop information sheets/guidance, including sheets on office operations and food service operations;	OWM	1. Develop guidance/info sheet on one additional industry sector	05/31/2008	DENNEN	GRANDCHAMP
G. Promote the Recycling of Commercially Generated Waste	j. Develop information sheets/guidance, including sheets on office operations and food service operations;	OWM	2. Develop guidance/info sheet on one industry sector	02/28/2008	DENNEN	GRANDCHAMP
G. Promote the Recycling of Commercially Generated Waste	j. Develop information sheets/guidance, including sheets on office operations and food service operations;	OWM	3. Finalize guidance/fact sheet on waste audits	11/30/2007	DENNEN	GRANDCHAMP
G. Promote the Recycling of Commercially Generated Waste	l. Hold workshops to solicit input from generators and haulers	OWM	1. 2 Public Workshops held	12/31/2007	GRANDCHAMP	DENNEN



Strategy	Project/Activity	Office	Deliverable	Deliverable Target Date	Primary Staff	Delegate Staff
G. Promote the Recycling of Commercially Generated Waste	m. Evaluate applications for alternative uses of solid waste in accordance with the OWM Policy Memo, "Guidelines on Beneficial Use Determinations (BUDs) for Source Segregated Solid Wastes"	OWM	1. 2 applications rec'd /reviewed applications approved/denied	06/30/2008	RUSSELL	BOVA
G. Promote the Recycling of Commercially Generated Waste	n. Evaluate the potential effectiveness and feasibility of registering companies who accept and manage recyclables from commercial entities	OWM	1. Evaluation report with options/recommendations	12/31/2007	GRANDCHAMP	DENNEN
G. Promote the Recycling of Commercially Generated Waste	o. Review current statures and Regulations to ensure consistency with new approaches	OWM	1. Proposed statutory changes (if applicable)	06/30/2008	GRANDCHAMP	DENNEN
G. Promote the Recycling of Commercially Generated Waste	q. Monitor and participate in overall NERC operations/activities	BEP	1. Monitor NERC activities and discuss quarterly	09/30/2008	STONE	GRAY
G. Promote the Recycling of Commercially Generated Waste	q. Monitor and participate in overall NERC operations/activities	BEP	2. Pay NERC dues- get established as participant	11/15/2007	GRAY	
G. Promote the Recycling of Commercially Generated Waste	r. Participate in NERC-sponsored activities	OTCA	1. Participate in NERC-sponsored activities/meetings	09/30/2008	MIGLIORE	





Strategy	Project/Activity	Office	Deliverable	Deliverable Target Date	Primary Staff	Delegate Staff
Goal: III. Healthy Communities and Ecosystems			Objective: 3. Ensure proper operation of underground storage tanks			
A. Maintain a UST Facility database for all active sites.	a. Continually update UST facility information submitted by owners/operators.	OWM	1. Database updates	09/30/2008	GILLEN	
A. Maintain a UST Facility database for all active sites.	b. Maintain a registration program for active UST facilities.	OWM	1. % of facilities that have paid registration fees. (target 100%)	06/30/2008	GILLEN	
A. Maintain a UST Facility database for all active sites.	b. Maintain a registration program for active UST facilities.	OWM	2. Number of facilities that have paid fees.	06/30/2008	GILLEN	
A. Maintain a UST Facility database for all active sites.	b. Maintain a registration program for active UST facilities.	OWM	3. Number of facilities that owe registration fees. ( target 0 )	06/30/2008	GILLEN	
A. Maintain a UST Facility database for all active sites.	b. Maintain a registration program for active UST facilities.	OWM	4. Report the number of facilities invoiced. (1059 facilities in 2007)	06/30/2008	GILLEN	
B. License tank and/or pipe tightness testers and testing companies	a. License tank and/or pipe tightness testers and testing companies	OWM	1. # of companies licensed	09/30/2008	GILLEN	
B. License tank and/or pipe tightness testers and testing companies	a. License tank and/or pipe tightness testers and testing companies	OWM	2. # of licensed tanks	09/30/2008	GILLEN	
B. License tank and/or pipe tightness testers and testing companies	a. License tank and/or pipe tightness testers and testing companies	OWM	3. # of test methods approved	09/30/2008	GILLEN	



Strategy	Project/Activity	Office	Deliverable	Deliverable Target Date	Primary Staff	Delegate Staff
C. Review and approve tank closure applications	a. Review and approve tank closure applications	OWM	1. # of closure applications rec'd	09/30/2008	GILLEN	
C. Review and approve tank closure applications	a. Review and approve tank closure applications	OWM	2. # of closure applications reviewed	09/30/2008	GILLEN	
C. Review and approve tank closure applications	a. Review and approve tank closure applications	OWM	3. # of closure assessments reviewed	09/30/2008	GILLEN	
C. Review and approve tank closure applications	a. Review and approve tank closure applications	OWM	4. # of closures attended	09/30/2008	GILLEN	
D. Track and enforce against facilities that have abandoned UST's	a. Track and enforce against facilities that have abandoned UST's	OWM	1. 3 enforcement referrals to OC&I	09/30/2008	GILLEN	
D. Track and enforce against facilities that have abandoned UST's	a. Track and enforce against facilities that have abandoned UST's	OWM	2. 6 abandoned facilities resolved	09/30/2008	GILLEN	
D. Track and enforce against facilities that have abandoned UST's	a. Track and enforce against facilities that have abandoned UST's	OWM	3. 6 abandoned facilities w/informal enforcement actions	09/30/2008	GILLEN	
D. Track and enforce against facilities that have abandoned UST's	a. Track and enforce against facilities that have abandoned UST's	OWM	4. 6 abandoned tank facilities	09/30/2008	GILLEN	
E. Ensure compliance of new tank installations	a. Ensure compliance of new tank installations	OWM	1. 20 new tank installations rec'd	09/30/2008	GILLEN	



Strategy	Project/Activity	Office	Deliverable	Deliverable Target Date	Primary Staff	Delegate Staff
E. Ensure compliance of new tank installations	a. Ensure compliance of new tank installations	OWM	2. 20 new tank installations reviewed	09/30/2008	GILLEN	
F. Conduct compliance reviews for reimbursement	a. Conduct compliance reviews for reimbursement	OWM	1. 7 compliance determinations conducted	09/30/2008	GILLEN	
G. Reevaluate the UST Program goals based on the requirements of the Federal Energy Bill	a. Evaluate and prepare the Work Plan for changes that need to be implemented in the program	OWM	1. Draft report	09/30/2008	GILLEN	
G. Reevaluate the UST Program goals based on the requirements of the Federal Energy Bill	b. Modify UST regulations to incorporate Energy Act requirements.	OWM	1. Create a owner/operator training requirement to comply with federal requirement.	06/01/2009	GILLEN	
H. Process Fund reimbursement Applications	a. Conduct claim reviews on a quarterly basis and issue disbursements	OWM	1. Issue reimbursement checks quarterly	03/30/2008	GILLEN	
H. Process Fund reimbursement Applications	a. Conduct claim reviews on a quarterly basis and issue disbursements	OWM	2. Organize and support UST Fund board meetings quarterly	06/30/2008	GILLEN	
H. Process Fund reimbursement Applications	a. Conduct claim reviews on a quarterly basis and issue disbursements	OWM	3. Prepare claim disbursement sheets quarterly.	06/30/2008	GILLEN	
I. Assist in drafting Legislation and regulations relating to the UST FUND.	a. Draft a new legislation and regulation package for the UST Fund.	OWM	1. New legislation package to creat a sliding deductible and process new regulations based on this change.	06/30/2008	BROCKMANN	



Strategy	Project/Activity	Office	Deliverable	Deliverable Target Date	Primary Staff	Delegate Staff
J. Process a Fund Reimbursement Stragety	a. Assist in generating the Annual FUND Feports	OWM	1. State Soundness Report and the Annual Fund Report	06/30/2008	BROCKMANN	
K. Update policies and procedures for the UST Fund	a. Draft and implement policies and procedures related to fund activities	OWM	1. Implement new forms to create efficiency in data input for both claimant and fund staff.	04/01/2008	BROCKMANN	



Strategy	Project/Activity	Office	Deliverable	Deliverable Target Date	Primary Staff	Delegate Staff
Goal: III. Healthy Communities and Ecosystems			Objective: 4. Prepare and maintain statewide response plans and effectively respond to emergencies			
A. Respond to emergency incidents within 1 hour of notification	a. Maintain Emergency Response Team	EMR	1. 800 Incident Reports	09/30/2008	BALL	HOPKINS
B. Coordinate DEM High Profile Responses	a. Serve as incident team coordinator for significant environmental situations (like Conimicut, other PRN issues)	EMR	1. Mitigate 2 Incidents	09/30/2008	MULHARE	
B. Coordinate DEM High Profile Responses	b. BART Complaint line	EMR	1. Initiate by 5/15/08	05/15/2008	MULHARE	HOPKINS
B. Coordinate DEM High Profile Responses	b. BART Complaint line	EMR	2. Monitor BART Web Page	09/30/2008	MULHARE	HOPKINS
B. Coordinate DEM High Profile Responses	b. BART Complaint line	EMR	3. Scientific Support Roster	09/30/2008	MULHARE	
B. Coordinate DEM High Profile Responses	c. Continuity of Operations Plan	EMR	1. Review and update staff assignments in the COOP annually	09/30/2008	MULHARE	HOPKINS
B. Coordinate DEM High Profile Responses	d. Contract management (ER services, Scientific support and training)	EMR	1. maintain/update contracts	09/30/2008	MULHARE	HOPKINS
B. Coordinate DEM High Profile Responses	e. Proactively address Sea Lettuce/Alge (Ulva lactuca)	EMR	1. Anticipate 16-18 harvests per year.	10/15/2008	MULHARE	



Strategy	Project/Activity	Office	Deliverable	Deliverable Target Date	Primary Staff	Delegate Staff
B. Coordinate DEM High Profile Responses	f. Radiation response plan	EMR	1. Develop and implement a radiation response plan in conjunction with EMA, Dept. of Health and the Fire Marshalls office.	09/30/2008	MULHARE	
B. Coordinate DEM High Profile Responses	g. Removal of hazardous materials from schools.	EMR	1. remove hazardous materials from schools as requested	09/30/2008	MULHARE	
B. Coordinate DEM High Profile Responses	h. support EPA Superfund emergency removal actions	EMR	1. support EPA superfund emergency removal actions as needed	09/30/2007	MULHARE	
C. Develop state strategy or regulation for minimizing potential and maximize response to accidental releases of hazardous air contaminants	a. Investigate appropriate strategies for minimizing risks from accidental air releases, including possible adoption of a Risk Management Regulation	OAR	1. Decision memo on whether to proceed with regulatory development or alternative process	01/31/2008	FRIEDMAN	
C. Develop state strategy or regulation for minimizing potential and maximize response to accidental releases of hazardous air contaminants	b. Distribute RI and EPA resource materials	OAR	1. Applicable materials sent to sources	09/30/2008	FRIEDMAN	
C. Develop state strategy or regulation for minimizing potential and maximize response to accidental releases of hazardous air contaminants	c. Interface with other RI officials concerned with accidental release prevention	OAR	1. Attend SERC meetings	09/30/2008	FRIEDMAN	



Strategy	Project/Activity	Office	Deliverable	Deliverable Target Date	Primary Staff	Delegate Staff
C. Develop state strategy or regulation for minimizing potential and maximize response to accidental releases of hazardous air contaminants	d. Assit EPA in aduits of RMP sources on request	OAR	1. Conduct audits on request	09/30/2008	FRIEDMAN	
C. Develop state strategy or regulation for minimizing potential and maximize response to accidental releases of hazardous air contaminants	e. Keep accidental release portion of RI DEM website current	OAR	1. Update website	12/31/2008	FRIEDMAN	
D. Maintain readiness in response team through participation in training	a. Targeted training on homeland security, incident management, and technical aspects of oil and haz mat response	EMR	1. Minimum 32 hrs training/year; track and report team training	09/30/2008	MULHARE	HOPKINS
D. Maintain readiness in response team through participation in training	b.State-RI Dom Preparedness Subcommittee; LEPC; SER Commission; SERC Training Commission; RI Chem Safe School Committee; Emergency Mangagement Advisory Council; Hazmat/Decon; Port Safety cmtee; Port Security Cmtee; DOT Intelligence system; Fire Chiefs Asso	EMR	1. Discussing meetings at regular updates	09/30/2008	MULHARE	
D. Maintain readiness in response team through participation in training	c.Regional committees - Southeast Area Committee; Southeast Executive Steering Committee; Regional Response Team; Executive Port Safety/Security Committee.	EMR	1. Discussing meetings at regular updates	09/30/2008	MULHARE	



Strategy	Project/Activity	Office	Deliverable	Deliverable Target Date	Primary Staff	Delegate Staff
D. Maintain readiness in response team through participation in training	d. National - National Association of State AST Regulators	EMR	1. Dicussing meetings at regular updates	09/30/2008	MULHARE	
F. Maintain response readiness through participation in exercises	a. Organize and implement DEM organizational response exercises	EMR	1. Organize and Implement 1 Exercise	09/30/2008	MULHARE	
F. Maintain response readiness through participation in exercises	b. Participate in EMA/FEMA sponsored exercises	EMR	1. Participate in 6 Exercises	09/30/2008	MULHARE	
F. Maintain response readiness through participation in exercises	c. Participate in US Coast Guard sponsored exercises	EMR	1. Participate in 1 Exercise	09/30/2008	MULHARE	
G. Maintain response readiness by securing funding through available grant programs	a. Prepare grant application for homeland security funding	EMR	1. Grant Application	09/30/2008	MULHARE	
G. Maintain response readiness by securing funding through available grant programs	b. Management existing homeland security grants	EMR	1. grant documentation	09/30/2008	MULHARE	
G. Maintain response readiness by securing funding through available grant programs	b. Management existing homeland security grants	EMR	2. Project Milestones	09/30/2008	MULHARE	
H. OSPAR Management	a. Budget Prep	EMR	1. Budget	09/30/2008	MULHARE	





Strategy	Project/Activity	Office	Deliverable	Deliverable Target Date	Primary Staff	Delegate Staff
H. OSPAR Management	b. Annual Report	EMR	1. Report	04/30/2008	MULHARE	



Goal: III. Healthy Communities and Ecosystems		Objective: 5. Protect public health and the environment from animal and insect-borne diseases and improper use of pesticides			
C. Implementation of the Worker Protection Program Project.	a. Continue to provide information to agricultural communities on the revised Worker Protection Standard (WPS).	AGR	1. Provide a training program on revised WPD in the fall of 2007	09/30/2008	PEPPER
C. Implementation of the Worker Protection Program Project.	b. identify high risks situations for Agricultural Workers/Handlers.	AGR	1. Information will be provided in Enforcement Inspection Reports	09/30/2008	PEPPER
C. Implementation of the Worker Protection Program Project.	c. Coordinate & Communicate with DOH on pesticide exposure Incidents.	AGR	1. Information will be provided to DOH on an as needed basis	09/30/2008	PEPPER
C. Implementation of the Worker Protection Program Project.	d. Review the final report on the National WPS Program Assessment and to address changes in the implementing the WPS.	AGR	1. Report will be reviewed and changes made after the report is completed	09/30/2008	PEPPER
C. Implementation of the Worker Protection Program Project.	e. Meet with grower groups to address any worker protection issues.	AGR	1. Meet with groups in the fall of 2007	09/30/2008	PEPPER
C. Implementation of the Worker Protection Program Project.	f. Submit reports to EPA on WPS activities.	AGR	1. This information will be part of the annual grant report	09/30/2008	PEPPER
C. Implementation of the Worker Protection Program Project.	g. Identify, if any and work with health care providers that may provided health care services to farmworkers to establish better linkages and communication coordination.	AGR	1. work to identify health care providers in the state located near agricultural areas.	09/30/2008	PEPPER



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C. Implementation of the Worker Protection Program Project.	h. When EPA publishes WPS proposed regulations and made available for Public Comment, state will review proposed changes to determine potential impacts or issues on the state's WPS program.	AGR	1. ongoing	09/30/2008	PEPPER	
D. Implement the Endangered Species Protection Program	a. when required provide bulletins to pesticide users Continue to provide information to agricultural communities on the revised WPS.	AGR	1. Provide a link on the DEM website for applicators to access the Bulletin Live website	09/30/2008	PEPPER	MOONEY
D. Implement the Endangered Species Protection Program	a. when required provide bulletins to pesticide users Continue to provide information to agricultural communities on the revised WPS.	AGR	2. Pending EPA Development	09/30/2008	PEPPER	
D. Implement the Endangered Species Protection Program	b. As the Bulletins become available, provide outreach and training to growers regarding access to the bulletins and applicable information	AGR	1. Add a link to the Endangered Species Website on the DEM website	09/30/2008	PEPPER	
E. Internet Sales of Pesticides Project:	a. identify sites selling unregistered pesticides or making illegal public health claims.	AGR	1. Ongoing	09/30/2008	PEPPER	



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E. Internet Sales of Pesticides Project:	b. Refer identified internet sales of illegal pesticides to Region 1 for establishments located outside RI & conduct compliance inspections for in-state production/distribution establishments. Identify high risks situations for Agricultural Workers/Handl	AGR	1. Ongoing	09/30/2008	PEPPER	
F. Pesticide Applicator Training Program	a. Continue to monitor Pesticide Training Sessions to ensure applicators are adequately trained in proper handling of pesticides.	AGR	1. Ongoing	09/30/2008	PEPPER	
F. Pesticide Applicator Training Program	b. Continue to review and approve Pesticide Training for recertification credit.	AGR	1. Ongoing	09/30/2008	PEPPER	
F. Pesticide Applicator Training Program	c. Continue to work with URI to co-sponsor the Health, Environmental & Pesticide Safety Training for all pesticide applicators.	AGR	1. Ongoing	09/30/2008	PEPPER	
F. Pesticide Applicator Training Program	d. Address Compliance and Enforcement Issues in Certification and Training programs	AGR	1. ongoing	09/30/2008	PEPPER	MOONEY
F. Pesticide Applicator Training Program	e. As resources permit, Participate or attend Applicator Training Programs to assure the quality and consistency of the training programs are met.	AGR	1. Ongoing	09/30/2008	PEPPER	MOONEY



Strategy	Project/Activity	Office	Deliverable	Deliverable Target Date	Primary Staff	Delegate Staff
F. Pesticide Applicator Training Program	f. Continue to maintain and keep current the state's Certification and Training State Plan in accordance with the requirements in 40 CFR Part 171.	AGR	1. Ongoing	09/30/2008	PEPPER	MOONEY
F. Pesticide Applicator Training Program	g. Continue to review and update as necessary, applicator training materials and programs when necessary coordinate with URI and other training providers, to reflect changing competency & certification standards.	AGR	1. Ongoing	09/30/2008	PEPPER	MOONEY
F. Pesticide Applicator Training Program	h. Continue to review exams & when necessary, coordinate with URI Pesticide Coordinators and other training providers if available to assure that pesticide applicator exams are updated as needed to reflect changing competency & certification standards.	AGR	1. Ongoing	09/30/2008	MOONEY	PEPPER
F. Pesticide Applicator Training Program	i. Continue to review the Certification and Training State Plan and update as needed to address current competency standards, national security concerns and emerging regulatory issues or requirements	AGR	1. Ongoing	09/30/2008	PEPPER	MOONEY
F. Pesticide Applicator Training Program	j. Continue to update the state plans in the Certification Plan Reporting Database System (CPARD) and continue to submit the annual C & T accomplishment reporting information annually.	AGR	1. Ongoing	09/30/2008	PEPPER	MOONEY



Strategy	Project/Activity	Office	Deliverable	Deliverable Target Date	Primary Staff	Delegate Staff
<b>Goal: IV. Compliance Assistance and Enforcement</b>			<b>Objective: 1. Provide for fair, timely and effective enforcement</b>			
A. Issue timely & appropriate informal enforcement actions based on EPA and RIDEM guidance.	a. Issue informal enforcement actions for less than significant noncompliance (SNC) or to provide notice of intent to enforce for SNC.	OCI	1. Report # of informal enforcement actions issued by OC&I on a quarterly basis.	09/30/2008	ALBRO	
B. Issue timely & appropriate formal enforcement actions based on EPA and RIDEM guidance.	a. Issue formal enforcement actions for violations determined to represent Significant Noncompliance ("SNC").	OCI	1. Report # of Formal Enforcement Actions issued by OC&I per media program on a quarterly basis. Expect ~ 98 annually.	09/30/2008	ALBRO	
C. Issue timely & appropriate enforcement actions based on EPA and RIDEM guidance.	a. Monitor and track formal enforcement actions in development for timely issuance.	OCI	1. Report number and age of pending formal enforcement cases per media program at monthly enforcement update meetings.	09/30/2007	ALBRO	
D. Ensures Sites with contamination are effectively cleaned up, maintained and monitored	a. Enforcement actions relative to Compliance	OWM	1. # of Site Remediation ELUR, LNC's and NOI's resolved quarterly - quarterly /year-to-date	09/30/2008	OWENS	
D. Ensures Sites with contamination are effectively cleaned up, maintained and monitored	a. Enforcement actions relative to Compliance	OWM	2. # of Site Remediation informal enforcement actions (LNC's & NOIs) issued - current quarter / year-to-date	09/30/2008	OWENS	
D. Ensures Sites with contamination are effectively cleaned up, maintained and monitored	a. Enforcement actions relative to Compliance	OWM	3. # of Site Remediation referrals to OC&I for NOV's - current quarter / year-to-date	09/30/2008	OWENS	



Strategy	Project/Activity	Office	Deliverable	Deliverable Target Date	Primary Staff	Delegate Staff
E. Take informal enforcement actions to bring entities back into compliance	a. Issue informal enforcement for waste facilities out of compliance	OWM	1. Number of waste facility management informal enforcement actions (LNC's & NOI's) issued - current quarter / year to date.	09/30/2008	GRANDCHAMP	DENNEN
E. Take informal enforcement actions to bring entities back into compliance	b. Issue informal enforcement actions for waste facilities out of compliance	OWM	1. Number of referrals to OC&I for NOV's - current quarter / year to date.	09/30/2008	GRANDCHAMP	DENNEN
E. Take informal enforcement actions to bring entities back into compliance	c. Issue informal enforcement actions for WWTF out of compliance	OWR	1. Report to OCI # of informal enforcement actions issued	12/31/2007	BECK	
E. Take informal enforcement actions to bring entities back into compliance	c. Issue informal enforcement actions for WWTF out of compliance	OWR	2. Report to OCI # of informal enforcement actions issued	03/31/2008	BECK	PATENAUDE
E. Take informal enforcement actions to bring entities back into compliance	c. Issue informal enforcement actions for WWTF out of compliance	OWR	3. Report to OCI # of informal enforcement actions issued	06/30/2008	BECK	PATENAUDE
E. Take informal enforcement actions to bring entities back into compliance	c. Issue informal enforcement actions for WWTF out of compliance	OWR	4. Report to OCI # of informal enforcement actions issued	09/30/2008	BECK	PATENAUDE
E. Take informal enforcement actions to bring entities back into compliance	c. Issue informal enforcement actions for WWTF out of compliance	OWR	5. Report to OCI # of informal enforcement actions resolved	12/31/2007	BECK	PATENAUDE
E. Take informal enforcement actions to bring entities back into compliance	c. Issue informal enforcement actions for WWTF out of compliance	OWR	6. Report to OCI # of informal enforcement actions resolved	03/31/2008	BECK	PATENAUDE



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E. Take informal enforcement actions to bring entities back into compliance	c. Issue informal enforcement actions for WWTF out of compliance	OWR	7. Report to OCI # of informal enforcement actions resolved	06/30/2008	BECK	PATENAUDE
E. Take informal enforcement actions to bring entities back into compliance	c. Issue informal enforcement actions for WWTF out of compliance	OWR	8. Report to OCI # of informal enforcement actions resolved	09/30/2008	BECK	PATENAUDE
E. Take informal enforcement actions to bring entities back into compliance	c. Issue informal enforcement actions for WWTF out of compliance	OWR	9. Report # of enforcement actions referred to OCI	12/31/2007	BECK	PATENAUDE
E. Take informal enforcement actions to bring entities back into compliance	c. Issue informal enforcement actions for WWTF out of compliance	OWR	9a. Report # of enforcement actions referred to OCI	03/31/2008	BECK	PATENAUDE
E. Take informal enforcement actions to bring entities back into compliance	c. Issue informal enforcement actions for WWTF out of compliance	OWR	9b. Report # of enforcement actions referred to OCI	06/30/2008	BECK	PATENAUDE
E. Take informal enforcement actions to bring entities back into compliance	c. Issue informal enforcement actions for WWTF out of compliance	OWR	9c. Report # of enforcement actions referred to OCI	09/30/2008	BECK	PATENAUDE
E. Take informal enforcement actions to bring entities back into compliance	d. Issue informal enforcement actions for UIC out of compliance	OWR	1. Report to OCI # of informal enforcement actions issued	12/31/2007	SIMPSON	
E. Take informal enforcement actions to bring entities back into compliance	d. Issue informal enforcement actions for UIC out of compliance	OWR	2. Report to OCI # of informal enforcement actions issued	03/31/2008	SIMPSON	





Strategy	Project/Activity	Office	Deliverable	Deliverable Target Date	Primary Staff	Delegate Staff
E. Take informal enforcement actions to bring entities back into compliance	d. Issue informal enforcement actions for UIC out of compliance	OWR	3. Report to OCI # of informal enforcement actions issued	06/30/2008	SIMPSON	
E. Take informal enforcement actions to bring entities back into compliance	d. Issue informal enforcement actions for UIC out of compliance	OWR	4. Report to OCI # of informal enforcement actions issued	09/30/2008	SIMPSON	
E. Take informal enforcement actions to bring entities back into compliance	d. Issue informal enforcement actions for UIC out of compliance	OWR	5. Report to OCI # of informal enforcement actions resolved	12/31/2007	SIMPSON	
E. Take informal enforcement actions to bring entities back into compliance	d. Issue informal enforcement actions for UIC out of compliance	OWR	6. Report to OCI # of informal enforcement actions resolved	03/31/2008	SIMPSON	
E. Take informal enforcement actions to bring entities back into compliance	d. Issue informal enforcement actions for UIC out of compliance	OWR	7. Report to OCI # of informal enforcement actions resolved	06/30/2008	SIMPSON	
E. Take informal enforcement actions to bring entities back into compliance	d. Issue informal enforcement actions for UIC out of compliance	OWR	8. Report to OCI # of informal enforcement actions resolved	09/30/2008	SIMPSON	
E. Take informal enforcement actions to bring entities back into compliance	d. Issue informal enforcement actions for UIC out of compliance	OWR	9. Report # of enforcement actions referred to OCI	12/31/2007	SIMPSON	
E. Take informal enforcement actions to bring entities back into compliance	d. Issue informal enforcement actions for UIC out of compliance	OWR	9a. Report # of enforcement actions referred to OCI	03/31/2008	SIMPSON	



Strategy	Project/Activity	Office	Deliverable	Deliverable Target Date	Primary Staff	Delegate Staff
E. Take informal enforcement actions to bring entities back into compliance	d. Issue informal enforcement actions for UIC out of compliance	OWR	9b. Report # of enforcement actions referred to OCI	06/30/2008	SIMPSON	
E. Take informal enforcement actions to bring entities back into compliance	d. Issue informal enforcement actions for UIC out of compliance	OWR	9c. Report # of enforcement actions referred to OCI	09/30/2008	SIMPSON	
E. Take informal enforcement actions to bring entities back into compliance	e. Issue informal enforcement actions for air pollution sources out of compliance	OAR	1. Report # of informal enforcement actions issued	12/31/2007	BURNS	
E. Take informal enforcement actions to bring entities back into compliance	e. Issue informal enforcement actions for air pollution sources out of compliance	OAR	2. Report # of informal enforcement actions issued	03/31/2008	BURNS	
E. Take informal enforcement actions to bring entities back into compliance	e. Issue informal enforcement actions for air pollution sources out of compliance	OAR	3. Report # of informal enforcement actions issued	06/30/2008	BURNS	
E. Take informal enforcement actions to bring entities back into compliance	e. Issue informal enforcement actions for air pollution sources out of compliance	OAR	4. Report # of informal enforcement actions issued	09/30/2008	BURNS	
E. Take informal enforcement actions to bring entities back into compliance	e. Issue informal enforcement actions for air pollution sources out of compliance	OAR	5. Report # of informal enforcement actions resolved	12/31/2007	BURNS	
E. Take informal enforcement actions to bring entities back into compliance	e. Issue informal enforcement actions for air pollution sources out of compliance	OAR	6. Report # of informal enforcement actions resolved	03/31/2008	BURNS	



Strategy	Project/Activity	Office	Deliverable	Deliverable Target Date	Primary Staff	Delegate Staff
E. Take informal enforcement actions to bring entities back into compliance	e. Issue informal enforcement actions for air pollution sources out of compliance	OAR	7. Report # of informal enforcement actions resolved	06/30/2008	BURNS	
E. Take informal enforcement actions to bring entities back into compliance	e. Issue informal enforcement actions for air pollution sources out of compliance	OAR	8. Report # of informal enforcement actions resolved	09/30/2008	BURNS	
E. Take informal enforcement actions to bring entities back into compliance	e. Issue informal enforcement actions for air pollution sources out of compliance	OAR	9. Report # of enforcement actions referred to OCI	12/31/2007	BURNS	
E. Take informal enforcement actions to bring entities back into compliance	e. Issue informal enforcement actions for air pollution sources out of compliance	OAR	9a. Report # of enforcement actions referred to OCI	03/31/2008	BURNS	
E. Take informal enforcement actions to bring entities back into compliance	e. Issue informal enforcement actions for air pollution sources out of compliance	OAR	9b. Report # of enforcement actions referred to OCI	06/30/2008	BURNS	
E. Take informal enforcement actions to bring entities back into compliance	e. Issue informal enforcement actions for air pollution sources out of compliance	OAR	9c. Report # of enforcement actions referred to OCI	09/30/2008	BURNS	
E. Take informal enforcement actions to bring entities back into compliance	f. Issue informal enforcement actions ISDS permits out of compliance	OWR	1. Report to OCI # of informal enforcement actions issued	12/31/2007	CHATEAUNEUF	
E. Take informal enforcement actions to bring entities back into compliance	f. Issue informal enforcement actions ISDS permits out of compliance	OWR	2. Report to OCI # of informal enforcement actions issued	03/31/2008	CHATEAUNEUF	



Strategy	Project/Activity	Office	Deliverable	Deliverable Target Date	Primary Staff	Delegate Staff
E. Take informal enforcement actions to bring entities back into compliance	f. Issue informal enforcement actions ISDS permits out of compliance	OWR	3. Report to OCI # of informal enforcement actions issued	06/30/2008	CHATEAUNEUF	
E. Take informal enforcement actions to bring entities back into compliance	f. Issue informal enforcement actions ISDS permits out of compliance	OWR	4. Report to OCI # of informal enforcement actions issued	09/30/2008	CHATEAUNEUF	
E. Take informal enforcement actions to bring entities back into compliance	f. Issue informal enforcement actions ISDS permits out of compliance	OWR	5. Report to OCI # of informal enforcement resolved	12/31/2007	CHATEAUNEUF	
E. Take informal enforcement actions to bring entities back into compliance	f. Issue informal enforcement actions ISDS permits out of compliance	OWR	6. Report to OCI # of informal enforcement resolved	03/31/2008	CHATEAUNEUF	
E. Take informal enforcement actions to bring entities back into compliance	f. Issue informal enforcement actions ISDS permits out of compliance	OWR	7. Report to OCI # of informal enforcement resolved	06/30/2008	CHATEAUNEUF	
E. Take informal enforcement actions to bring entities back into compliance	f. Issue informal enforcement actions ISDS permits out of compliance	OWR	8. Report to OCI # of informal enforcement resolved	09/30/2008	CHATEAUNEUF	
E. Take informal enforcement actions to bring entities back into compliance	f. Issue informal enforcement actions ISDS permits out of compliance	OWR	9. Report # of informal enforcement actions referred to OCI	12/31/2007	CHATEAUNEUF	
E. Take informal enforcement actions to bring entities back into compliance	f. Issue informal enforcement actions ISDS permits out of compliance	OWR	9a. Report # of informal enforcement actions referred to OCI	03/31/2008	CHATEAUNEUF	



Strategy	Project/Activity	Office	Deliverable	Deliverable Target Date	Primary Staff	Delegate Staff
E. Take informal enforcement actions to bring entities back into compliance	f. Issue informal enforcement actions ISDS permits out of compliance	OWR	9b. Report # of informal enforcement actions referred to OCI	06/30/2008	CHATEAUNEUF	
E. Take informal enforcement actions to bring entities back into compliance	f. Issue informal enforcement actions ISDS permits out of compliance	OWR	9c. Report # of informal enforcement actions referred to OCI	09/30/2008	CHATEAUNEUF	
E. Take informal enforcement actions to bring entities back into compliance	g. Issue informal enforcement actions for wetlands permits out of compliance	OWR	1. Report to OCI # of informal enforcement actions issued	12/31/2007	CHATEAUNEUF	
E. Take informal enforcement actions to bring entities back into compliance	g. Issue informal enforcement actions for wetlands permits out of compliance	OWR	2. Report to OCI # of informal enforcement actions issued	03/31/2008	CHATEAUNEUF	
E. Take informal enforcement actions to bring entities back into compliance	g. Issue informal enforcement actions for wetlands permits out of compliance	OWR	3. Report to OCI # of informal enforcement actions issued	06/30/2008	CHATEAUNEUF	
E. Take informal enforcement actions to bring entities back into compliance	g. Issue informal enforcement actions for wetlands permits out of compliance	OWR	4. Report to OCI # of informal enforcement actions issued	09/30/2008	CHATEAUNEUF	
E. Take informal enforcement actions to bring entities back into compliance	g. Issue informal enforcement actions for wetlands permits out of compliance	OWR	5. Report to OCI # of informal enforcement resolved	12/31/2007	CHATEAUNEUF	
E. Take informal enforcement actions to bring entities back into compliance	g. Issue informal enforcement actions for wetlands permits out of compliance	OWR	6. Report to OCI # of informal enforcement resolved	03/31/2008	CHATEAUNEUF	



Strategy	Project/Activity	Office	Deliverable	Deliverable Target Date	Primary Staff	Delegate Staff
E. Take informal enforcement actions to bring entities back into compliance	g. Issue informal enforcement actions for wetlands permits out of compliance	OWR	7. Report to OCI # of informal enforcement resolved	06/30/2008	CHATEAUNEUF	
E. Take informal enforcement actions to bring entities back into compliance	g. Issue informal enforcement actions for wetlands permits out of compliance	OWR	8. Report to OCI # of informal enforcement resolved	09/30/2008	CHATEAUNEUF	
E. Take informal enforcement actions to bring entities back into compliance	g. Issue informal enforcement actions for wetlands permits out of compliance	OWR	9. Report # of informal enforcement actions referred to OCI.	12/31/2007	CHATEAUNEUF	
E. Take informal enforcement actions to bring entities back into compliance	g. Issue informal enforcement actions for wetlands permits out of compliance	OWR	9a. Report # of informal enforcement actions referred to OCI.	03/31/2008	CHATEAUNEUF	
E. Take informal enforcement actions to bring entities back into compliance	g. Issue informal enforcement actions for wetlands permits out of compliance	OWR	9b. Report # of informal enforcement actions referred to OCI.	06/30/2008	CHATEAUNEUF	
E. Take informal enforcement actions to bring entities back into compliance	g. Issue informal enforcement actions for wetlands permits out of compliance	OWR	9c. Report # of informal enforcement actions referred to OCI.	09/30/2008	CHATEAUNEUF	
E. Take informal enforcement actions to bring entities back into compliance	h. Issue informal enforcement actions for Pesticide Use Violations.	AGR	1. Report to OCI # of informal enforcement actions issued	09/30/2008	PEPPER	
E. Take informal enforcement actions to bring entities back into compliance	h. Issue informal enforcement actions for Pesticide Use Violations.	AGR	2. Report to OCI # of informal enforcement actions resolved	09/30/2008	PEPPER	



Strategy	Project/Activity	Office	Deliverable	Deliverable Target Date	Primary Staff	Delegate Staff
E. Take informal enforcement actions to bring entities back into compliance	h. Issue informal enforcement actions for Pesticide Use Violations.	AGR	3. Report # of enforcement actions referred to OCI	09/30/2008	PEPPER	
F. Document enforcement outcomes and measures	a. Produce and publish formal enforcement action summary for web page	OCI	1. Monthly formal enforcement action summary for web page	09/28/2007	ALBRO	
F. Document enforcement outcomes and measures	b. Produce and publish accomplishment summary	OCI	1. Produce and publish accomplishment summary	09/28/2007	ALBRO	
F. Document enforcement outcomes and measures	c. Prepare case conclusion data sheets	OCI	1. Document number of informal and formal enforcement cases closed by OC&I quarterly. Expect ~ 495 annually.	09/28/2008	ALBRO	
G. Review enforcement systems to determine effectiveness	a. Review unresolved Wetland NOIs for update and action inspect sites as needed	OCI	1. Evaluate and update 20 open cases quarterly for further action.	09/28/2008	TYRRELL	
G. Review enforcement systems to determine effectiveness	b. Review unresolved Wetland formal enforcement cases - inspect as needed	OCI	1. Review and update 6 unresolved wetland formal enforcement files quarterly for further action or recommended closure.	09/28/2008	ELLIS	
H. Document & Track FIFRA Enforcement Actions & Grant Measures	a. Document percent of recipients receiving enforcement actions	AGR	1. 2007 annual report	09/30/2008	PEPPER	LOPES-DUGUAY
H. Document & Track FIFRA Enforcement Actions & Grant Measures	b. Document percentage of FIFRA enforcement actions which have been verified as corrected	AGR	1. 2007 Enforcement Verification annual report	09/30/2008	PEPPER	LOPES-DUGUAY



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H. Document & Track FIFRA Enforcement Actions & Grant Measures	c. Document cost of conducting an effective inspection	AGR	1. 2006 Inspection Cost annual report	09/30/2008	PEPPER	LOPES-DUGUAY
H. Document & Track FIFRA Enforcement Actions & Grant Measures	d. Prepare Enforcement Accomplishment Reports	AGR	1. 2006 Enforcement bi-annual accomplishment Report	09/30/2008	PEPPER	LOPES-DUGUAY
H. Document & Track FIFRA Enforcement Actions & Grant Measures	e. Maintain electronic enforcement tracking system	AGR	1. Electronic Database	09/30/2008	PEPPER	LOPES-DUGUAY
I. Achieve compliance through negotiated settlement, administrative adjudication, penalty collection, or Superior Court.	a. Monitor OC&I open/unresolved informal enforcement actions to resolution or to formal enforcement action if necessary.	OCI	1. Report # of open/unresolved informal enforcement actions per OC&I media program on a quarterly basis.	09/30/2008	ALBRO	
I. Achieve compliance through negotiated settlement, administrative adjudication, penalty collection, or Superior Court.	b. Monitor/track open or unresolved formal enforcement cases to resolution and closure.	OCI	1. Report # of cases forwarded to and pending penalty collection services quarterly.	09/30/2008	ALBRO	
I. Achieve compliance through negotiated settlement, administrative adjudication, penalty collection, or Superior Court.	b. Monitor/track open or unresolved formal enforcement cases to resolution and closure.	OCI	2. Report # of enforcement cases closed/resolved quarterly	09/30/2008	ALBRO	





Strategy	Project/Activity	Office	Deliverable	Deliverable Target Date	Primary Staff	Delegate Staff
I. Achieve compliance through negotiated settlement, administrative adjudication, penalty collection, or Superior Court.	b. Monitor/track open or unresolved formal enforcement cases to resolution and closure.	OCI	3. Report # of open cases filed in Superior Court quarterly	09/30/2008	ALBRO	
I. Achieve compliance through negotiated settlement, administrative adjudication, penalty collection, or Superior Court.	b. Monitor/track open or unresolved formal enforcement cases to resolution and closure.	OCI	4. Report # of open cases needing Superior Court complaint quarterly	09/30/2008	ALBRO	
I. Achieve compliance through negotiated settlement, administrative adjudication, penalty collection, or Superior Court.	b. Monitor/track open or unresolved formal enforcement cases to resolution and closure.	OCI	5. Report # of open cases pending before AAD quarterly.	09/30/2008	ALBRO	



Strategy	Project/Activity	Office	Deliverable	Deliverable Target Date	Primary Staff	Delegate Staff
Goal: IV. Compliance Assistance and Enforcement			Objective: 2. Monitor compliance of natural resources and environmental regulations through inspections			
A. Stationary source compliance	a. Inspect air pollution sources required to obtain a Title V Operating Permit	OAR	1. 22 inspections of T5 sources conducted	09/30/2008	BURNS	
A. Stationary source compliance	b. Inspect air pollution sources with enforceable emission caps	OAR	1. 40 inspections of sources with emission caps conducted	09/30/2008	WHITAKER	BURNS
A. Stationary source compliance	c. Review all compliance certifications and semi annual monitoring reports for each Title V permitted source.	OAR	1. Review all annual certifications and monitoring reports submitted.	09/30/2008	BURNS	
A. Stationary source compliance	d. Review all reports of continuous emissions monitoring data.	OAR	1. Review all reports annually	09/30/2008	TUCHON	BURNS
A. Stationary source compliance	e. Number of major sources of air pollution inspected	OAR	1. Report the number of inspections to EPA	09/30/2008	BURNS	
A. Stationary source compliance	f. Number of synthetic minor sources of air pollution inspected	OAR	1. Report the number of inspections to EPA	09/30/2008	WHITAKER	BURNS
A. Stationary source compliance	g. Enter inspection, monitoring and enforcement minimum data requirements into AFS data subsystem within 60 days of activity.	OAR	1. Data Entry	09/30/2008	BURNS	
A. Stationary source compliance	h. Identify and resolve high priority violations according to the HPVS policy.	OAR	1. Inform EPA of HPV Activities	09/30/2008	BURNS	



Strategy	Project/Activity	Office	Deliverable	Deliverable Target Date	Primary Staff	Delegate Staff
A. Stationary source compliance	i. Develop a compliance monitoring strategy for federal year 08	OAR	1. Submit CMS plan to EPA	12/31/2007	WHITAKER	BURNS
B. Stack testing - Assure accuracy of emission tests and emissions monitoring	a. Oversee stack testing of emission units at sources	OAR	1. 10 Tests Observed	09/30/2008	TUCHON	BURNS
B. Stack testing - Assure accuracy of emission tests and emissions monitoring	b. Observe quarterly audits and annual relative accuracy test audits of CEMs	OAR	1. Observe 16 Audits & RATA's	09/30/2008	TUCHON	BURNS
B. Stack testing - Assure accuracy of emission tests and emissions monitoring	c. Review, and when appropriate approve, all protocols for stack testing and CEM audits submitted	OAR	1. 20 Protocols reviewed within 45 days of receipt.	09/30/2008	TUCHON	BURNS
B. Stack testing - Assure accuracy of emission tests and emissions monitoring	d. Review all final reports submitted for stack tests and audits and prepare a report on the testing results.	OAR	1. 18 Final test reports reviewed within 45 days of receipt.	09/30/2008	TUCHON	BURNS
B. Stack testing - Assure accuracy of emission tests and emissions monitoring	e. Observe Stage II compliance tests	OAR	1. 75 Tests Observed	09/30/2008	MORIN	
C. Inspect Hazardous waste generators	a. Large quantity generators	OCI	1. Inspect 16 large quantity generators (or 20% of LQG universe whichever is larger)	09/30/2008	TYRRELL	CARNEY
C. Inspect Hazardous waste generators	b. Small Quantity Generators	OCI	1. Inspect 35 small quantity generators with focus on federally regulated hazardous waste and not previously inspected.	09/30/2008	TYRRELL	CARNEY



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C. Inspect Hazardous waste generators	c. Auto body ERP compliance checks	OCI	1. 10 Inspections conducted	09/30/2008	TYRRELL	CARNEY
D. Report hazardous waste inspection and enforcement data into EPA's RCRA INFO national data base.	a. Report number of RCRA full compliance inspections (CEIs) conducted, RCRA enforcement actions issued and RCRA enforcement actions closed quarterly.	OCI	1. Report number of RCRA informal and formal enforcement actions closed/resolved quarterly.	09/30/2008	TYRRELL	RYAN
D. Report hazardous waste inspection and enforcement data into EPA's RCRA INFO national data base.	a. Report number of RCRA full compliance inspections (CEIs) conducted, RCRA enforcement actions issued and RCRA enforcement actions closed quarterly.	OCI	2. Report number of RCRA full compliance evaluation inspections (CEIs) conducted quarterly.	09/30/2008	TYRRELL	RYAN
D. Report hazardous waste inspection and enforcement data into EPA's RCRA INFO national data base.	a. Report number of RCRA full compliance inspections (CEIs) conducted, RCRA enforcement actions issued and RCRA enforcement actions closed quarterly.	OCI	3. Report number of RCRA informal and formal enforcement actions issued quarterly.	09/30/2008	TYRRELL	RYAN
E. Inspect UST facilities	a. Inspect UST facilities in coordination with targets identified by the OWM to assist in meeting federal inspection goal of each UST facility being inspected once every 3 years.	OCI	1. 60 Inspections conducted annually with number of inspections completed reported quarterly.	09/30/2008	CARNEY	
G. Inspect solid waste facilities	a. Conduct routine inspections of licensed solid waste management facilities	OWM	1. 100 Inspections Conducted	09/30/2008	GRANDCHAMP	RUSSELL
H. Conduct inspections of hazardous waste activities	a. Conduct inspections of permitted transporters	OWM	1. 10 Inspections Conducted	09/30/2008	GRANDCHAMP	LI



Strategy	Project/Activity	Office	Deliverable	Deliverable Target Date	Primary Staff	Delegate Staff
H. Conduct inspections of hazardous waste activities	b. Conduct TSDF inspections	OWM	1. 2 Inspections Conducted	09/30/2008	GRANDCHAMP	LI
H. Conduct inspections of hazardous waste activities	c. Conduct inspections of 72-hour Temporary HW Transfer Stations	OWM	1. 4 Inspections Conducted	09/30/2008	GRANDCHAMP	LI
I. Conduct Inspections of Medical Waste activities	a. Conduct routine inspections of licensed medical waste facilities	OWM	1. 2 Inspections Conducted	09/30/2008	GRANDCHAMP	LI
J. Ensures sites with residual contamination are effectively maintained and monitored	a. Ensure compliance with institutional controls	OWM	1. # of ELUR compliance certifications rec'd	09/30/2008	OWENS	
J. Ensures sites with residual contamination are effectively maintained and monitored	b. Continue audit program to monitor compliance of ELURs	OWM	1. 25% of ELURs audited	09/30/2008	OWENS	
K. Ensure proper operation of UST Facilities	a. Conduct new installation inspections	OWM	1. 12 new installation inspections conducted since 7/1/2007.	09/30/2008	GILLEN	
K. Ensure proper operation of UST Facilities	b. Inspect facilities for abandoned tanks	OWM	1. 5 facilities inspected for abandoned tanks since 7/1/2007.	09/30/2008	GILLEN	
K. Ensure proper operation of UST Facilities	b. Inspect facilities for abandoned tanks	OWM	2. (5) abandoned tanks found since 7/1/2007	09/30/2008	GILLEN	



Strategy	Project/Activity	Office	Deliverable	Deliverable Target Date	Primary Staff	Delegate Staff
K. Ensure proper operation of UST Facilities	c. Inspections resulting from complaints or referrals	OWM	1. (5) Facilities inspected as a result of a compliant or referral since 7/1/2007.	09/30/2008	GILLEN	
K. Ensure proper operation of UST Facilities	d. Conduct compliance inspections to comply with the Energy act.	OWM	1. Inspect approximately 210 federally regulated UST facilities	08/01/2008	GILLEN	
L. Conduct RIPDES compliance inspections	a. Conduct 25 major RIPDES facility inspections.	OWR	1. 25 Inspection reports	09/30/2008	PATENAUDE	
L. Conduct RIPDES compliance inspections	b. Conduct 10 minor RIPDES facility inspections annually.	OWR	1. 10 minor insp. reports: Metals Recycling, LLC, The Dunes Club, Strawberry Field Est., Inc., American Mussel Harvesters, Inc., 42 Ladd St, URI-Aquaculture Lab., Zambarano, Dr. U.E. Mem. Hosp., Deblois Oil Co., Briarcliff Manor Nursing Home, Coventry Falls,	09/30/2008	BECK	
L. Conduct RIPDES compliance inspections	c. Inspect 10 construction activities authorized under the GP.	OWR	1. Nat.Grid Substa. Expansion - W. Green., Town of Cov. Sewer Proj., Quonset Pt., - Kiefer Pk, Brown Univ. Util. Sys. Upgrade, Walgreens, Smithfld, Newport Airport, Nat. Grid Trans. Line - W. Kingston, Fort Bart Elem. Sch., Quonset Dev., Barr. Mid. Sch.	09/30/2008	LAFAILLE	LIBERTI
L. Conduct RIPDES compliance inspections	d. Inspect 5 industrial activities authorized under the GP	OWR	1. Inspect 5 Industrial Activities: No Prov. Auto Salvage, Privilege Auto Parts, Jack's Salvage & Auto Parts, Inc., Red's Auto Recycling	09/30/2008	CHATTERTON	
L. Conduct RIPDES compliance inspections	e. Conduct 1 pretreatment compliance inspections.	OWR	1. 1 pretreatment inspection report: RIEDC	09/30/2008	DISAIA	
L. Conduct RIPDES compliance inspections	f. Conduct 3 pretreatment audits	OWR	1. 3 pretreatment audits: NBC Bucklin, NBC Fields, S. Kingston	09/30/2008	DISAIA	



Strategy	Project/Activity	Office	Deliverable	Deliverable Target Date	Primary Staff	Delegate Staff
M. Conduct wetland inspections	a. Conduct inspections target 25% of wetland permitted projects.	OWR	1. Report to OCI # of compliance inspections	12/31/2007	HORBERT	WENCEK
M. Conduct wetland inspections	a. Conduct inspections target 25% of wetland permitted projects.	OWR	2. Report to OCI # of compliance inspections	03/31/2008	HORBERT	WENCEK
M. Conduct wetland inspections	a. Conduct inspections target 25% of wetland permitted projects.	OWR	3. Report to OCI # of compliance inspections	06/30/2008	HORBERT	WENCEK
M. Conduct wetland inspections	a. Conduct inspections target 25% of wetland permitted projects.	OWR	4. Report to OCI # of compliance inspections	09/30/2008	HORBERT	WENCEK
M. Conduct wetland inspections	b. Evaluate compliance with historic wetland permits over time at 100 selected sites per WPDG workplan.	OWR	1. Report and Inspection data	06/30/2008	KIERNAN	MURPHY
N. Maintain the PCS system and track RIPDES compliance	a. Review PCS data monthly and recommend appropriate follow up action.	OWR	1. Update PCS data	09/30/2008	MERRILL	MCFARLAND
O. Conduct Inspections for Pesticide Compliance	a. conduct 40 Marketplace Inspections on an annual basis	OWM	1. 40 Marketplace Inspections	09/30/2008	PEPPER	
O. Conduct Inspections for Pesticide Compliance	b. Conduct 15 Agricultural Use Inspections per year	AGR	1. 15 Agricultural Use Inspections	09/30/2008	PEPPER	
O. Conduct Inspections for Pesticide Compliance	c. Conduct 50 Non-Agricultural Use Inspections on an annual basis	AGR	1. 50 Non-Agricultural Use Inspections	09/30/2008	PEPPER	



Strategy	Project/Activity	Office	Deliverable	Deliverable Target Date	Primary Staff	Delegate Staff
O. Conduct Inspections for Pesticide Compliance	d. conduct 4 Producer establishment Inspections	AGR	1. 4 Producer establishment Inspections	09/30/2008	PEPPER	
O. Conduct Inspections for Pesticide Compliance	e. Review 20 Certified Applicators Pesticide Applications records	AGR	1. 20 Certified Applicators Pesticide Applications records reviewed	09/30/2008	PEPPER	
O. Conduct Inspections for Pesticide Compliance	f. Conduct 10 Licensed Dealers Records Review	AGR	1. 10 Licensed Dealers Records Reviewed	09/30/2008	PEPPER	
O. Conduct Inspections for Pesticide Compliance	g. Ensure compliance with Worker Protection Standards at Agricultural Establishments	AGR	1. Conduct 5 Inspections	09/30/2008	PEPPER	





Strategy	Project/Activity	Office	Deliverable	Deliverable Target Date	Primary Staff	Delegate Staff
<b>Goal: IV. Compliance Assistance and Enforcement</b>			<b>Objective: 3. Respond to citizen complaints</b>			
A. Document and respond to citizen complaints in a timely manner	a. Complete complaint forms for each incoming complaint and enter information into complaint data base for tracking.	OCI	1. Report number of complaints received for investigation on a quarterly basis. Expect ~ 3,000 annually.	09/30/2008	DEBRITTO	
B. Ensure that complaints are responded to completely and sufficiently	a. OC&I program supervisors will review all incoming complaints for priority assignment. Assign priority to complaints alleging harm to public health or the environment.	OCI	1. Report number of complaints investigated per media program on a quarterly basis.	09/30/2008	ALBRO	
B. Ensure that complaints are responded to completely and sufficiently	a. OC&I program supervisors will review all incoming complaints for priority assignment. Assign priority to complaints alleging harm to public health or the environment.	OCI	2. Report number of complaints investigated that result in confirmed violation(s) per media on a quarterly basis.	09/30/2008	ALBRO	
B. Ensure that complaints are responded to completely and sufficiently	a. OC&I program supervisors will review all incoming complaints for priority assignment. Assign priority to complaints alleging harm to public health or the environment.	OCI	3. Report number of complaints pending investigation by media on a quarterly basis.	09/30/2008	ALBRO	
B. Ensure that complaints are responded to completely and sufficiently	a. OC&I program supervisors will review all incoming complaints for priority assignment. Assign priority to complaints alleging harm to public health or the environment.	OCI	4. Report number of inspections conducted per media program on a quarterly basis.	09/30/2008	ALBRO	
C. Ensure that staff comply with the inspection guidelines and regulations	a. Ensure that staff comply with the inspection guidelines and regulations	OCI	1. Refresher Training on inspection /administrative warrant rules, 1 training program bi-annually.	09/30/2007	FAIRWEATHER	



D. Follow-up to all Agricultural & non-Agricultural Pesticide Complaints	a. Investigate all complaints to ensure compliance with federal & State Requirements	AGR	1. Complaints investigated by staff	09/30/2008	PEPPER	
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Strategy	Project/Activity	Office	Deliverable	Deliverable Target Date	Primary Staff	Delegate Staff
<b>Goal: IV. Compliance Assistance and Enforcement</b>			<b>Objective: 4. Provide effective compliance assistance</b>			
A. Improve compliance through assistance	a. Promote ERP	OTCA	1. Add one new ERP to DEM every 2 years	09/30/2010	GAGNON	
A. Improve compliance through assistance	b. Participate in EPA ERP consortium	OTCA	1. Attend one meeting per year and participate in 4 conference calls per year.	09/30/2010	GAGNON	
B. Conduct UST - Alternative Inspection Program Study	a. Complete UST ERP Analysis	OTCA	1. Report	06/01/2007	GAGNON	
B. Conduct UST - Alternative Inspection Program Study	b. Collect Other State Data	OTCA	1. Report	12/31/2007	GAGNON	
B. Conduct UST - Alternative Inspection Program Study	c. Conduct Statistical Analysis	OTCA	1. Report	06/01/2008	ENANDER	
B. Conduct UST - Alternative Inspection Program Study	d. Conduct Comparative Analysis	OTCA	1. Report	06/01/2009	GAGNON	
B. Conduct UST - Alternative Inspection Program Study	e. Draft Final Report	OTCA	1. Report	09/30/2009	ENANDER	
C. Continue Auto Body ERP	a. Conduct Random and Targeted Inspections	OTCA	1. 30 random inspections needed for this period.	10/01/2007	ENANDER	



Strategy	Project/Activity	Office	Deliverable	Deliverable Target Date	Primary Staff	Delegate Staff
C. Continue Auto Body ERP	b. Produce 2nd Two Year EBPI Report	OTCA	1. Report	09/30/2008	ENANDER	
D. Continue UST ERP	a. Develop UST ERP Data Base	OTCA	1. Data Base	09/30/2008	GAGNON	
D. Continue UST ERP	b. Implement UST ERP Statistical Program	OTCA	1. Software Program	09/30/2008	GAGNON	
D. Continue UST ERP	c. Provide Internet Certification through Portal	OTCA	1. System is operational.	09/30/2008	GAGNON	
D. Continue UST ERP	d. Conduct 18 Compliance Audits at Municipal/State Facilities	OTCA	1. 18 Audits	09/30/2008	LAZIEH	
D. Continue UST ERP	e. Produce 1st Two Year EBPI Report		1. Report	09/01/2007	ENANDER	
D. Continue UST ERP	f. Review and Evaluate all Municipal/State Gov't UST Compliance Check Lists	OTCA	1. 39 compliance check lists reviewed and evaluated	09/30/2008	LAZIEH	
D. Continue UST ERP	g. Produce 1st Two Year Report	OTCA	1. Report	05/01/2007	ARMSTRONG	
D. Continue UST ERP	h. Distribute Certification Packages	OTCA	1. Distribute packages by 1/1/07	01/01/2007	ARMSTRONG	



Strategy	Project/Activity	Office	Deliverable	Deliverable Target Date	Primary Staff	Delegate Staff
D. Continue UST ERP	i. Conduct Training Workshop	OTCA	1. Workshop Agenda	03/01/2007	ARMSTRONG	
D. Continue UST ERP	j. Maintain Electronic Data Base	OTCA	1. Data Base	09/30/2008	ARMSTRONG	
E. Implement Auto Salvage ERP	a. Develop Work Book and Check List	OTCA	1. Work Book and Check List	09/01/2007	ARMSTRONG	
E. Implement Auto Salvage ERP	b. Conduct Baseline Analysis	OTCA	1. Baseline EBPIs	12/01/2005	ARMSTRONG	
E. Implement Auto Salvage ERP	c. Distribute Certification Packages	OTCA	1. none specified	09/01/2007	ARMSTRONG	
E. Implement Auto Salvage ERP	d. Conduct Training Workshop	OTCA	1. Training Agenda	09/01/2007	ARMSTRONG	
E. Implement Auto Salvage ERP	e. Develop Electronic Data Base	OTCA	1. Electronic Data Base	09/30/2008	ARMSTRONG	
F. Develop and Implement a Wetland's Permit Compliance Inspection Process	a. Develop Data Base	OTCA	1. Data Base	09/30/2008	GAGNON	
F. Develop and Implement a Wetland's Permit Compliance Inspection Process	b. Develop Statistical Measures	OTCA	1. Performance Measures	09/30/2008	GAGNON	



Strategy	Project/Activity	Office	Deliverable	Deliverable Target Date	Primary Staff	Delegate Staff
F. Develop and Implement a Wetland's Permit Compliance Inspection Process	c. Conduct Stakeholder Meetings	OTCA	1. Meeting Summaries	09/01/2007	GAGNON	
F. Develop and Implement a Wetland's Permit Compliance Inspection Process	d. Begin Issuing Certification Packages with Permits	OTCA	1. Issue certification packages with permits by 7/1/06	09/30/2008	GAGNON	
G. Implement RIPDES Construction ERP	a. Conduct Base Line Inspections	OTCA	1. 100 Base line inspections	10/19/2008	GAGNON	
G. Implement RIPDES Construction ERP	b. Conduct random inspections	OTCA	1. 100 Random inspections	01/31/2010	GAGNON	
G. Implement RIPDES Construction ERP	c. Complete Grant pre-proposal		1. Grant Preproposal	06/30/2007	GAGNON	
G. Implement RIPDES Construction ERP	d. Develop and submit QAPP	OTCA	1. QAPP submitted	02/29/2008	GAGNON	
G. Implement RIPDES Construction ERP	e. Develop Compliance check List	OTCA	1. Compliance check list	03/31/2008	GAGNON	
G. Implement RIPDES Construction ERP	f. Distribute Self-certifications	OTCA	1. Self-certification packages distributed	07/31/2009	GAGNON	
G. Implement RIPDES Construction ERP	g. Hold 2 stakeholder meetings	OTCA	1. 2 meeting summaries	03/31/2008	GAGNON	



Strategy	Project/Activity	Office	Deliverable	Deliverable Target Date	Primary Staff	Delegate Staff
G. Implement RIPDES Construction ERP	h. Produce final Project Report	OTCA	1. Final project report	09/30/2010	GAGNON	
H. Assure Pesticide Applicators Certification Programs are being implemented and maintained in accordance with the State's Approved Certification Plan.	a. Work with URI to schedule at least 5 Core Training sessions as well as Category training	AGR	1. Training Agenda	09/30/2008	PEPPER	MOONEY
H. Assure Pesticide Applicators Certification Programs are being implemented and maintained in accordance with the State's Approved Certification Plan.	b. Review and Approve Pesticide Training Sessions ,for continuing educational credit , offered by outside agencies/organizations	AGR	1. Training Agenda	09/30/2008	MOONEY	
I. State Pesticide Certification Template	a. Update & Complete State Certification Plan & report annual certification and training accomplishments through use of electronic template reporting database	AGR	1. Electronic Database	09/30/2008	PEPPER	MOONEY
K. Conduct 6 risk assessment reviews for the Site Remediation Program	Conduct 6 risk assessment reviews for the Site Remediation Program	OTCA	Six completed risk assessment reviews with comments.	09/30/2009	ENANDER	
L. Develop Agency Policy/General Permit for the small removal of contaminated soils	Develop a new agency policy for the small removal of contaminated soils	OTCA	Completed policy reviewed and approved by DEM senior management.	09/30/2009	ENANDER	



Strategy	Project/Activity	Office	Deliverable	Deliverable Target Date	Primary Staff	Delegate Staff
M. Implement Green Hospitality Self-Certification Program	a. Conduct 12 audits per year	OTCA	1. 12 audit reports completed.	09/30/2008	GAGNON	ARMSTRONG
M. Implement Green Hospitality Self-Certification Program	b. Develop web page	OTCA	1. Web page on-line.	02/29/2008	GAGNON	ARMSTRONG
M. Implement Green Hospitality Self-Certification Program	c. Distribute Certification Packages to participants	OTCA	1. Certification packages mailed/delivered.	12/31/2008	GAGNON	ARMSTRONG
N. Participate in EPA ERP Common Measures Project	Participate in one national meeting and 4 conference calls per year.	OTCA	Two new consortium related ERP projects (common measure, work group project) per year,	09/30/2010	GAGNON	ARMSTRONG
O. Participate in NEWMOA	Attend 4 NEWMOA Director's meetings	OTCA	Four meeting summaries.	09/30/2009	GAGNON	
P. Implement Lead Paint Removal Contractor Self-certification Program	Conduct 4 lead paint removal inspections.	OTCA	Four completed inspection reports using ERP check list.	09/30/2009	ARMSTRONG	
Q. Implement dental amalgam separator certification program	Maintain electronic data base on participating dental offices.	OTCA	List of participating dental offices with amalgam separators installed.	09/30/2009	MIGLIORE	





Goal: V. Open and Effective Government		Objective: 1. Provide Effective Customer Service			
A. Provide Assistance to Consultants / Applicants	a. Educational Workshop	OTCA	1. 2 Workshop Held	09/30/2008	GAGNON
A. Provide Assistance to Consultants / Applicants	b. Review applications for pollution control equipment tax rebates.	OTCA	1. 4 Certification Letters	09/30/2008	GAGNON
B. Respond to information requests	a. Maintain DEM information number and switchboard	OWR	Produce 12 monthly reports, anticipate approximately 8,000 calls per quarter	09/30/2008	WASHINGTON
B. Respond to information requests	b. Respond to walk-ins	OTCA	1. Produce 12 monthly reports, anticipate 1,800 walk-ins per quarter	09/30/2008	MORETTI
B. Respond to information requests	c. Schedule file reviews	OTCA	1. produce 12 monthly reports, approximately 250 file reviews per quarter	09/30/2008	CASEY
B. Respond to information requests	d. Conduct Pre-applications Meetings	OTCA	1. Produce 12 monthly reports, approximately 35 pre-application meetings per quarter	09/30/2008	GAGNON
C. Establish a Single Point of Contact and provide internal coordination on projects involving multiple offices	a. Coordinate projects involving multiple offices.	OTCA	1. 5 Municipal subdivision reviews 5 Quonset Point project reviews 4 Comprehensive Master Plan reviews	09/30/2008	GAGNON
C. Establish a Single Point of Contact and provide internal coordination on projects involving multiple offices	b. Coordinate Dredge projects	OTCA	1. Produce 4 Quarterly Reports; anticipate 6 new dredging projects per year	09/30/2008	GAGNON



Strategy	Project/Activity	Office	Deliverable	Deliverable Target Date	Primary Staff	Delegate Staff
C. Establish a Single Point of Contact and provide internal coordination on projects involving multiple offices	c. Coordinate Federal EIS projects.	OTCA	1. Produce 4 Quarterly Reports; anticipate 1 EIS project per year	09/30/2008	GAGNON	



Strategy	Project/Activity	Office	Deliverable	Deliverable Target Date	Primary Staff	Delegate Staff
Goal: V. Open and Effective Government			Objective: 2. Improve Public Information, Education and Participation			
A. Improve participation by stakeholders in regulatory proceedings	a. Develop a program to provide funding assistance to community groups participating in site remediation projects	BEP	1. Program model with application and review criteria	12/31/2005	STONE	
A. Improve participation by stakeholders in regulatory proceedings	b. Develop a guidance manual and toolbox for project managers on methods to improve interaction with the public	BEP	1. Draft Guidance Manual	03/31/2006	STONE	
A. Improve participation by stakeholders in regulatory proceedings	d. Determine if the Remediation Regulations need to be updated based on stakeholder input.	OWM	1. Complete Public notice for revised Site Remediation Regulation	06/01/2008	OWENS	
B: Increase effective public participation for Brownfield / site remediation projects in Environmental Justice Areas.	a. Assist with RI Legal Services Environmental Justice Conference (November 2007)	BEP	1. Serve on EJ Advisory panel and attend November 2007 conference.	11/30/2007	STONE	GRAY
B: Increase effective public participation for Brownfield / site remediation projects in Environmental Justice Areas.	b. DEM Office of Waste Management/site remediation outreach training	BEP	1. EPA Office of Environmental Justice Training and CCRI Survival Spanish class held for OWM staff.	02/28/2008	STONE	GRAY
B: Increase effective public participation for Brownfield / site remediation projects in Environmental Justice Areas.	c. Implementation of July 2007 EJ policy and stakeholder recommendations.	BEP	1. Host municipal & community organization workshops and reconvene full stakeholder group for end-of-year meeting.	12/31/2007	GRAY	STONE



Strategy	Project/Activity	Office	Deliverable	Deliverable Target Date	Primary Staff	Delegate Staff
C. Provide the public with information on issues of public concern.	a. Issue timely press releases and update the DEM webpage	DO	1. Coordinate the review of the DEM website quarterly, to ensure the programs are keeping their websites up to date.	12/31/2007	MASTRATI	
C. Provide the public with information on issues of public concern.	b. Participate in activities that increase environmental awareness	OTCA	Participate as a DEM representative to the RI Environthon.	09/30/2008	GAGNON	
D. Provide public information on emergency response topics.	a. Conduct Training and Outreach - List activities/quarter	EMR	1. Report number and type of training on a quarterly basis	12/31/2007	LEO	



Strategy	Project/Activity	Office	Deliverable	Deliverable Target Date	Primary Staff	Delegate Staff
Goal: V. Open and Effective Government			Objective: 3. Improve Business Processes of the Agency			
A. Ensure decision-making is supported by sound science by coordinating the assessment and implementation of a DEM Quality System.	a. Support implementation of the DEM QMP by planning Quality Team Meetings.	DO	1. Meet with Quality Team to discuss issues of concern.	09/30/2008	GETZ	
A. Ensure decision-making is supported by sound science by coordinating the assessment and implementation of a DEM Quality System.	a. Support implementation of the DEM QMP by planning Quality Team Meetings.	DO	2. Meet with the Quality Team to discuss issues of concern.	06/30/2008	GETZ	
A. Ensure decision-making is supported by sound science by coordinating the assessment and implementation of a DEM Quality System.	a. Support implementation of the DEM QMP by planning Quality Team Meetings.	DO	3. Organize Quality Team meetings	03/31/2008	GETZ	
A. Ensure decision-making is supported by sound science by coordinating the assessment and implementation of a DEM Quality System.	a. Support implementation of the DEM QMP by planning Quality Team Meetings.	DO	4. Organize Quality Team Meetings	12/29/2007	GETZ	
A. Ensure decision-making is supported by sound science by coordinating the assessment and implementation of a DEM Quality System.	b. Determine if programs are using the DEM QMP by coordinating a program self-assessment.	DO	Provide guidance to programs to initiate 2007 QA System Self-assessment.	06/01/2008	GETZ	



Strategy	Project/Activity	Office	Deliverable	Deliverable Target Date	Primary Staff	Delegate Staff
A. Ensure decision-making is supported by sound science by coordinating the assessment and implementation of a DEM Quality System.	c. Assess the QA systems of the Air Monitoring Program	OAR	1. Complete the QA System Annual Program Self-Assessment for 2008.	07/30/2008	MORIN	
A. Ensure decision-making is supported by sound science by coordinating the assessment and implementation of a DEM Quality System.	d. Assess the QA systems of the Air Pollution Inventory Program	OAR	1. Complete the QA System Annual Program Self-Assessment for 2008.	07/30/2008	SLATTERY	MORIN
A. Ensure decision-making is supported by sound science by coordinating the assessment and implementation of a DEM Quality System.	e. Assess the QA systems of the Stack Testing Program	OAR	1. Complete the QA System Annual Program Self-Assessment for 2008.	07/30/2008	BURNS	
A. Ensure decision-making is supported by sound science by coordinating the assessment and implementation of a DEM Quality System.	f. Assess the QA systems of the Emergency Response Program	OAR	1. Complete the QA System Annual Program Self-Assessment for 2008.	07/31/2008	EASTMAN	
A. Ensure decision-making is supported by sound science by coordinating the assessment and implementation of a DEM Quality System.	g. Assess the QA systems of the Air Compliance Program	OCI	1. Complete the QA System Annual Program Self-Assessment for 2008.	07/30/2008	JOHN	



Strategy	Project/Activity	Office	Deliverable	Deliverable Target Date	Primary Staff	Delegate Staff
A. Ensure decision-making is supported by sound science by coordinating the assessment and implementation of a DEM Quality System.	h. Assess the QA system for the RCRA and Medical Waste Facility Compliance Programs	OCI	1. Complete the QA System Annual Program Self-Assessment for 2008.	07/30/2008	TYRRELL	
A. Ensure decision-making is supported by sound science by coordinating the assessment and implementation of a DEM Quality System.	i. Assess the QA system for the Solid Waste Compliance Program	OCI	1. Complete the QA System Annual Program Self-Assessment for 2008.	07/30/2008	TYRRELL	
A. Ensure decision-making is supported by sound science by coordinating the assessment and implementation of a DEM Quality System.	j. Assess the QA system for the UST Compliance Program	OCI	1. Complete the QA System Annual Program Self-Assessment for 2008.	07/30/2008	TYRRELL	
A. Ensure decision-making is supported by sound science by coordinating the assessment and implementation of a DEM Quality System.	k. Assess the QA system for the ISDS Compliance Program	OCI	1. Complete the QA System Annual Program Self-Assessment for 2007.	07/30/2008	CHOPY	
A. Ensure decision-making is supported by sound science by coordinating the assessment and implementation of a DEM Quality System.	l. Assess the QA system for the Water Compliance Program	OCI	1. Complete the QA System Annual Program Self-Assessment for 2007.	07/31/2008	CHOPY	



Strategy	Project/Activity	Office	Deliverable	Deliverable Target Date	Primary Staff	Delegate Staff
A. Ensure decision-making is supported by sound science by coordinating the assessment and implementation of a DEM Quality System.	m. Assess the QA system for the OTCA Programs	OTCA	1. Complete the QA System Annual Program Self-Assessment for 2008.	07/30/2008	GAGNON	
A. Ensure decision-making is supported by sound science by coordinating the assessment and implementation of a DEM Quality System.	n. Assess the QA system for the LUST Program	OWM	1. Complete the QA System Annual Program Self-Assessment for 2008.	07/31/2008	KACZOR	
A. Ensure decision-making is supported by sound science by coordinating the assessment and implementation of a DEM Quality System.	o. Assess the QA system for the TBA Program	OWM	1. Complete the QA System Annual Program Self-Assessment for 2008.	07/31/2008	GIANFRANCESCO	
A. Ensure decision-making is supported by sound science by coordinating the assessment and implementation of a DEM Quality System.	p. Assess the QA system for the Pre remedial Program	OWM	1. Complete the QA System Annual Program Self-Assessment for 2008.	07/31/2008	GIANFRANCESCO	
A. Ensure decision-making is supported by sound science by coordinating the assessment and implementation of a DEM Quality System.	q. Assess the QA system for all the federal Superfund, NPL, DOD Programs	OWM	1. Complete the QA System Annual Program Self-Assessment for 2008.	07/30/2008	DESTEFANO	





Strategy	Project/Activity	Office	Deliverable	Deliverable Target Date	Primary Staff	Delegate Staff
A. Ensure decision-making is supported by sound science by coordinating the assessment and implementation of a DEM Quality System.	r. Assess the QA system of the RCRA Permitting Program	OWM	1. Complete the QA System Annual Program Self-Assessment for 2008.	07/31/2008	LI	
A. Ensure decision-making is supported by sound science by coordinating the assessment and implementation of a DEM Quality System.	s. Assess the QA systems for the State Site Remediation / VCP Program / Brownfields Programs	OWM	1. Complete the QA System Annual Program Self-Assessment for 2008.	07/30/2008	OWENS	
A. Ensure decision-making is supported by sound science by coordinating the assessment and implementation of a DEM Quality System.	t. Assess the QA system for the HW & Medical Transporter & Treatment Facility Permitting Program	OWM	1. Complete the QA System Annual Program Self-Assessment for 2008.	07/30/2008	DENNEN	
A. Ensure decision-making is supported by sound science by coordinating the assessment and implementation of a DEM Quality System.	u. Assess the QA system for the Manifest Program	OWM	1. Complete the QA System Annual Program Self-Assessment for 2008.	07/30/2008	DENNEN	
A. Ensure decision-making is supported by sound science by coordinating the assessment and implementation of a DEM Quality System.	v. Assess the QA system for the Ambient (lake) Water Quality Monitoring Program	OWR	1. Complete the QA System Annual Program Self-Assessment for 2008.	07/31/2008	CAREY	



Strategy	Project/Activity	Office	Deliverable	Deliverable Target Date	Primary Staff	Delegate Staff
A. Ensure decision-making is supported by sound science by coordinating the assessment and implementation of a DEM Quality System.	w. Assess the QA system for the Ambient (river) Water Quality Monitoring Program	OWR	1. Complete the QA System Annual Program Self-Assessment for 2008.	07/31/2008	CAREY	
A. Ensure decision-making is supported by sound science by coordinating the assessment and implementation of a DEM Quality System.	x. Assess the QA system for the Non Point Program	OWR	1. Complete the QA System Annual Program Self-Assessment for 2008.	07/31/2008	PANCIERA	
A. Ensure decision-making is supported by sound science by coordinating the assessment and implementation of a DEM Quality System.	y. Assess the QA system for the RIPDES Program	OWR	1. Complete the QA System Annual Program Self-Assessment for 2008.	07/30/2008	BECK	
A. Ensure decision-making is supported by sound science by coordinating the assessment and implementation of a DEM Quality System.	z. Assess the QA system for the TMDL Program	OWR	1. Complete the QA System Annual Program Self-Assessment for 2008.	07/31/2008	TRAVERS	
A. Ensure decision-making is supported by sound science by coordinating the assessment and implementation of a DEM Quality System.	zb. Assess the QA system for the UIC Program	OWR	1. Complete the QA System Annual Program Self-Assessment for 2008.	07/31/2008	PANCIERA	



Strategy	Project/Activity	Office	Deliverable	Deliverable Target Date	Primary Staff	Delegate Staff
A. Ensure decision-making is supported by sound science by coordinating the assessment and implementation of a DEM Quality System.	zc. Assess the QA system for the User Fee Program	OWR	1. Complete the QA System Annual Program Self-Assessment for 2008.	07/31/2008	BIRCHELL	
A. Ensure decision-making is supported by sound science by coordinating the assessment and implementation of a DEM Quality System.	zd. Assess the QA system for the WWTF O&M Program	OWR	1. Complete the QA System Annual Program Self-Assessment for 2008.	07/31/2008	PATENAUDE	
A. Ensure decision-making is supported by sound science by coordinating the assessment and implementation of a DEM Quality System.	ze. Assess the QA system for the WQ Certification Program	OWR	1. Complete the QA System Annual Program Self-Assessment for 2008.	07/30/2008	RICHARDSON	
A. Ensure decision-making is supported by sound science by coordinating the assessment and implementation of a DEM Quality System.	zf. Assess the QA system for the Pesticide Compliance Program	AGR	1. Complete the QA System Annual Program Self-Assessment for 2008.	07/30/2008	PEPPER	
A. Ensure decision-making is supported by sound science by coordinating the assessment and implementation of a DEM Quality System.	zg. Assess the QA system of the Pesticide WQ Program	AGR	1. Complete the QA System Annual Program Self-Assessment for 2008.	07/30/2008	PEPPER	



Strategy	Project/Activity	Office	Deliverable	Deliverable Target Date	Primary Staff	Delegate Staff
A. Ensure decision-making is supported by sound science by coordinating the assessment and implementation of a DEM Quality System.	zh. Improve the DEM QA system by updating its key elements.	DO	1. Follow-up on the 2007 QA System Status Report by reporting progress in the 2008 self-assessment.	11/30/2007	GETZ	GETZ
A. Ensure decision-making is supported by sound science by coordinating the assessment and implementation of a DEM Quality System.	zh. Improve the DEM QA system by updating its key elements.	DO	2. Revise the existing QMP to reflect changes in the DEM Quality System in 2008. Include an updated list of QAPPs and SOPs in the revision.	12/31/2008	GETZ	
A. Ensure decision-making is supported by sound science by coordinating the assessment and implementation of a DEM Quality System.	zh. Improve the DEM QA system by updating its key elements.	DO	3. Work with the Quality Team to finalize the 2008 QA System Status Report	11/15/2008	GETZ	
A. Ensure decision-making is supported by sound science by coordinating the assessment and implementation of a DEM Quality System.	zi. Improve the quality system by following up on issues raised during the 2007 self-assessments.	OCI	1. Work with OWM and OC&I to assist them to develop a program QAPP.	06/01/2008	TYRRELL	
B. Provide accountability of the DEM environmental programs through development of a strategic work plan and work plan reports that tracks its implementation	a. Develop and report progress on workplan activities for the Bureau of Environmental Protection.	DO	1. Revise the DEM 2009 PPA Workplan to reflect negotiated changes required by RIDEM or EPA.	09/30/2008	GETZ	



Strategy	Project/Activity	Office	Deliverable	Deliverable Target Date	Primary Staff	Delegate Staff
B. Provide accountability of the DEM environmental programs through development of a strategic work plan and work plan reports that tracks its implementation	V" F Ydcfh'hc 9D5'cb'89A f'g' d'fc[ fYgg'cb'ja d'Ya Ybh]b[ ' UbX'Yj U'i Uh]b[ '89A f'g' DD5' XY'j' YfUV'Yg'jb h'Y' fY[i 'Uhc'fmdfc[ fUa g	DO	1. Submit to EPA an annual performance report within 90 days of the close of the federal fiscal year.	12/31/2008	GETZ	
B. Provide accountability of the DEM environmental programs through development of a strategic work plan and work plan reports that tracks its implementation	V" F Ydcfh'hc 9D5'cb'89A f'g' d'fc[ fYgg'cb'ja d'Ya Ybh]b[ ' UbX'Yj U'i Uh]b[ '89A f'g' DD5' XY'j' YfUV'Yg'jb h'Y' fY[i 'Uhc'fmdfc[ fUa g	DO	2. DEM will provide a report to EPA, from the DEM PPA reporting system, that will detail DEM's progress in meeting our grant commitments. The report will also include a broad discussion of issues that may be considered problem areas.	12/31/2008	GETZ	
B. Provide accountability of the DEM environmental programs through development of a strategic work plan and work plan reports that tracks its implementation	V" F Ydcfh'hc 9D5'cb'89A f'g' d'fc[ fYgg'cb'ja d'Ya Ybh]b[ ' UbX'Yj U'i Uh]b[ '89A f'g' DD5' XY'j' YfUV'Yg'jb h'Y' fY[i 'Uhc'fmdfc[ fUa g	DO	3. DEM will meet with EPA, if necessary, to discuss any issues of concern raised in the DEM report that was submitted on 12/31/08.	02/15/2008	GETZ	
B. Provide accountability of the DEM environmental programs through development of a strategic work plan and work plan reports that tracks its implementation	V" F Ydcfh'hc 9D5'cb'89A f'g' d'fc[ fYgg'cb'ja d'Ya Ybh]b[ ' UbX'Yj U'i Uh]b[ '89A f'g' DD5' XY'j' YfUV'Yg'jb h'Y' fY[i 'Uhc'fmdfc[ fUa g	DO	(" =ZbYYXYXz'F=89A 'k ]''fYgdcbX'hc'9D5f'g' W'a a Ybhg'cb'89A f'g' Ubbi U'dYfZcfa UbW' fYdcfh'hc'Y]h'Yf'h'fci [ \ 'U'a YYh]b[ 'cf'jb'k f]h]b[ "	03/15/2008	GETZ	



Strategy	Project/Activity	Office	Deliverable	Deliverable Target Date	Primary Staff	Delegate Staff
B. Provide accountability of the DEM environmental programs through development of a strategic work plan and work plan reports that tracks its implementation	V" F Ydcfh'hc 9D5'cb 89A f'g' d'fc[ fYgg'cb ]a d'Ya Ybh]b[ ' UbX'Yj U'i Uh]b[ '89A D'j DD5' XY'j] YfUV'Yg']b 'h\Y' fY[ i 'Uhc'fmdfc[ fUa g	DO	5. If necessary, DEM will provide EPA with a response to EPA's comments on DEM's PPA progress report.	03/17/2008	GETZ	
B. Provide accountability of the DEM environmental programs through development of a strategic work plan and work plan reports that tracks its implementation	V" F Ydcfh'hc 9D5'cb 89A f'g' d'fc[ fYgg'cb ]a d'Ya Ybh]b[ ' UbX'Yj U'i Uh]b[ '89A D'j DD5' XY'j] YfUV'Yg']b 'h\Y' fY[ i 'Uhc'fmdfc[ fUa g	DO	6. RIDEM and EPA will hold annual program meeting(s) within 90 days of the close of the federal fiscal year to perform a joint evaluation of the RI environmental efforts.	12/31/2008	GETZ	
B. Provide accountability of the DEM environmental programs through development of a strategic work plan and work plan reports that tracks its implementation	c. Develop the 2008-2010 RI DEM strategic work plan that reflects DEM's Strategic Initiatives.	DO	1. Develop the 2008-2010 DEM Strategic Workplan.	03/31/2008	GETZ	
B. Provide accountability of the DEM environmental programs through development of a strategic work plan and work plan reports that tracks its implementation	d. DEM will provide EPA with a status update of its Quality System	DO	1. DEM will provide an update of its Quality System. The deliverables will include a Quality System Status report, updated of QAPPs and SOPs implemented in 2008 and updates to the OMP.	12/31/2008	GETZ	



Strategy	Project/Activity	Office	Deliverable	Deliverable Target Date	Primary Staff	Delegate Staff
C. Improve efficiency through the broader use of information management systems and implement technology-aided solutions to improve customer service and efficiency.	a. Improve the ability to track compliance and permitting efforts through the use of computerized systems.	BEP	1. Coastal Resources will identify services they need to increase customer services at Galilee and will provide a report to the Bureau.	09/30/2007	PENA	

**Tab B – EPA Priorities and Commitments**



No.	New Revised Same	Shared Priorities	EPA's Rhode Island DEM 2008 PPA Priorities & Commitments List	RI DEM Contacts (Tel: 401-222-XXXX)	EPA Contacts (Tel: 617-918-XXXX)
			<b>GOAL 1: CLEAN AIR &amp; GLOBAL CLIMATE CHANGE</b>		
			<b>Objective 1.1 Healthier Outdoor Air</b>		
			<b>Sub-Objective 1.1.1 By 2015, Working with Partners, Improve Air Quality for Ozone and PM2</b>		
			<i>Ground Level Ozone &amp; Fine PM</i>		<b>Senior Program Manager: Dave Conroy -1661</b>
1	Same		In order to provide public real-time air quality information, continue to submit ozone and PM2.5 data and ozone and PM2.5 forecasts to the Data Management Center.	Lenny Giuliano -2808 ext. 7041	Manager: Anne Arnold -1047 Tech: Anne McWilliams -1697
2	Same	Yes	Submit SIP showing that RI does not significantly contribute to nonattainment or maintenance problems for the 8-hour ozone or PM2.5 NAAQS in downwind states. EPA recommended that the SIP be submitted by November 25, 2006.	Barbara Morin -2808 ext. 7012	Manager: Anne Arnold-1047 Tech: Rich Burkhardt -1664
3	Same	Yes	Ozone Attainment Plan: Participate in OTC attainment planning to develop coordinated regional modeling and ozone attainment plans.	Barbara Morin -2808 ext. 7012	Manager: Anne Arnold -1047 Tech: Rich Burkhardt -1664
4	Same		Submit a final 2002 SIP inventory, and collect and submit to EPA 2005 annual emissions data from point sources.	Karen Slattery: -2808 ext. 2030	Manager: Anne Arnold -1047 Tech: Bob McConnell -1046
5	Same		Submit a RACT SIP for applicable VOC and NOx sources. SIP was due in September 2006.	Barbara Morin -2808 ext. 7012	Manager: Anne Arnold -1047 Tech: Bob McConnell -1046
6	Same		Develop new regulations for architectural coatings, consumer products, and portable fuel containers based on OTC model rules.	Barbara Morin -2808 ext. 7012	Manager: Anne Arnold -1047
7	Same		Revise existing solvent cleaning rule to be consistent with OTC model rule.	Barbara Morin -2808 ext. 7012	Manager: Anne Arnold -1047
8	Same		As state committed to in April 19, 2006 letter, update OBD2 I/M rule and submit to EPA as SIP revision.	Frank Stevenson -2808 ext. 7021	Manager: Anne Arnold -1047 Tech: Bob Judge -1045
9	Same		Complete and submit annual I/M reports to EPA.	Frank Stevenson -2808 ext. 7021	Manager: Anne Arnold -1047 Tech: Bob Judge -1045
10	Same		Submit a SIP revision for transportation conformity rules to be consistent with current EPA rules. Due date is April 2007.	Ron Marcaccio -2808 ext. 7017	Manager: Anne Arnold -1047 Tech: Don Cooke -1668
11	Same		Process conformity determinations for ozone nonattainment area and CO maintenance area.	Ron Marcaccio -2808 ext. 7017	Manager: Anne Arnold -1047 Tech: Don Cooke -1668
12	Same	Yes	Submit 8-hr ozone NAAQS modeled control strategies.	Barbara Morin -2808 ext. 7012	Manager: Anne Arnold-1047 Tech: Rich Burkhardt -1664
13	Same	Yes	Submit draft and final RFP SIP. Final SIP due June 2007.	Barbara Morin -2808 ext. 7012	Manager: Anne Arnold -1047 Tech: Bob McConnell -1046
14	Same	Yes	Submit final ozone attainment plan. Final SIP due June 2007.	Barbara Morin -2808 ext. 7012	Manager: Anne Arnold-1047 Tech: Rich Burkhardt -1664

No.	New Revised Same	Shared Priorities	EPA's Rhode Island DEM 2008 PPA Priorities & Commitments List	RI DEM Contacts (Tel: 401-222-XXXX)	EPA Contacts (Tel: 617-918-XXXX)
15	New	Yes	Submit PM2.5 designation recommendations for the revised 24-hour PM2.5 standard to EPA by December 18, 2007.	Barbara Morin -2808 ext. 7012	Manager: Anne Arnold - 1047, Tech: Alison Simcox - 1684
16	Same	Yes	Participate in Northeast Diesel Collaborative to advance state and regional programs to reduce diesel emissions.	Frank Stevenson -2808 ext. 7021	Manager: Dave Conroy - 1661 Tech: Lucy Edmondson -1004
17	New	Yes	Promote the EPA/NEDC RFP to local communities and other partners to encourage the submission of proposals from RI organizations.	Frank Stevenson -2808 ext. 7021	Manager: Dave Conroy - 1661 Tech: Lucy Edmondson -1004
18	New	Yes	Work with RI DOT to establish clean diesel requirements for one upcoming road construction project	Frank Stevenson -2808 ext. 7021	Manager: Dave Conroy - 1661 Tech: Lucy Edmondson -1004
19	Same	Yes	Adopt and submit idling rule to EPA to help mitigate unnecessary idling of vehicles.	Frank Stevenson -2808 ext. 7021	Manager: Anne Arnold -1047: Tech Bob Judge - 1045
			<i>Regional Haze</i>		<b>Senior Program Manager: Dave Conroy -1661</b>
20	Same	Yes	Participate in the northeast regional haze planning organization Mid-Atlantic and Northeast States Visibility Union (MANE VU).	Karen Slattery: -2808 x 2030	Manager: Anne Arnold -1047 Tech: Anne McWilliams - 1697
21	Same	Yes	Based on MANE VU template, develop regional haze SIP, with BART provisions, for submittal to EPA by December 17, 2007.	Barbara Morin -2808 ext. 7012	Manager: Anne Arnold -1047 Tech: Anne McWilliams - 1697
			<i>Title V / NSR Permits</i>		<b>Senior Program Manager: Dave Conroy -1661</b>
22	New		Cooperate with EPA in a second title V permit program evaluation. Respond and implement EPA's recommendations within 90 days, as warranted.	Doug McVay -2808 ext. 7011	Manager: Dan Brown -1048 Tech: Ida McDonnell -1653
23	Revised		Complete issuance of initial Title V permits for Providence Metalizing, Central Landfill and Quality Spray and Stenciling and ensure timely submittal by sources of Title V renewal applications and timely issuance of permit renewals.	Doug McVay -2808 ext. 7011	Manager: Dan Brown -1048 Tech: Ida McDonnell -1653
24	Same		Issue 94% per cent of significant Title V operating permit revisions within 18 months of receiving a complete permit application. Provide necessary data to document the goal every six months.	Doug McVay -2808 ext. 7011	Manager: Dan Brown -1048 Tech: Ida McDonnell -1653
25	Same		Issue 87 per cent of new Title V operating permits within 18 months of receiving a complete permit application. Provide necessary data to document the goal every six months.	Doug McVay -2808 ext. 7011	Manager: Dan Brown -1048 Tech: Ida McDonnell -1653

No.	New Revised Same	Shared Priorities	EPA's Rhode Island DEM 2008 PPA Priorities & Commitments List	RI DEM Contacts (Tel: 401-222-XXXX)	EPA Contacts (Tel: 617-918-XXXX)
26	Same		Respond to EPA's comments on state's NSR equivalency demonstration, if necessary.	Doug McVay -2808 ext. 7011	Manager: Dan Brown -1048 Tech: Brendan McCahill -1652
27	New		Cooperate with EPA in its NSR permit program evaluation. Respond and implement within 90 days EPA's recommendations, as warranted.	Doug McVay 222-2808 ext 7011	Manager: Dan Brown -1048 Tech: Brendan McCahill -1652
28	Same		75 Percent of major NSR permits are issued within 12 months of receiving a complete permit application. Provide necessary data to document the goal every six months.	Doug McVay -2808 ext. 7011	Manager: Dan Brown -1048 Tech: Brendan McCahill -1652
29	Same		Make timely submittals to EPA's RACT, BACT, LAER Clearinghouse.	Doug McVay -2808 ext. 7011	Manager: Dan Brown -1048 Tech: Brendan McCahill -1652
			<b>Sub-Objective 1.1.2 By 2011, Reduce the Risk to Public Health and the Environment from Toxic Air Pollutants by Working With Partners to Reduce Air Toxics Emissions and Implement Area-Specific Approaches</b>		
			<i>Air Toxics</i>		<b>Senior Program Manager: Dave Conroy -1661</b>
30	Same		Continue delegation and implementation of toxic requirements under section 112, 129, and 111(d), as appropriate, for major sources rules, area source rules, and residual risk rules.	Barbara Morin -2808 ext. 7012	Manager: Dan Brown -1048 Tech: Susan Lancey -1656
31	Same		Explore strategies to reduce human health risks indicated by state and national air toxics assessment analyses, including through coordination with indoor air quality programs.	Barbara Morin -2808 ext. 7012	Manager: Dan Brown -1048 Tech: Susan Lancey -1656 Marybeth Smuts -1512
32	Same	Yes	Participate in NEG/ECP mercury task force and work to implement strategies under mercury action plan.	Ron Gagnon -6822	Manager: Anne Arnold -1047 Tech: Jeri Weiss -1568
33	Same		Prepare 2005 Emission Inventories for Hazardous Air Pollutants for point sources.	Barbara Morin -2808 ext. 7012	Manager: Dan Brown -1048 Tech: Robert McConnell -1046
			<b>Objective 1.2 Healthier Indoor Air</b>		<b>Senior Program Manager: Dave Conroy -1661</b>
34	Same		Coordinate as needed with EPA and Department of Health on implementing indoor air quality programs such as Tools for Schools, Environmental Tobacco Smoke and Radon.		Manager: Dan Brown -1048 Tech: Eugene Benoit -1639 Marybeth Smuts -1512
			<b>Objective 1.3 Protect the Ozone Layer</b>		
***			No specific PPA related action for the State		
			<b>Objective 1.4 Radiation</b>		
***			No specific PPA related action for the State		

No.	New Revised Same	Shared Priorities	EPA's Rhode Island DEM 2008 PPA Priorities & Commitments List	RI DEM Contacts (Tel: 401-222-XXXX)	EPA Contacts (Tel: 617-918-XXXX)
			<b>Objective 1.5 Reduce Greenhouse Gas Emissions</b>		<b>Senior Program Manager: Dave Conroy 1661</b>
35	Same	Yes	Participate in NEG/ECP climate change steering committee and work to implement strategies under Climate Change Action Plan	Steve Majkut -2808 ext. 7010	Manager: Dave Conroy -1661 Tech: Bill White -1333 Norm Willard -1812
			<b>Sub-Objective 1.5.1 By 2012, 46 Million Metric Tons of Carbon Equivalent (MMTCE) will be Reduced in the Building Sector</b>		
36	New	Yes	Promote energy efficiency upgrades in the Building Sector, through ENERGY STAR Benchmarking, efficiency codes for new buildings, appliance standards, and other measures		Manager: Dave Conroy -1661 Tech: Bill White -1333 Norm Willard -1812
37	New	Yes	Promote lighting efficiency improvements to businesses, communities and residents through state, regional and national campaigns including Start Small Save Big, and the Change a Light program, and other outreach.		Manager: Dave Conroy -1661 Tech: Bill White -1333 Norm Willard -1812
38	New	Yes	Work with EPA to encourage local communities to participate in the New England Community Energy Challenge. Assist communities in identifying municipal buildings, schools or municipally owned water/wastewater facilities for efficiency improvements. Provide technical assistance in making efficiency improvements.		Manager: Dave Conroy -1661 Tech: Lucy Edmondson 1004, Shubhada Kambli - 1584
39	New	Yes	Identify opportunities to apply on-site renewables and combined heat and power in commercial buildings		Manager: Dave Conroy -1661 Tech: Lucy Edmondson 1004, John Moskal - 1826
			<b>Sub-Objective 1.5.2 By 2012, 99 MMTCE will be Reduced in the Industry Sector</b>		
40	New	Yes	Work to promote energy efficiency upgrades in the Industry Sector. Strategies include lighting upgrades, promoting more efficient motors and/or boilers, and onsite power generation opportunities where they save energy and reduce emissions		Manager: Dave Conroy -1661 Tech: Bill White -1333 Norm Willard -1812
41	New	Yes	Work with EPA to encourage colleges and universities to participate in the New England C/U Energy Challenge.		Manager: Dave Conroy -1661 Tech: Lucy Edmondson 1004, Cynthia Greene - 1813
42	New	Yes	Identify opportunities to apply on-site renewables and combined heat and power in hospitals, Colleges and Universities and other industrial settings		Manager: Dave Conroy -1661 Tech: Lucy Edmondson 1004, John Moskal - 1826
			<b>Sub-Objective 1.5.3 By 2012, 15 MMTCE will be Reduced in the Transportation Sector</b>		

No.	New Revised Same	Shared Priorities	EPA's Rhode Island DEM 2008 PPA Priorities & Commitments List	RI DEM Contacts (Tel: 401-222-XXXX)	EPA Contacts (Tel: 617-918-XXXX)
43	Revised	Yes	Institute policies to encourage the purchase of the most fuel-efficient vehicle available for each type of use, given the availability and utility of the vehicles in the marketplace. Encourage local communities in the state to establish similar vehicle purchase programs.		Manager: Dave Conroy -1661 Tech: Bill White -1333 Norm Willard -1812
44	New	Yes	Promote programs to reduce commute related vehicle miles traveled such as EPA's Best Workplaces for Commuters Program		Manager: Dave Conroy -1661 Tech: Halida Hatic -1680
45	New	Yes	Promote cleaner transportation fuels, including E85, low sulfur diesel fuel in marine and locomotive applications, and biodiesel		Manager: Dave Conroy -1661 Tech: Halida Hatic -1680
			<b>Objective 1.6 Enhance Science and Research</b>		
			<i>Air Monitoring</i>		<b>Senior Program Manager: Dave Conroy -1661</b>
46	Same		Air Monitoring Network: Implement initial EPA approved changes to the air monitoring network to transition from the traditional NAMS/SLAMS framework to the framework for ambient air monitoring in the US as detailed in the National Ambient Air Monitoring Strategy.	Barbara Morin -2808 ext. 7012	Tech: Norm Beloin -8387
47	Revised		Air Monitoring Network: Submit to EPA by July 1 the annual air monitoring network plan and schedule (40CFR58.10).	Barbara Morin -2808 ext. 7012	Tech: Norm Beloin -8387
48	Revised		Air Monitoring Network: Operate EPA-approved network (SLAMS, PAMS, PM), enter the air monitoring, precision and accuracy data into AQS within 90 days (180 days for VOCs) of the end of each calendar quarter (40CFR58.12, 58.14, & 58.16) and submit the annual SLAMS data certification by July 1 (40CFR58.15).	Barbara Morin -2808 ext. 7012	Tech: Norm Beloin -8387
49	Same		Toxics Air Monitoring: Continue operation of the toxics air monitoring sites including mercury monitoring sites and enter the data into AQS.	Barbara Morin -2808 ext. 7012	Tech: Norm Beloin -8387
50	Same		Quality Assurance: Update all approved QAPPs annually and five year revisions as needed. Ensure adequate, independent QA audits of NAAQS monitors or participate in NPAP and PEP QA programs.	Barbara Morin -2808 ext. 7012	Tech: Norm Beloin -8387
51	New		Prepare to terminate the existing PM §103 air monitoring grant on March 31,2008 and continue operation of the PM2.5 air monitoring under §105 grant funds starting April 1, 2008.	Barbara Morin -2808 ext. 7012	Tech - Norm Beloin - 8387
			<b>GOAL 2: CLEAN &amp; SAFE WATER</b>		
			<b>Objective 2.1 Protect Human Health</b>		
			<b>Sub-Objective 2.1.1 By 2011, 91% of the Population Served by CWSs will Receive Drinking Water That Meets all Applicable Health Based Standards</b>		

No.	New Revised Same	Shared Priorities	EPA's Rhode Island DEM 2008 PPA Priorities & Commitments List	RI DEM Contacts (Tel: 401-222-XXXX)	EPA Contacts (Tel: 617-918-XXXX)
			<i>UIC</i>	Manager: Russell Chateaufeuf -4700 ext 7700	<b>Senior Program Manager Karen McGuire -1711</b>
52	Same		Continue to close identified Class V motor vehicle waste disposal wells; continue to report UIC activities to EPA per 7520 form (e.g., number of inspections conducted, number of permits issued, etc.)	Manager: Russell Chateaufeuf -4700 ext 7700	Manager: Karen McGuire -1711 Tech: Dave Delaney -1614
53	Revised		Work with EPA to make changes to UIC primacy package necessary to obtain EPA approval.	Manager: Russell Chateaufeuf -4700 ext 7700	Manager: Karen McGuire -1711 Tech: Dave Delaney -1614
			<b>Sub-Objective 2.1.2 By 2011, Reduce Public Health Risk and Allow Increased Consumptions of Fish and Shellfish</b>		
			<i>Fish Tissue Criteria for Mercury</i>	Sue Kiernan -4700	<b>Senior Program Manager Katrina Kipp -8309</b>
54	Same		Develop and implement a fish tissue contaminants monitoring program in conjunction with RIDOH.	Sue Kiernan -4700	Manager: Katrina Kipp -8309 Tech: Diane Switzer -9377
			<b>Sub-Objective 2.1.3 By 2011, Improve the Quality of Recreational Waters</b>		
			<i>Beaches</i>	Sue Kiernan -4700	<b>Senior Program Manager Lynne Hamjian -1601</b>
55	Revised	Yes	Coordinate with RI DPH to implement beach monitoring program, including meeting performance criteria established by federal BEACH Act to remain eligible for FY08 beach grant.	Sue Kiernan -4700	Manager: Mel Cote -1553 Tech: Matt Liebman -1626
56	Revised	Yes	Participate in Regional Beach Initiative, including interagency beach workgroup and using "Flagship" beaches, Goddard State Park Beach, Warren Town Beach, and Scarborough State Beach, as models for state beach program.	Sue Kiernan -4700	Manager: Mel Cote -1553 Tech: Matt Liebman -1626
			<b>Objective 2.2 Protect Water Quality</b>		
			<b>Sub-Objective 2.2.1 By 2012, use Pollution Prevention and Restoration Approaches to Protect the Quality of Rivers, Lakes and Streams on a Watershed Basis</b>		
			<i>303(d)/305(b)</i>	Angelo Liberti -4700 ext. 7225	<b>Senior Program Managers: Katrina Kipp -8309 &amp; Steve Silva -1561</b>
57	Revised	Yes	Submit narrative 305(b) and 303(d) Integrated Report and electronic files using ADB, as well as an updated CALM by April 1, 2008.	Angelo Liberti -4700 ext. 7225	<b>Senior Program Manager Katrina Kipp -8309 &amp; Steve Silva 1561</b>
58	Revised		Georeference waters to NHD (1:24,000 or finer resolution) if not already done.	Sue Kiernan -4700	Manager: Katrina Kipp -8309 Tech: Diane Switzer -9377

No.	New Revised Same	Shared Priorities	EPA's Rhode Island DEM 2008 PPA Priorities & Commitments List	RI DEM Contacts (Tel: 401-222-XXXX)	EPA Contacts (Tel: 617-918-XXXX)
			<i>Monitoring</i>	Sue Kiernan -4700	<b>Senior Program Manager Katrina Kipp -8309</b>
59	Same	Yes	Continue implementing final comprehensive water monitoring strategy covering lakes, rivers, estuaries, during FY2008.	Sue Kiernan -4700	Manager: Katrina Kipp -8309 Tech: Diane Switzer -9377
60	New	Yes	Review 2005 water monitoring strategy and update for current program status and additional program components	Sue Kiernan -4700	Manager: Katrina Kipp -8309 Tech: Diane Switzer -9377
61	Revised	Yes	Report on outcomes of monitoring activities using FY2007 106 supplemental funding for monitoring by Sept. 30, 2008, and prepare workplan for FY2008 106 supplemental funds by June 1, 2008	Sue Kiernan -4700	Manager: Katrina Kipp -8309 Tech: Diane Switzer -9377
62	New		Develop and implement a biomonitoring program	Sue Kiernan -4700	Manager: Katrina Kipp -8309 Tech: Diane Switzer -9377
			<i>STORET/WQX (Water Quality Exchange)</i>	Sue Kiernan -4700	<b>Senior Program Manager Katrina Kipp -8309</b>
63	Revised		Continue routine annual uploads of physical, chemical and biological data to WQX (formerly STORET)	Sue Kiernan -4700	Manager: Katrina Kipp -8309 Tech: Diane Switzer -9377
			<i>Water Quality Standards - Biological, Nutrient, Temperature</i>	Angelo Liberti -4700 ext. 7225	<b>Senior Program Manager Steve Silva -1561</b>
64	Same		Start development of numerical biological criteria for streams and lakes/ponds.	Angelo Liberti -4700 ext. 7225	Manager: Katrina Kipp -8309 Tech: Hilary Snook -8670
65	Same		Continue efforts toward addressing flow quantity and water level issues to ensure protection of instream waters uses.	Angelo Liberti -4700 ext. 7225	Manager: Stephen Silva -1561 Tech: Ralph Abele -1629
66	Revised		Continue ongoing WQS activities and work with EPA to resolve outstanding issues.	Angelo Liberti -4700 ext. 7225	Manager: Stephen Silva -1561 Tech: William Beckwith -1544
67	Same		Continue to develop nutrient criteria in accordance with the Nutrient Criteria Development and Adoption Plan.	Angelo Liberti -4700 ext. 7225	Manager: Stephen Silva -1561 Tech: Al Basile -1599
			<i>Watershed Approach (Please refer to EPA's proposed revisions to its strategic plan (2008-2012) and the national water program guidance for FY'07 for further description of the watershed measures)</i>	Alicia Good -4700; X2214	<b>Senior Program Manager Jerry Potamis -1651 or Lynne Hamjian - 1601</b>
68	Revised	Yes	Using the PPA process, 303(d) list, the nonpoint source RFP, national estuary program CCMP, and other state processes, work to identify priority watersheds and water bodies for the state to focus effort to protect and improve water quality. Assist EPA Region 1 in developing targets for FY'09 (Jan./Feb. '08) and reporting progress for FY'08 on the watershed measures L, Y, and W (Sept. 08).	Angelo Liberti -4700 ext. 7225	Manager: Gerald Potamis -1651 or Lynne Hamjian -1601 Tech: Steven Winnett -1687

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69	Same	Yes	In those priority water bodies and watersheds, work to leverage existing tools such as the state's TMDL, nonpoint source, water quality, permit, SRF grant, national estuary, and source water assessment programs to concentrate implementation efforts and to measure improvements.	Angelo Liberti -4700 ext. 7225	Manager: Gerald Potamis - 1651 or Lynne Hamjian - 1601 Tech: Steven Winnett - 1687
70	Revised	Yes	Work to identify and submit a list of water bodies to EPA by 12/31/07 that the state will fully restore (measure L) or partially restore (measure Y) over the next several years (through 2012).	Angelo Liberti -4700 ext. 7225	Manager: Gerald Potamis - 1651 or Lynne Hamjian - 1601 Tech: Steven Winnett - 1687
71	Revised	Yes	For measure W, work with EPA Region 1 to review and update (if needed) a list of impaired watersheds (at the 12-digit level) that the state will most likely improve by 2012, and include the projected date of the improvement. The list should also include impaired watersheds where significant work is underway that "may" meet the improved definition by 2012 as well as those watersheds where significant work is underway that will probably not improve by 2012. By 9/30/08, report any progress on restoring the measure W watersheds by 2012.	Angelo Liberti -4700 ext. 7225	Manager: Gerald Potamis - 1651 or Lynne Hamjian - 1601 Tech: Steven Winnett - 1687
			<i>NPS 319</i>	Alicia Good -4700; ext. 2214	<b>Senior Program Manager Jerry Potamis -1651</b>
72	Same		Continue to use the 2004 Nonpoint Source Program and Grants Guidelines for States and Territories to identify eligible activities, program priorities and reporting requirements.	Sue Kiernan -4700	Manager: Gerald Potamis - 1651 Tech: Margherita Pryor - 1597
73	Same		Continue to work with other government agencies to influence the targeting of a portion of the Farm Bill Programs (e.g., EQIP) to areas of environmental concern (i.e., impaired waters, fragile waters in need of protection, and a watershed approach).	Sue Kiernan -4700	Manager: Gerald Potamis - 1651 Tech: Eric Perkins - 1602
74	Revised		Continue to target 319 funds for priority segments or watersheds to include measure W/L watersheds. Increase the NPS program performance in the restoration or partial restoration of impaired waters and prepare and submit 2 success stories for restored or partially restored water bodies in accordance with EPA national computational guidance.	Sue Kiernan -4700	Manager: Gerald Potamis - 1651 Tech: Margherita Pryor - 1597
75	Revised		Continue to enter all 319 grant dollars and mandatory data elements into the Grants Reporting Tracking System (GRTS) by Feb 15th of each year and provide timely review of national GRTS reports prepared for the state and attend annual GRTS training.	Sue Kiernan -4700	Manager: Gerald Potamis - 1651 Tech: Margherita Pryor - 1597
76	Revised		Continue to ensure that watershed based plans developed using incremental dollars portion of the 319 funds will contain the 9 (a- i) elements specified in the 2004 guidance.	Sue Kiernan -4700	Manager: Gerald Potamis - 1651 Tech: Margherita Pryor - 1597



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77	New		Continue to submit a 319 related work plan and annual report for all projects and activities (e.g. technical assistance to include staffing, financial assistance, education, training, technology transfer and monitoring to assess NPS implementation projects). The work plan or annual report should include information relative to progress made in meeting the schedule of milestones outlined in the State's NPS Management Plan	Sue Kiernan -4700	Manager: Gerald Potamis - 1651 Tech: Margherita Pryor - 1597
78	Same		Continue to ensure that all 319 projects will comply with EPA quality assurance requirements. Seek delegation for approval of QAPPs for all 319 project funded by them.	Sue Kiernan -4700	Manager: Gerald Potamis - 1651 Tech: Margherita Pryor - 1597
			<i>NPDES Development</i>	Angelo Liberti -4700 ext. 7225 & Alicia Good -4700; ext. 2214	<b>Senior Program Managers: Roger Janson -1621 &amp; Dave Webster -1791</b>
79	Same	Yes	Work with the Region to implement the "Opportunities for Enhancement" (also known as Action Items) that have been identified through the Permit Integrity Profile process. The State will, at a minimum, complete those items targeted for FY 06, 07, and FY08.	Angelo Liberti -4700 ext. 7225 & Alicia Good -4700; ext. 2214	Manager: Roger Janson - 1621& David Webster - 1791
80	Same	Yes	The State will continue its progress to reduce and maintain the NPDES permit backlog to a level of no greater than 10%.	Angelo Liberti -4700 ext. 7225 & Alicia Good -4700; ext. 2214	Manager: Roger Janson - 1621& David Webster - 1791
81	Revised	Yes	The State will make every effort to assure that it will issue and maintain current at least 95% of the "Priority Permits" that it has identified for each fiscal year: FY 05, FY 06, FY 07, and FY 08. This means issuing 2 "Priority Permits" for FY07, and an additional 1 "Priority Permits" for FY08.	Angelo Liberti -4700 ext. 7225 & Alicia Good -4700; ext. 2214	Manager: Roger Janson - 1621& David Webster - 1791
82	Same	Yes	The State will take all necessary steps to implement its strategy for issuing CAFO permits that meet the minimal requirements of the Federal program.	Angelo Liberti -4700 ext. 7225 & Alicia Good -4700; ext. 2214	Manager: Roger Janson - 1621& David Webster - 1791 Tech: Austine Frawley - 1065
83	Same	Yes	Continue to implement delegated NPDES storm water program, including Phase II MS4 permits, construction permits and industrial permits.	Angelo Liberti -4700 ext. 7225 & Alicia Good -4700; ext. 2214	Manager: Roger Janson - 1621& David Webster - 1791
84	New	Yes	Reissue construction storm water GP by expiration date of 9/9/08.	Angelo Liberti -4700 ext. 7225 & Alicia Good -4700; ext. 2214	Manager: David Webster - 1577 Tech: Thelma Murphy - 1615
			<i>TMDL Development</i>	Angelo Liberti -4700 ext. 7225	<b>Senior Program Manager: Steve Silva -1561</b>
85	Same	Yes	Complete any remaining prior year TMDL commitments.	Angelo Liberti -4700 ext. 7225	Manager: Stephen Silva - 1561

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86	Same	Yes	Commit to completion of an additional number of TMDLs for FY08, and provide a tentative list of waterbodies involved (future substitutions allowed).	Angelo Liberti -4700 ext. 7225	Manager: Stephen Silva - 1561
87	Same		Participate in Region 1/State TMDL Innovations effort to improve environmental effectiveness of the TMDL program.	Angelo Liberti -4700 ext. 7225	Manager: Stephen Silva - 1561
88	Same	Yes	Suggested TMDL commitment target range for FY08: 18-36	Angelo Liberti -4700 ext. 7225	Manager: Stephen Silva - 1561 Tech: Steven Winnett - 1687
			<b>Sub-Objective 2.2.2 By 2011, Prevent Water Pollution and Protect Coastal and Ocean Systems to Improve National Coastal Aquatic Ecosystem Health</b>		
			<i>Dredged Material Management</i>	Ron Gagnon -6822	<b>Senior Program Manager: Lynne Hamjian -1601</b>
89	Same		Participate on Regional Dredging Team Technical Workgroup (aka Sudbury Group) to coordinate with other federal and state agencies on planning and regulatory activities associated with dredging and dredged material management.	Ron Gagnon -6822	Manager: Mel Cote -1553 Tech: Olga Guza -1542
90	Same		Coordinate with RI CRMC to regulate dredging and dredged material disposal in RI coastal waters.	Ron Gagnon -6822	Manager: Mel Cote -1553 Tech: Olga Guza -1542
			<i>No Discharge Areas</i>	Joe Migliore -4700	<b>Senior Program Manager: Lynne Hamjian -1601</b>
91	Same	Yes	Implement education and enforcement strategies in support of NDA covering all state coastal waters.	Joe Migliore -4700	Manager: Mel Cote -1553 Tech: Ann Rodney -1546
			<b>Objective 2.3 Science and Research</b>		
			<i>Water Monitoring</i>		<b>Senior Program Manager: Katrina Kipp -8309</b>
92	Same	Yes	Participate as feasible in New England REMAP Lakes and Ponds Study (NELP), Biological Condition Gradient (BCG) workgroup, other biological/water quality monitoring activities, and attend relevant regional meetings/conferences (e.g., NEAEB).	Sue Kiernan -4700	Manager: Katrina Kipp -8309 Tech: Hilary Snook -8670
93	Revised	Yes	Participate in or coordinate with EPA Office of Water's National Assessments	Sue Kiernan -4700	Manager: Katrina Kipp -8309 Tech: Hilary Snook -8670
			<b>GOAL 3: LAND PRESERVATION &amp; RESTORATION</b>		
			<b>Objective 3.1 Preserve Land</b>		
			<b>Sub-Objective 3.1.1 By 2011, Reduce Materials Through Product and Process Design and Increase Materials and Energy Recovery from Waste Otherwise Requiring Disposal</b>		

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			<i>Resource Conservation Challenge</i>		<b>Senior Program Manager: Thomas D'Avanzo -1801</b>
94	Same		Participate in discussions and possible collaboration on projects related to the RCC National Priority Areas (35% recycling with focus on organics, paper and packaging, beneficial use with focus on coal combustion products, foundry sand and construction and demolition debris, reduction of toxics chemicals and electronics).	DEM Counterpart Unknown	Manager: Thomas D'Avanzo -1801
			<b>Sub-Objective 3.1.2 By 2011, Reduce Releases to the Environment by Managing Hazardous Wastes and Petroleum Products Properly</b>		
			<i>RCRA Authorization</i>	Terry Gray -4700 x2410	<b>Senior Program Manager: Ernest Waterman-1369</b>
95	Revised		Adopt EPA TSDf rules through 06/30/2004 and EPA generator rules through 06/30/2005.	Leo Hellested -2797 x7502; Dean Albro -1360 x7431	Manager: Ernest Waterman -1369 Tech: Robin Biscaia -1642
96	Same		Final Authorization application for EPA TSDf rules through 06/30/2004.	Leo Hellested -2797 x7502	Manager: Ernest Waterman -1369 Tech: Robin Biscaia -1642
			<i>RCRA Permit Renewals</i>	Terry Gray -4700 x2410	<b>Senior Program Manager: Ernest Waterman -1369</b>
97	Same		Renew TSDf permits at one (1) site on FFY06-08 GPRA permit renewals baseline.	Leo Hellested -2797 x7502	Manager: Ernest Waterman -1369 Tech: Jui Yu Hsieh -1646
			<i>UST</i>	Leo Hellested -2797 x7502	<b>Senior Program Manager: Larry Brill - Ext 81301</b>
98	Same		Improve UST Operational Compliance: (a) maintain or increase number of field inspections to determine significant operational compliance.	Kevin Gillen -2797 x7116	Manager: Bill Torrey -1311 Tech: Andrea Beland -1313
99	Same		Improve UST Operational Compliance: (b) continuing to improve operational compliance by 1% over rate of previous year.	Kevin Gillen -2797 x7116	Manager: Bill Torrey -1311 Tech: Andrea Beland -1313
100	Revised		By 8/8/07, have all UST facilities inspected at least once since December 1998. Will be met by July 2007 (1 facility left).	Kevin Gillen -2797 x7116	Manager: Bill Torrey -1311 Tech: Kim Schweisberg -1307
101	New		Requirement to inspect all regulated UST facilities once every 3 years, complete all inspections by 8/8/10 (1 year extension can be granted by EPA if necessary). Planning stages on schedule.	Kevin Gillen -2797 x7116	Manager: Bill Torrey -1311 Tech: Kim Schweisberg -1307
102	Same		Reduce Number of Confirmed UST Releases Annually - Regional target of <400; between FY99 and FY05, confirmed releases averaged 495 (4% of National total).	Kevin Gillen -2797 x7116	Manager: Bill Torrey -1311 Tech: Andrea Beland -1313

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103	Revised		Evaluate existing UST Statutory Authority to determine whether the State has sufficient authority to adopt all upcoming USTCA requirements including, 2nd containment, delivery prohibition and operator training. Drafting regulations to pass by 8/2007.	Kevin Gillen -2797 x7116	Manager: Bill Torrey -1311 Tech: Kim Schweisberg -1307
104	New		Begin design of operator training in 2007 to be in place by August 2009. All operators must be trained by 8/08/12. Planning stages on schedule.	Kevin Gillen -2797 x7116	Manager: Bill Torrey -1311 Tech: Kim Schweisberg -1307
105	Revised		Implement secondary containment and under dispenser spill containment regulations for any new tank or piping that is within 1,000 feet of any existing community water system or existing potable drinking water well, or installer/manufacturer financial responsibility requirements by 2/2007. UDC required by policy; adding to draft regulations to pass by 8/2007.	Kevin Gillen -2797 x7116	Manager: Bill Torrey -1311 Tech: Kim Schweisberg -1307
106	Revised		Implement Delivery Prohibition Program one year after EPA guidelines are published or by 8/2007. Adding to draft regulations to pass by 8/2007.	Kevin Gillen -2797 x7116	Manager: Bill Torrey -1311 Tech: Kim Schweisberg -1307
107	Revised		Evaluate States capacity to produce government owned UST (local, state, fed) compliance report first due 8/2007. Expect to complete by 8/2007.	Kevin Gillen -2797 x7116	Manager: Bill Torrey -1311 Tech: Kim Schweisberg -1307
108	Revised		Evaluate States capability to produce the USTCA public record which will include: the number, sources, and causes of underground storage tank releases; the record of compliance by USTs; and data on the number of UST equipment failures in State. First annual report due 12/31/08. Planning stages on schedule.	Kevin Gillen -2797 x7116	Manager: Bill Torrey -1311 Tech: Kim Schweisberg -1307
			<b>Objective 3.2 Restore Land</b>		
			<b>Sub-Objective 3.2.1 By 2011, Reduce and Control the Risks Posed by Accidental and Intentional Releases of Harmful Substances Through Emergency Preparedness</b>		<b>Senior Program Manager: Art Johnson -1251</b>
109	Same		EPA will continue to work with the New England states on Homeland Security and emergency response readiness issues through routine, day-to-day coordination and the existing Regional Response Team mechanism.	Mike Mulhare -1360 x7124	Manager: Art Johnson -1251 Dave McIntyre -1281 Steve Novick -1271 Tech: Cosmo Caterino -1264
			<b>Sub-Objective 3.2.2 By 2011, Control the Risk to Human Health and the Environment at Contaminated Properties or Sites Through Clean-up, Stabilization, or other Action and Make Land Available for Reuse</b>		
			<i>Corrective Action Sites</i>	Terry Gray -4700 x2410	<b>Senior Program Manager: Mary Sanderson -1381</b>
110	Revised		Achieve Human Exposures Controlled Under Current Conditions at any facilities remaining from FY07.	Leo Hellested 2797 x7502	Manager: Ray Cody -1366 Tech: Frank Battaglia -1362

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111	Revised		Achieve Contaminated Ground Water Migration Under Control at facilities remaining from FY07.	Leo Hellested 2797 x7502	Manager: Ray Cody -1366 Tech: Frank Battaglia -1362
112	Revised		Support EPA Region 1 to achieve site-wide Remedy Selection at two (2) facilities or more, as necessary, to achieve cumulative total of 80%.	Leo Hellested 2797 x7502	Manager: Ray Cody -1366 Tech: Frank Battaglia -1362
113	Revised		Support EPA Region 1 to achieve Construction Complete at two (2) facility or more, as necessary, to achieve cumulative total of 60%.	Leo Hellested 2797 x7502	Manager: Ray Cody -1366 Tech: Frank Battaglia -1362
114	Revised		Support EPA Region 1 in verifying adequacy of financial assurance instruments at any remaining facilities, as needed.	Leo Hellested 2797 x7502	Manager: Ray Cody -1366 Tech: Frank Battaglia -1362
			<i>LUST</i>	Leo Hellested 2797 x7502	<b>Senior Program Manager: Larry Brill - Ext 81301</b>
***			Not PPG eligible - funds are in separate LUST Trust Cooperative Agreement.		
115	Revised		Reducing the Clean-up Backlog: The National target for annual clean-ups completed of releases from leaking underground storage tanks (LUSTs) is 13,600. At midyear of FY07, cumulative number of 12,983 LUSTs clean-ups were completed in New England, with a backlog of 3,611. Specific number of LUST cleanups completed for Rhode Island in FY08 will be negotiated in fall 07.	Kevin Gillen -2797 x7116	Manager: Bill Torrey -1311 Tech: Andrea Beland -1313
			<b>Sub-Objective 3.2.3 Through 2011, Conserve Federal Resources by Ensuring that Potentially Responsible Parties Conduct or Pay for Superfund Cleanups Whenever Possible</b>		
***			No specific PPA related action for the State		
			<b>Objective 3.3 Enhance Science &amp; Research</b>		
***			No specific PPA related action for the State		
			<b>GOAL 4: HEALTHY COMMUNITIES &amp; ECOSYSTEMS</b>		
			<b>Objective 4.1 Chemical, Organism &amp; Pesticide Risks</b>		
			<b>Sub-Objective 4.1.1 By 2011, Prevent and Reduce Chemical Risks to Humans, Communities, and Ecosystems</b>		
			<i>Lead Program</i>	Ronald Gagnon -4700 ext 7500	<b>Senior Program Manager: Lois Adams 1591</b>
116	Same	Yes	Coordination on RI lead poisoning efforts and issues with EPA grantee (e.g. State Department of Public Health, or other entity) and with EPA NE Lead Program as appropriate.	Ronald Gagnon -4700 ext 7500	Manager: Lois Adams -1591 Tech: James Bryson -1524
			<b>Sub-Objective 4.1.2 By 2011, Protect Human Health and the Environment From Chemical Releases Through Facility Risk-Reduction Efforts and Building Community Preparedness and Response Capabilities</b>		

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***			No specific PPA related action for the State		
			<b>Sub-Objective 4.1.3 Through 2011, Protect Human Health by Implementing our Statutes and Taking Regulatory Action to Ensure Pesticides Continue to be Safe and Available When Used in Accordance with the Label</b>		
			<i>Pesticides Program</i>		<b>Senior Program Manager: Lois Adams 1591</b>
117	Revised	Yes	Meet each of the "level of attainment" for core program areas and reporting requirements as specified within the 2008 Pesticide Program Cooperative Agreement Guidance and the core compliance and enforcement program in the joint OPP/OECA Cooperative Agreement Guidance.	222-2781 ext 4510	Manager: Lois Adams -1591 Tech: Robert Koethe -1535
			<b>Sub-Objective 4.1.4 Through 2011, Protect the Environment by Implementing our Statutes and Taking Regulatory Action to Ensure Pesticides Continue to be Safe and Available When Used in Accordance with the Label</b>		
***			No specific PPA related action for the State		
			<b>Sub-Objective 4.1.5 Through 2011, Ensure the Public Health and Socio-Economic Benefits of Pesticides Availability and Use Are Achieved</b>		
***			No specific PPA related action for the State		
			<b>Objective 4.2 Communities</b>		
			<b>Sub-Objective 4.2.1 By 2011, Reduce the Air, Water and Land Impacts of New Growth and Development Through Use of Smart Growth Strategies in 30 Communities</b>		
***			No specific PPA related action for the State		
			<b>Sub-Objective 4.2.2 By 2011, 30 Communities with Potential Environmental Justice Concerns will Achieve Significant Measurable Environmental or Public Health Improvement Through Collaborative Problem Solving Strategies</b>		
			<i>Environmental Justice</i>		<b>Senior Program Manager: James Younger - 1061</b>
118	Same		In coordination with EPA New England, identify any ongoing and implement new activities that will advance environmental justice within state programs. Refer to EPA New England's EJ Functional Guidance Compendium, Chapter 9: Performance Partnership Agreements with States, for a list of potential activities that should be considered.	DEM Counterpart Unkown	Manager: James Younger - 1061 Tech: Kwabena Kyei-Aboagye - 1609
			<b>Sub-Objective 4.2.3 Working with State, Tribal and Local Partners Promote the Assessment, Cleanup, and Sustainable Reuse of Brownfields Properties</b>		

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***			No specific PPA related action for the State		
			<b>Sub-Objectives 4.2.4, 4.2.5, and 4.2.6 Pertain to US Mexico Border, Pacific Island Territories and the Artic - No PPA Action for NE States</b>		
***			No specific PPA related action for the State		
			<b>Objective 4.3 Restore and Protect Critical Ecosystems</b>		
			<b>Sub-Objective 4.3.1 By 2011, Working With Partners, Achieve a Net Increase in Wetlands Acres with Additional Focus on Assessment of Wetland Condition</b>		
			<i>Wetlands</i>	Russ Chateaufeuf -2306 ext. 7700	<b>Senior Program Manager Matt Schweisberg -1628</b>
119	Same		For each year of the PPA, the wetlands program will develop a work plan which identifies and describes how the program will work towards building and refining any element of a comprehensive wetland program specific to HQ and regional guidance on the subject.	Russ Chateaufeuf -2306 ext. 7700	Manager: Matt Schweisberg -1628 Tech: Peter Holmes -1397
120	Same		Complete wetlands tracking report by April 15 every other calendar year for the previous two years. Trends analysis is done in two-year increments.	Russ Chateaufeuf -2306 ext. 7700	Manager: Matt Schweisberg -1628 Tech: Peter Holmes -1397
121	Same		Complete the development, promulgation and implementation of phase 2 and 3 of the streamlined wetlands rules and regulations.	Manager: Russ Chateaufeuf -2306 ext. 7700, Tech: Chuck Horbert -6820 ext. 7402	Manager: Matt Schweisberg -1628 Tech: Peter Holmes -1397
122	Same		Implement a wetlands outreach strategy.	Russ Chateaufeuf -2306 ext. 7700, Tech: Carol Murphy -4700 ext. 7208	Manager: Matt Schweisberg -1628 Tech: Peter Holmes -1397
123	Revised		Begin implementing wetland biological monitoring plan as part of the State of Rhode Island water monitoring and assessment program.	Manager: Sue Kiernan -3961 ext. 7600, Tech: Carol Murphy -4700 ext. 7208	Manager: Matt Schweisberg -1628 Tech: Jeanne Voorhees -1686
124	Same		Continue to participate in the NEBAWWG biological monitoring and assessment initiative.	Manager: Sue Kiernan -3961 ext. 7600, Tech: Carol Murphy -4700 ext. 7208	Manager: Matt Schweisberg -1628 Tech: Jeanne Voorhees -1686
			<b>Sub-Objective 4.3.2 By 2011, Working with Partners Protect or Restore and Additional 250,000 Acres of Habitat Within the Study Areas of the 28 National Estuaries</b>		
			<i>National Estuary Program</i>	Sue Kiernan -4700	<b>Senior Program Manager Lynne Hamjian -1601</b>

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125	Same		Provide administrative, technical, and financial support to the National Estuary Programs in your state.	Sue Kiernan -4700	Manager: Mel Cote -1553 Tech: Margherita Pryor -1597
126	Same		Disseminate national and regional guidance and award grants and cooperative agreements in a timely fashion.	Sue Kiernan -4700	Manager: Mel Cote -1553 Tech: Margherita Pryor -1597
127	Same		Participate on Narragansett Bay Estuary Project Management Conference and coordinate with URI to support implementation of Narragansett Bay CCMP.	Sue Kiernan -4700	Manager: Mel Cote -1553 Tech: Margherita Pryor -1597
			<b>Sub-Objective 4.3.3, 4.3.4, 4.3.5, 4.3.7, 4.3.8, 4.3.9 Pertain to National Estuaries Outside of New England</b>		
***			No specific PPA related action for the State		
			<b>Sub-Objective 4.3.6 By 2011, Prevent Water Pollution, Improve Water Quality, Protect Aquatic Systems, and Restore the Habitat of Long Island Sound</b>		
***			No specific PPA related action for the State		
			<b>Objective 4.4 Enhance Science and Research</b>		
***			No specific PPA related action for the State		
<b>GOAL 5: COMPLIANCE &amp; ENVIRONMENTAL STEWARDSHIP</b>					
			<b>Objective 5.1 Achieve Environmental Protection Through Improved Compliance</b>	Dean Albro, -4700 x7431	<b>Senior Program Manager: Samuel Silverman - 1731</b>
			<b>Sub-Objective 5.1.2 By 2011, Identify and Correct Noncompliance or Reduce Environmental Risks Through Compliance Incentives</b>		
			<b>Sub-Objective 5.1.3 By 2011, Identify, Correct and Deter Noncompliance Through Monitoring and Enforcement</b>		
128	Same		Submit annual Compliance Plans containing descriptions of the state's compliance, assistance and innovative programs, including projections for inspections and other priority activities. See "FY2008 Guidance for Compliance and Assistance and Innovative Program Strategies in New England Performance Partnership Agreements".	Dean Albro, -4700 x7431	Manager Samuel Silverman - 1731
129	Same		Submit annual End of Year report on Compliance, assistance and innovation program accomplishments, activities and results.	Dean Albro, -4700 x7431	Manager Samuel Silverman - 1731
			<b>Objective 5.2 Improve Environmental Performance Through Pollution Prevention and Other Stewardship Practices</b>		
			<b>Sub-Objective 5.2.1 By 2011, Reduce Pollution, Conserve Natural Resources and Improve Other Environmental Stewardship Practices while Reducing Costs Through Implementation of EPA's Pollution Prevention Programs</b>		



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			<b>Sub-Objective 5.2.2 Through 2011, Improve Environmental Performance with Sustainable Outcomes Through Sector Based Approaches, Performance Bases Programs, and Assistance to Small Business</b>		
			<b>Sub-Objectives 5.2.3 Through 2011, Achieve Measurably Improved Environmental Results, Promote Stewardship Behavior and Advance Sustainable Outcomes by Testing, Evaluating and Applying Alternative Approaches to Environmental Protection</b>		
			<b>Objective 5.3 Improve Human Health and the Environment in Indian Country</b>		
			<b>Objective 5.4 Enhance Science and Research</b>		
<b>CROSS CUTTING ISSUES</b>					
			<i>Re-Opener Clause</i>		<b>Senior Program Manager: Robert Goetzl - 1671</b>
130	Same		The Regional Office will strive to honor the spirit of the PPA. In keeping with this spirit the Region will work with EPA HQ to limit the impact of unexpected demands on the states. To address new, very high priority issues that might emerge a re-opener clause will be included as part of this process permitting the Regional Office and/or the state to introduce necessary changes to the PPA.	Janet Keller	Lead: Robert Goetzl -1671 Tech: Deb Harstedt -1085
			<i>Performance Partnership</i>		<b>Senior Program Manager: Robert Goetzl - 1671</b>
131	Same		A process for jointly evaluating and reporting progress and accomplishments under the workplan must be developed and described in the workplan. The process must be based on a negotiated schedule. (40CFR35.115)	Janet Keller	Lead: Robert Goetzl -1671 Tech: Deb Harstedt -1085
132	Same		An annual written progress report must be submitted within 90 days after the end of the annual grant period. (40CFR35.115, 40CFR31.40)	Janet Keller	Lead: Robert Goetzl -1671 Tech: Deb Harstedt -1085
			<i>QMP QAPP</i>	Tom Getz -4700 ext. 2417	<b>Senior Program Manager: Gerry Sotolongo -8311</b>
133	Revised		Continue to implement the State Quality Management Plan (QMP) and submit an Annual Quality System Status Report to the EPA NE Quality Assurance Unit documenting progress, activities, and status of the organization's quality system. The report is comprised of three parts, as described below. The individual parts of the report may either be submitted together at one time or individually over the course of the year. Document, in Part A of the Report, assessments conducted during the past year; identify areas for improvement within the system; and describe, as applicable, other relevant quality-related topics such as training, development of guidance, and best practices.	Tom Getz -4700 ext. 2417	Lead: Gerry Sotolongo -8311 Tech: Moira Lataille -8635

No.	New Revised Same	Shared Prior- ities	EPA's Rhode Island DEM 2008 PPA Priorities & Commitments List	RI DEM Contacts (Tel: 401-222-XXXX)	EPA Contacts (Tel: 617-918-XXXX)
134	Revised		Review the State QMP and summarize changes made to the QMP in Part B of the Annual Quality System Status Report.		
135	Revised		Update the State Quality Assurance Quality Assurance Project Plan inventory list, in Part C of the Annual Quality System Status Report, with new and active QAPPs, including Sampling and Analysis Plans/QAPP Addendums approved under generic Program QAPPs.	Tom Getz -4700 ext. 2417	Lead: Gerry Sotolongo -8311 Tech: Steve Dimattei -8369

## Tab C

### **Findings Regarding Massachusetts Wastewater Treatment Facilities Impacting Narragansett Bay: Need for Abatement of Massachusetts Discharges to the Seekonk River**

The Seekonk River is the most nutrient enriched inflow area of all Narragansett Bay. This region currently receives nitrogen loads at a rate 24 times higher (24X) than the average loading to all Narragansett Bay. If these rates are considered under the Marine Ecosystem Research Laboratory (MERL) nutrient enrichment gradient studies conducted at the University of Rhode Island we conclude that a minimum reduction to the 2X to 4X level is required to meet water quality standards.

RIDEM has determined that five MA WWTFs currently contribute 43% of the total WWTF nitrogen loading to the Seekonk River. This evaluation considers transient nitrogen uptake along the Blackstone and Ten Mile Rivers. RI has developed a phased implementation plan to reduce the discharge of nitrogen from RI and MA WWTFs to the Providence and Seekonk Rivers. The first phase of the nitrogen reduction plan, which includes comparable reductions from Massachusetts WWTFs, will reduce the 1995-96 average seasonal loading to the Seekonk River from the 24X condition to only 10X level. As a result of this plan, the MA WWTFs contribution would represent 59% of the allowable load to the Seekonk; UBWPAD alone would represent 37%. While it is anticipated that further reductions will be necessary, a substantial and comparable reduction will be achieved. DEM has proposed the following total nitrogen discharge limits for MA WWTFs along with the requirement to operate the treatment facility to reduce the discharge of total nitrogen, during the months of November through March, to the maximum extent possible using all available treatment equipment in place at the facility, except methanol addition.

Facility	Monthly Average Total Nitrogen Limit (May-October)
UBWPAD	5.0 mg/l
Grafton	8.0 mg/l
Uxbridge	8.0 mg/l
Attleboro	8.0 mg/l
North Attleboro	8.0 mg/l

MADEP is opposed to the establishment of permit limits but is willing to work with WWTFs to optimize existing operations to reduce nitrogen their effluent to the extent practicable and has proposed the collection of additional data to evaluate environmental impacts. The MADEP proposal (assuming total nitrogen of 10 mg/l) would only result in a 31% reduction in WWTF loading (the 17X loading condition). This reduction will clearly not be sufficient since the Fields Point Reach of the Providence River exhibits significant signs of impairment from nutrient over enrichment and is currently at the 18X condition. Furthermore, if the MADEP proposal were adopted, MA WWTFs would contribute 76% of the total load to the Seekonk River, the UBWPAD WWTF alone, would represent 59% of the loading to the Seekonk River.

After consideration of this information, it is even more apparent that implementation of the loading reductions proposed by DEM are minimum necessary to ensure any let alone the required substantial

progress toward achieving water quality criteria in the Seekonk River Providence River and Upper Narragansett Bay, and should not be delayed.

The DEM and EPA Region 1 must work together to develop and implement a plan for achieving measurable and equitable regulation of WWTF discharges to reduce nutrient impacts and achieve acceptable levels of dissolved oxygen throughout the region.

In particular, EPA Region I will develop and implement a plan for establishing the nitrogen discharge limits for the MA WWTFs identified above to ensure equitable regulation of WWTF discharges impacting the Seekonk River, Providence River, and Upper Narragansett Bay. EPA will also develop a plan to ensure compliance with the nitrogen discharge limits is achieved within the timeframes established for RI facilities.

A remaining issue is ensuring that water supply reservoirs located in Massachusetts utilized by Bristol County Water Authority (Shad Factory Reservoir and Anawan Reservoir) and tributaries to the Kickemuit Reservoir, which originate in Massachusetts, are adequately protected as water supply sources. Responding to RIDEM comments on the draft regulations, MADEP revised their water quality regulations recognizing these reservoirs as “Treated Water Supply” which as stated in 314 CMR 4.06 paragraph 6 “denotes those Class B waters that are used as a source of public water supply after appropriate treatment. These waters may be subject to more stringent site-specific criteria established by the Department as appropriate to protect and maintain the use.” EPA agrees to work with MADEP and the respective municipalities to develop and implement a plan to ensure inadequate sewage disposal and other water quality issues documented in the draft interstate Kickemuit River and Reservoir TMDL are properly addressed, and to develop site specific criteria and development restrictions, at least as stringent as those in place for Rhode Island water supplies.

## **Tab D Significant Noncompliance Statement**

“According to national enforcement policy, implementers of programs to enforce the Clean Air Act, the Clean Water Act, the Safe Drinking Water Act, and the Resource Conservation and Recovery Act are required to identify and address significant noncompliers to minimize or eliminate risk to human health and the environment. To this end, the state commits to (1) undertake targeting strategies and inspection protocols designed to identify significant noncompliance, (2) identify detected significant noncompliers in national enforcement databases, (3) communicate and coordinate with EPA on the enforcement action undertaken in response to the significant noncompliance, and (4) address these identified facilities with enforcement responses sufficient to ensure compliance and recovery of penalties. Monetary penalties recovered should be in accordance with federal and state penalty policies, but never less than the economic benefit of noncompliance and a gravity-based penalty sufficient to deter further noncompliance.”